



# **THE BOARD of SUPERVISORS**

## **First District**



**Gloria  
Molina**

## **Second District**



**Yvonne  
Brathwaite  
Burke**

## **Third District**



**Zev  
Yaroslavsky**

## **Fourth District**



**Don  
Knabe**

## **Fifth District**



**Michael D.  
Antonovich**

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1                   **PUBLIC HEARING on the 2004-05 PROPOSED BUDGET**

2

3

4

5   **SUP. KNABE, CHAIR:** WE'LL CALL THE BUDGET HEARING TO ORDER  
6   HERE. FIRST OF ALL, I'D LIKE TO ASK OUR SHERIFF, LEE BACA, TO  
7   COME UP.

8

9   **SHERIFF LEE BACA:** GOOD MORNING.

10

11   **SUP. KNABE, CHAIR:** ALL YOURS, SHERIFF.

12

13   **SHERIFF LEE BACA:** THANK YOU VERY MUCH. I WANT TO SAY THAT, IN  
14   THE PAST SEVERAL YEARS, THE BOARD HAS WORKED VERY DILIGENTLY  
15   TO ENSURE THAT ALL THE FUNDS, SCARCE AS THEY ARE, ARE SPENT AS  
16   APPROPRIATELY AS POSSIBLE AND THE CONTEXT OF THE RECESSION AND  
17   STATE OF CALIFORNIA'S BUDGET SHORTFALL AND THE PROSPECT OF  
18   MONEY BEING TRANSFERRED FROM PROPERTY TAX TO THE STATE IS ALL  
19   PART OF A SAGA THAT WE'RE ALL TOO FAMILIAR WITH AND I  
20   APPRECIATE THE FACT THAT, IN THE QUEST TO ACQUIRE MORE FUNDING  
21   FROM THE FEDERAL GOVERNMENT, THE STATE, THAT I'VE SHARED WITH  
22   EACH OF YOU THOSE TRIPS TO WASHINGTON AND, TO A LARGE DEGREE,  
23   THE TRIPS TO SACRAMENTO SO THAT WE, AS A COUNTY, THE LARGEST  
24   COUNTY IN THE UNITED STATES, CAN PROPERLY PROVIDE OUR SERVICES  
25   TO THE PUBLIC. MY MESSAGE IS SIMPLY THAT I NEED YOUR HELP.





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1   THERE HAVE BEEN SIGNIFICANT THINGS THAT WE'VE ALL BEEN  
2   REQUIRED TO DO AS A COUNTY FAMILY THAT, WHEN YOU LOOK AT IT,  
3   NONE OF US WOULD WANT TO DO, AND THAT IS CUT THE FUNDS TO  
4   HEALTHCARE, PUBLIC SAFETY, AND OTHER FORMS OF SERVICES, SUCH  
5   AS THE DISTRICT ATTORNEY'S OFFICE AND CHILDREN AND FAMILY  
6   SERVICES AND THE LIKE BUT THESE ARE CUTS THAT HAD TO BE MADE.  
7   BEFORE YOU IS A COPY OF A CORRESPONDENCE THAT I PREPARED  
8   YESTERDAY THAT ESSENTIALLY SUMS UP WHAT MY MESSAGE IS. I'D  
9   LIKE TO READ THIS FOR THE RECORD AND THEN RESPOND TO ANY  
10  QUESTIONS YOU MAY HAVE. "THE PURPOSE OF THIS CORRESPONDENCE IS  
11  TO ADDRESS THE GRAVE CONCERNS THAT I HAVE REGARDING THE  
12  PROPOSED \$34.8 MILLION CUT TO THE SHERIFF'S DEPARTMENT IN THE  
13  COUNTY'S 2004/'05 BUDGET. I'VE ALREADY ENDURED A \$166.8  
14  MILLION IN CUTS DURING THE PAST TWO FISCAL YEARS AND I'D LIKE  
15  TO REMIND YOU OF WHAT THIS HAS MEANT TO PUBLIC SAFETY IN LOS  
16  ANGELES COUNTY. IT'S MEANT THE LOSS OF FUNDING FOR NEARLY A  
17  THOUSAND DEPUTY SHERIFFS; 361 LESS UNIFORMED DEPUTIES IN THE  
18  UNINCORPORATED AREAS, INCLUDING THE ELIMINATION OF COMMUNITY  
19  POLICING PERSONNEL AND TOWN SHERIFFS; THE CLOSURE OF TWO  
20  JAILS, INCLUDING THE VISCOOS RECOVERY CENTER; THE EARLY  
21  RELEASE OF INMATES, INCLUDING THOSE CONVICTED OF DOMESTIC  
22  VIOLENCE CRIMES, DRUNK DRIVING, CHILD ABUSE MATTERS, GUN  
23  POSSESSION, DRUG USE, AND THEFT; NOT TO MENTION GANG-RELATED  
24  AND GANG ACTIVITY ITSELF. THE DISBANDMENT OF 36 MEMBER ASIAN  
25  CRIMES TASK FORCE, WHICH SUCCESSFULLY TARGETED VIBRANT AND



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1 VIOLENT CRIMINAL ENTERPRISES AND STREET THUGS WHO PREYED ON  
2 THE ASIAN-AMERICAN COMMUNITY. AN INABILITY TO HIRE NECESSARY  
3 REPLACEMENT PERSONNEL LEAVING THE DEPARTMENT WITH AN  
4 INORDINATE NUMBER OF VACANCIES TODAY, MORE THAN 330 DEPUTY  
5 SHERIFF VACANCIES AND 650 PROFESSIONAL STAFF POSITIONS, OF  
6 WHICH CANNOT BE FILLED DUE TO THE LACK OF MONEY. THE PROPOSED  
7 38-- EXCUSE ME, 34.8 MILLION CUT BEGINNING JULY 1ST, '04, IS  
8 ATTRIBUTED, IN PART, TO MY DEPARTMENT BEING FORCED TO ABSORB  
9 SKYROCKETING WORKERS' COMPENSATION COSTS. THE DEPARTMENT HAS  
10 PROACTIVELY ADDRESSED THIS AREA OF CONCERN. THE NUMBER OF  
11 CLAIMS PER 100 EMPLOYEES HAS DROPPED FROM A HIGH OF 32 IN 1986  
12 TO 26 IN THE YEAR 2003. IN ADDITION, OUR PARTICIPATION IN THE  
13 COUNTY'S METHOD OF APPLYING A THREE-YEAR ROLLING AVERAGE OF  
14 ESTIMATED COSTS HAS RESULTED IN MY DEPARTMENT PAYING NEARLY  
15 \$41 MILLION MORE THAN OUR ACTUAL COSTS FOR THE PAST FIVE  
16 YEARS. IT APPEARS THIS CLEARLY AMOUNTS TO A PENALTY FOR  
17 RESPONSIBLE MANAGEMENT. OF THE DEPARTMENT'S PROPOSED \$1.684  
18 BILLION BUDGET FOR THE YEAR '04/'05 YEAR, ONE BILLION IN  
19 REVENUE WILL COME FROM SOURCES OUTSIDE THE COUNTY COFFERS; FOR  
20 EXAMPLE, CONTRACT ENTITIES, FEDERAL AND STATE GRANTS AND ET  
21 CETERA. THE BOARD PROVIDES THE BALANCE OF 684 MILLION, WHICH  
22 IS USED TO FUND OUR JAIL OPERATIONS, DETERMINES THE NUMBER OF  
23 DEPUTIES THAT ARE GOING TO BE EMPLOYED IN THE INCORPORATED  
24 PATROL AREAS AND DICTATES THE QUALITY OF INVESTIGATIVE AND  
25 ADMINISTRATIVE SERVICES WE CAN PROVIDE. DURING EACH OF THE



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1 PAST FOUR YEARS, HOWEVER, OVER \$400 MILLION OF THE EXTERNALLY  
2 GENERATED REVENUE IS PROVIDED BY THE HALF CENT SALES TAX  
3 DEDICATED TO LAW ENFORCEMENT SERVICES THROUGH THE 1993 PASSAGE  
4 OF PROPOSITION 172. OF PARTICULAR NOTE, THE FUNDING-- THE  
5 LEVEL OF FUNDING THAT IS THE NET COUNTY COST PROVIDED BY THE  
6 BOARD SLIPPED FROM 775 MILLION IN THE YEAR 1992/'93 TO 468  
7 MILLION IN THE YEAR 1993/'94, THE YEAR THAT PROP 172 FUNDS  
8 BECAME AVAILABLE. SINCE THE COUNTY BEGAN RECEIVING PROP 172  
9 FUNDS, THE NET COUNTY COST AMOUNT PROVIDED BY THE SHERIFF'S  
10 DEPARTMENT HAS NEVER REACHED THE 775 MILLION MARK OF '92/'93  
11 AND, IN FACT, HAS FALLEN CUMULATIVELY SHORT BY ABOUT \$2.4  
12 BILLION. AND I DON'T THINK THAT THIS IS ALL FOR THE WRONG  
13 REASONS, I MIGHT ADD, BUT IT IS IMPORTANT TO NOTE THIS, THAT,  
14 WERE PROP 172 NOT PASSED, THEN I DON'T BELIEVE THAT THE BOARD  
15 WOULD BE ABLE TO HAVE THE DISCRETION TO THE LEVEL IT DOES  
16 TODAY TO HELP FUND HOSPITALS AND OTHER SERVICES THAT ARE  
17 VITALLY NEEDED. SO, IN OTHER WORDS, IT'S NO SECRET THAT I  
18 DISPUTE THE MANNER IN WHICH THESE 172 FUNDS ARE USED BUT, IN  
19 MY OPINION, ARE ALSO USED TO SUPPLANT MY DEPARTMENT'S ABILITY  
20 TO PROVIDE SERVICES WITH ADEQUATE RESOURCES. BASED ON THE  
21 CALIFORNIA STATE CONTROLLER'S OFFICE HALF CENT SALES TAX  
22 PUBLICATION, WE ARE PROJECTING A \$35.6 MILLION INCREASE IN  
23 PROP 172 FUNDS FOR THE YEAR '04/'05. AS THAT REVENUE IS  
24 DEDICATED FOR LAW ENFORCEMENT PURPOSES, OUR DEPARTMENT'S  
25 '04/'05 PROPOSED BUDGET REFLECTED THAT PROJECTED REVENUE



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1 INCREASE. WHILE THIS WAS GRANTED, THE PROPOSED BUDGET THEN  
2 REFLECTS A LIKE AMOUNT DEDUCTED FROM THE NET COUNTY COST  
3 DOLLARS. SINCE THE REQUEST FROM THE CHIEF ADMINISTRATIVE  
4 OFFICES WAS TO SUBMIT A BASE BUDGET, FOR EXAMPLE, ONE  
5 REFLECTING NO INCREASE IN NET COUNTY COST DOLLARS, I DO NOT  
6 UNDERSTAND THIS DEDUCTION AND MY QUESTION IS IS MY DEPARTMENT  
7 BEING PENALIZED FOR BEING THE RECIPIENT OF MORE EXTERNALLY  
8 GENERATED PROP 172 FUNDS? I HAVE TO ASK THAT QUESTION. AND, ON  
9 THE ISSUE OF SALARY SAVINGS, I WOULD LIKE TO BRING TWO  
10 IMPORTANT POINTS TO YOUR ATTENTION. FIRST, PERSONNEL THAT ARE  
11 PAID FOR BY REVENUE OFFSET FROM CONTRACT CITIES, ENTITIES, AND  
12 OTHER THINGS SHOULD NOT BE SUBJECT TO THE SAME FORMULA USED BY  
13 THE CHIEF ADMINISTRATIVE OFFICE TO GUESSTIMATE MY DEPARTMENT'S  
14 ANNUAL VACANCY AND TOP STEP VARIANCES. FILLING OR NOT FILLING  
15 A POSITION PAID FOR BY ANOTHER ENTITY IS AN OBLIGATION, NOT AN  
16 OPTION. AN ADDITION OF THOSE POSITIONS FUNDED BY NET COUNTY  
17 COST DOLLARS, THE MAJORITY ARE DEEMED CRITICAL, FRONTLINE 24-  
18 HOUR POSITIONS, THAT SIMPLY CANNOT BE ELIMINATED. WE'RE  
19 TALKING ABOUT RADIO CAR PEOPLE, PEOPLE WORKING IN FIXED POSTS  
20 IN THE JAIL, AND PEOPLE DOING CRITICAL INVESTIGATIONS, SUCH AS  
21 HOMICIDES AND THE LIKE. IN OTHER WORDS, LIKE REVENUE- OFFSET  
22 POSITIONS, THESE SHOULD NOT BE INCLUDED IN THE SALARY SAVINGS  
23 FORMULA. FILLING THEM IS AN ABSOLUTE NECESSARY FOR PUBLIC  
24 SAFETY REASONS. FURTHERMORE, I BELIEVE THAT THE INCLUSION OF  
25 REVENUE OFFSET AND CRITICAL POSITIONS AND SALARY SAVINGS





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1    FORMULA IS IMPROPER. WHEN THE SALARY SAVINGS FORMULA IS  
2    PROPERLY APPLIED AGAINST REMAINING FUNDS FUNDED BY NET COUNTY  
3    COST DOLLARS, THE PERCENTAGE OF FUNDS WITHHELD FROM MY  
4    DEPARTMENT IS UNREASONABLE. MOREOVER, AS I MENTIONED IN  
5    PREVIOUS CORRESPONDENCE, I UNDERSTAND AND APPRECIATE THE  
6    DIFFICULT TASKS YOU HAVE IN MEETING ALL THE DEMANDS FOR  
7    SERVICE WHILE OPERATING WITH LIMITED FINANCIAL RESOURCES.  
8    HOWEVER, DURING THE COURSE OF THE PAST TWO YEARS, I HAVE  
9    CONSISTENTLY COMMUNICATED TO YOUR BOARD AND MEMBERS OF YOUR  
10    RESPECTIVE STAFF THE DANGERS OF CONTINUED LAW ENFORCEMENT  
11    CURTAILMENTS. THE '03/'04 BUDGET IN ITS CURRENT PROPOSED FORM  
12    FURTHER JEOPARDIZES THE SAFETY OF THE PUBLIC. WE ANTICIPATE  
13    LOSING, THROUGH ATTRITION, ANOTHER 400 DEPUTY SHERIFFS WITHOUT  
14    THE RESOURCES NECESSARY TO HIRE REPLACEMENTS. IF THIS HOLDS  
15    TRUE, BY JUNE 30TH OF '05, WE WILL HAVE SHORTENED THE PUBLIC  
16    BY APPROXIMATELY 1,800 DEPUTY SHERIFF POSITIONS IN JUST THREE  
17    YEARS. SO, IN SUMMARY, RESPECTFULLY REMINDING YOU ONCE AGAIN  
18    THAT PUBLIC SAFETY AND THE CRIMINAL JUSTICE SYSTEM IN LOS  
19    ANGELES COUNTY ARE AT STAKE, I HAVE SOME RECOMMENDATIONS TO  
20    MAKE. I WOULD LIKE TO RECOMMEND TO YOU THE FOLLOWING: FIRST,  
21    I'D LIKE YOU TO AUTHORIZE THE CHIEF ADMINISTRATIVE OFFICER TO  
22    EXCLUDE MY DEPARTMENT FROM THE THREE-YEAR ROLLING AVERAGE  
23    METHOD OF PROJECTING WORKERS' COMPENSATION COSTS. TWO, I WOULD  
24    LIKE YOU TO INSTRUCT THE CHIEF ADMINISTRATIVE OFFICER TO KEEP  
25    THE PROJECTED \$35.6 MILLION INCREASE IN PROP 172 DOLLARS IN MY



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1 '04/'05 BUDGET WITHOUT REDUCING MY NET COUNTY COSTS. AND,  
2 THREE, INSTRUCT THE CHIEF ADMINISTRATIVE OFFICER TO FOLLOW THE  
3 RECOMMENDATION OF THE DECEMBER '03 THOMPSON, COBB, BASILIO AND  
4 ASSOCIATES AUDIT AND APPLY MORE OBJECTIVE METHODOLOGY FOR  
5 CALCULATING THE SALARY SAVINGS FOR THE SHERIFF'S DEPARTMENT.  
6 IN ADVANCE OF YOUR UPCOMING BUDGET DELIBERATIONS, I THANK YOU  
7 FOR YOUR CONSIDERATION OF MY REQUEST FOR ADEQUATE PUBLIC  
8 SAFETY FUNDING." THANK YOU.

9

10 **SUP. KNABE, CHAIR:** THANK YOU, SHERIFF. ARE THERE ANY  
11 QUESTIONS? OKAY. THANK YOU.

12

13 **SHERIFF LEE BACA:** I THINK MR. ANTONOVICH?

14

15 **SUP. ANTONOVICH:** JUST I COULD ASK THE AUDITOR-CONTROLLER TO  
16 LOOK INTO THE SHERIFF PAYING THE \$41 MILLION MORE IN WORKERS'  
17 COMP THAN NECESSARY AND HAVE A REPORT BACK ON THAT.

18

19 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. THANK YOU. OH, ZEV?

20

21 **SUP. YAROSLAVSKY:** HAVE YOU-- HAVE YOU LOOKED AT THE AMOUNT OF  
22 MONEY YOU'RE CHARGING YOUR CONTRACT CITIES? YOU'VE REVIEWED  
23 THE AUDITOR-CONTROLLER'S AUDIT OF THE CHARGES THAT THE  
24 SHERIFF'S DEPARTMENT MAKES TO CONTRACT CITIES. I KNOW THERE'S  
25 BEEN...



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1

2 **SHERIFF LEE BACA:** YES.

3

4 **SUP. YAROSLAVSKY:** ...A BUREAUCRATIC WAR GOING ON ABOUT HOW  
5 MUCH IT IS, WHETHER-- SOMEWHERE BETWEEN 39 MILLION AND 1.3  
6 BILLION DOLLARS THAT THE CONTRACT CITIES ARE NOT-- ARE BEING  
7 UNDERCHARGED AND I KNOW YOU'RE PROPOSING A SALES TAX  
8 INITIATIVE, THAT YOU'RE CIRCULATING SIGNATURES FOR NOW, AND  
9 YOU'LL BE ASKING THE VOTERS OF LOS ANGELES COUNTY TO APPROVE A  
10 HALF CENT SALES TAX MEASURE. I'M JUST WONDERING WHETHER, IN  
11 LIGHT OF THAT AND IN LIGHT OF THE REQUESTS YOU'RE MAKING HERE,  
12 WHETHER YOU HAVE MADE ANY EFFORT AT THIS POINT TO RENEGOTIATE  
13 THE AMOUNT OF MONEY THAT IS PAID TO US BY CONTRACT CITIES FOR  
14 SHERIFF SERVICES THAT WOULD MORE CLOSELY REFLECT THE COSTS OF  
15 PROVIDING THAT SERVICE. I KNOW THAT WE'RE NOT GOING TO RECOVER  
16 ALL OF THE COSTS OF PROVIDING THAT SERVICE BUT THIS CONTRACT,  
17 THE CONTRACT WITH THE CITIES EXPIRES, I BELIEVE, IN A MONTH OR  
18 TWO. IS THAT CORRECT, MR. JANSSEN?

19

20 **C.A.O. JANSSEN:** THEY EXPIRE JUNE 30TH OF THIS YEAR.

21

22 **SUP. YAROSLAVSKY:** JUNE 30TH. AND THESE CONTRACTS COME UP EVERY  
23 FIVE YEARS, THESE ARE FIVE-YEAR CONTRACTS, AS I UNDERSTAND IT.  
24 IN YOUR DISCUSSIONS WITH THE CITIES AND YOUR INTERNAL  
25 DISCUSSIONS, HAVE YOU CONTEMPLATED ANY ADJUSTMENT, UPWARD



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1   ADJUSTMENT IN WHAT YOU CHARGE CONTRACT CITIES TO HELP DEFRAY  
2   SOME OF THE FINANCIAL BURDENS THAT HAVE BEFALLEN YOUR  
3   DEPARTMENT, AS THEY HAVE EVERY DEPARTMENT, BUT YOU HAVE AN  
4   OPTION THAT A LOT OF OTHER DEPARTMENTS DON'T HAVE BECAUSE IT'S  
5   THE VIEW OF SOME OF US, MAYBE NOT ALL OF US, MAYBE NOT EVEN A  
6   MAJORITY OF US, BUT IT'S THE VIEW OF SOME OF US THAT COUNTY  
7   TAXPAYERS IN UNINCORPORATED AREAS OF THE COUNTY MAY, IN FACT,  
8   BE SIGNIFICANTLY SUBSIDIZING THE COSTS OF POLICE SERVICES TO  
9   CONTRACT CITIES. AND, BEFORE YOU WOULD ASK THE PEOPLE TO RAISE  
10  A HALF CENT SALES TAX OR ASK US TO TAKE MONEY FROM HEALTHCARE  
11  OR FROM MENTAL HEALTH OR FROM SOMEPLACE ELSE TO SUPPLEMENT  
12  YOUR BUDGET, THAT PERHAPS MORE ACCURATELY RECOVERING--  
13  REFLECTING A COST RECOVERY FROM THE CONTRACT CITIES WOULD BE  
14  APPROPRIATE. SO, ANYWAY, I GAVE A SPEECH BUT IT'S REALLY A  
15  QUESTION. HAVE YOU LOOKED AT THIS AND, IF SO, WHAT ARE YOU  
16  DOING IN THAT REGARD?

17

18  **SHERIFF LEE BACA:** WELL, YES. WE LOOK AT ALL OF OUR CONTRACTING  
19  PROGRAMS AND OUR RATES WITH THE PARTNERSHIP OF THE COUNTY  
20  AUDITOR. AND, IN FACT, IT'S THE COUNTY AUDITOR WHO SETS THE  
21  RATES, NOT THE SHERIFF'S DEPARTMENT. AND WE BELIEVE THAT THERE  
22  ARE SEVERAL WAYS OF ASSESSING WHAT THE TAXPAYERS' DOLLAR IS  
23  DOING AND HOW IT'S DOING IT. AS YOU KNOW, COUNCILMAN BERNARDI  
24  MADE A CAREER, IT SEEMED, IN THE COUNCIL TO INDICATE THAT THE  
25  CITIES THEMSELVES THAT ARE NOT RECEIVING CONTRACT SERVICES ARE



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1 BEING DOUBLY CHARGED FOR WHATEVER THESE SERVICES ARE,  
2 PARTICULARLY HE WAS INTERESTED IN THE CITY OF LOS ANGELES. AND  
3 WHAT WE ARE REALLY HEARING FROM OUR CITIES, THOSE THAT HAVE  
4 CONTRACTS AND THOSE THAT DO NOT, IS THAT THEY PAY, THROUGH  
5 THEIR OWN TAXING MODELS THAT THE COUNTY SUBSCRIBES TO, FUNDS  
6 INTO THE COUNTY AS IT IS AND MR. BERNARDY'S ARGUMENT WAS WE'RE  
7 PAYING DOUBLE. AND, WHEN A CITY INCORPORATES, THAT CITY TAKES  
8 ON A HIGHER OBLIGATION TO FUND PUBLIC SAFETY. THE CITY'S  
9 COUNTER ANSWER WOULD BE THAT, IF WE UNINCORPORATED, ALL THIS  
10 RESPONSIBILITY WOULD FALL BACK TO THE COUNTY AND WE KNOW HOW  
11 DIFFICULT IT IS IF WE HAD MORE UNINCORPORATED POLICING  
12 REQUIREMENTS TO PROVIDE THAT SERVICE, THAT WE'RE NOT-- WE'RE  
13 NOT ABLE TO COMPETE, IN MANY RESPECTS, WITH THESE CONTRACT  
14 CITIES TO PURCHASE SERVICES INTERNAL TO OUR OWN SYSTEM. SO I  
15 THINK THAT IT'S A NOVEL THOUGHT TO THINK THAT THE CITIES OWE  
16 THE COUNTY MORE MONEY THAN THEY PAY BUT THE SUM GAME IS HOW  
17 THE TAXPAYERS' DOLLARS ARE BEING MANAGED. AND I KNOW THAT  
18 THERE'S AN IMPRESSION BY SOME ON THE BOARD THAT SOMEHOW I'M  
19 ASKING THE OTHER COUNTY DEPARTMENTS, INCLUDING HEALTHCARE, TO  
20 GIVE ME THEIR MONEY, AT THE SAME TIME, NO ONE IS SUGGESTING  
21 THAT I AM BEING REQUIRED TO GIVE THEM MONEY WHEN, IN FACT, IN  
22 THE PROP 172 INCREASE, CLEARLY THE BOARD HAD THE ABILITY TO  
23 NOT WORRY ABOUT THE SHERIFF'S DEPARTMENT'S GENERAL FUND TOTAL  
24 DOLLAR, AS IT DID PRIOR TO 172, AND A SIGNIFICANT AMOUNT OF  
25 THAT GENERAL FUND MONEY THAT COULD HAVE COME TO THE SHERIFF'S





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1 DEPARTMENT AND WOULD HAVE HAD TO HAVE COME TO THE SHERIFF'S  
2 DEPARTMENT WAS SENT ELSEWHERE.

3

4 **SUP. YAROSLAVSKY:** LET ME GET BACK TO MY QUESTION: DO YOU THINK  
5 IT'S FAIR FOR THE CITY OF WEST HOLLYWOOD NOT TO PAY THE COST  
6 OF THE SHERIFF'S DEPARTMENT OR, IN PART, PAY COST OF THE  
7 SHERIFF'S DEPARTMENT FOR A HELICOPTER THAT RESPONDS TO A  
8 HOMICIDE OR A MAJOR CRIME OR A BANK ROBBERY? DO YOU THINK IT'S  
9 FAIR FOR THE CITY OF SANTA MONICA OR WHEREVER ELSE YOU MIGHT  
10 DEPLOY, AND SANTA MONICA IS A BAD EXAMPLE, WESTLAKE VILLAGE OR  
11 CALABASAS? I'M JUST USING THE ONES IN MY PART OF TOWN. DO YOU  
12 THINK, WHEN THEY RESPOND-- WHEN YOU RESPOND WITH A HELICOPTER,  
13 WHICH IS A VERY EFFECTIVE BUT ALSO EXPENSIVE TOOL, THAT THIS  
14 SHOULD BE ABSORBED AS PART OF A COUNTYWIDE COST AND THAT  
15 THEY'RE NOT PAYING FOR THAT SERVICE? DO YOU THINK IT'S FAIR  
16 FOR ANY OF THESE CITIES, WHEN THERE'S A HOMICIDE OR OTHER  
17 MAJOR CRIME AND YOU SEND DETECTIVES OUT THERE ON OVERTIME OR  
18 ON STRAIGHT TIME, FOR THAT MATTER, THAT THEY DON'T PAY FOR  
19 THAT SERVICE? THAT THE ONLY THING THEY PAY FOR ARE THE PATROL  
20 OFFICERS AND NOTHING MORE, NOT EVEN THE MAINTENANCE OF THE  
21 VEHICLES?

22

23 **SHERIFF LEE BACA:** WELL, LET ME GIVE YOU MY EXPERIENCE. I  
24 DEVELOPED A FEE RATE 15 YEARS AGO FOR OUR AREO BUREAU THAT, IF  
25 REQUESTS WERE MADE BY INDEPENDENT CITIES FOR ROUTINE PATROL



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1 SERVICES, THAT THEY COULD PAY A FEE FOR THAT BASED ON THE  
2 NUMBER OF MINUTES THAT THAT HELICOPTER PROVIDED SERVICE TO  
3 THAT CITY. BUT LET ME SAY THIS, AND I'VE HEARD IT SAID BY ALL  
4 BOARD MEMBERS AT ONE TIME OR ANOTHER, DO YOU THINK IT'S FAIR  
5 FOR SOMEONE TO GO TO A TRAUMA UNIT IN THE L.A. COUNTY HOSPITAL  
6 AND NOT HAVE TO PAY ANYTHING BECAUSE OF THE TRAUMA? I THINK I  
7 JOIN WITH YOU AND SAY YES, IT IS FAIR, AND IF THERE'S AN  
8 EMERGENCY, A BANK ROBBERY IN A CITY, NO MATTER WHERE IT IS,  
9 UNDER A MUTUAL AID PACT WHICH WE HAVE IN THIS COUNTY AND ALL  
10 COUNTIES IN CALIFORNIA, IT IS FAIR TO ASK THE COUNTY, IF I  
11 HAVE A HELICOPTER, TO GO THERE AND HELP DURING AN EMERGENCY  
12 WHERE A LIFE OR DEATH MATTER IS BEING--

13

14 **SUP. YAROSLAVSKY:** NO, I APPRECIATE THAT AND I DON'T THINK  
15 ANYBODY WOULD ARGUE WITH AN EMERGENCY BUT ALL OF LAW  
16 ENFORCEMENT, YOU KNOW, CAN BE BROADLY CONSTRUED IN TERMS OF  
17 RESPONSE, WHETHER IT'S A PATROL CAR OR HELICOPTER, AS AN  
18 EMERGENCY. SO WHEN YOU GET A 9-1-1 CALL, YOU GOT-- WHETHER  
19 IT'S A SHOOTING OR WHETHER IT'S, YOU KNOW, "I CAME HOME AND I  
20 FOUND MY HOUSE RANSACKED," AND IT'S JUST-- JUST-- IT'S A  
21 BURGLARY, IT'S AN EMERGENCY. IT'S AN EMERGENCY TO THE PERSON  
22 WHO'S CALLING. WHEN A CITY CONTRACTS WITH US, WE'RE IN A  
23 NEGOTIATION WITH THE CITY AND WE'RE IN A NEGOTIATION OVER WHAT  
24 ARE WE GOING TO CHARGE THEM FOR THE PRIVILEGE OR THE  
25 OPPORTUNITY TO HAVE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT



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1 PROVIDE LAW ENFORCEMENT. THERE ARE OTHER ALTERNATIVES TO GO TO  
2 ANOTHER LAW ENFORCEMENT AGENCY AND TRY TO WORK OUT A CONTRACT  
3 WITH THEM OR FORM THEIR OWN POLICE DEPARTMENT. MOST OF THE  
4 CITIES IN THIS COUNTY THAT HAVE THAT OPTION HAVE CHOSEN TO GO  
5 TO THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT, I THINK, IN  
6 LARGE PART, BECAUSE IT'S A GREAT LAW ENFORCEMENT AGENCY.

7

8 **SHERIFF LEE BACA:** THANK YOU.

9

10 **SUP. YAROSLAVSKY:** THE SIGNIFICANT PART-- WELL, YOU KNOW HOW I  
11 FEEL ABOUT IT, ABOUT YOUR AGENCY, BUT IT'S ALSO, TO A  
12 SIGNIFICANT PART, BECAUSE IT'S A GOOD FINANCIAL DEAL. IT'S A  
13 LOT LESS EXPENSIVE AND IT'S PART OF THE ADVANTAGE AND I'M NOT  
14 SUGGESTING THAT THERE'S ANYTHING WRONG WITH THAT. BUT THE  
15 POINT I'M MAKING NOW IS THAT YOU'RE HERE, YOU HAVE TAKEN A LOT  
16 OF HITS IN YOUR DEPARTMENT, AS OTHER DEPARTMENTS HAVE, TOO,  
17 BUT YOU'VE TAKEN A PARTICULAR HIT, AND YOU'VE BEEN VERY  
18 STRAIGHT ABOUT IT, VERY UPFRONT ABOUT IT WITH THE PEOPLE OF  
19 THIS COUNTY. I RESPECT IT TREMENDOUSLY. I THINK YOU'RE-- THE  
20 WAY YOU'VE HANDLED THIS THE LAST COUPLE OF YEARS, I COULDN'T  
21 HAVE ASKED, FROM MY EXPERIENCE DEALING WITH A LOT OF LAW  
22 ENFORCEMENT CHIEFS, INCLUDING YOURSELF AND YOUR PREDECESSOR, I  
23 COULDN'T ASK FOR A MORE STATESMANLIKE AND HONEST  
24 ADMINISTRATION AND REPRESENTATION OF THE PROBLEMS THAT THE  
25 DEPARTMENT HAD AND A RESPONSE. THE LAST COUPLE OF YEARS, YOU,



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1 AND I'VE SAID IT ALREADY, YOU'VE TAKEN IT, YOU KNOW, LIKE A  
2 MAN. I MEAN, YOU HAVE MADE SOME VERY DIFFICULT DECISIONS,  
3 DECISIONS THAT MANY OF US MIGHT NOT HAVE MADE HAD WE BEEN IN  
4 YOUR SHOES. I HAVE TO BE VERY CANDID ABOUT IT BUT YOU'VE DONE  
5 IT IN TERMS OF YOUR TRIAGING YOUR BUDGETARY PROBLEMS. NOW  
6 WE'VE COME TO ANOTHER FISCAL YEAR, THE SITUATION HASN'T GOTTEN  
7 ANY BETTER AND, EVEN AS THE GOVERNOR ANNOUNCES HIS PLAN TODAY  
8 IN SACRAMENTO THAT EVERYBODY IS GOING TO CELEBRATE, THEY'RE  
9 CELEBRATING THAT WE'RE, INSTEAD OF GETTING CUT 300 MILLION,  
10 WE'RE ONLY GOING TO GET CUT A HUNDRED MILLION A YEAR AND WE'RE  
11 SUPPOSED TO BE HAPPY ABOUT THAT.

12

13 **SHERIFF LEE BACA:** I'M NOT.

14

15 **SUP. YAROSLAVSKY:** YOU KNOW, IT'S-- YEAH, I KNOW YOU'RE NOT. SO  
16 IT'S BETTER THAN THE ALTERNATIVE BUT IT'S NOT WHAT IT SHOULD  
17 BE AND NOW YOU'RE HERE. YOU'RE ASKING US FOR, YOU KNOW, TO BE  
18 SENSITIVE TO YOUR BUDGETARY NEEDS AND I'M ASKING YOU, HAVE YOU  
19 EXHAUSTED ALL OF THE ALTERNATIVES? YOU'RE GOING TO THE PEOPLE  
20 WITH THE SALES TAX INCREASE. YOU'RE ASKING US TO AUGMENT YOUR  
21 BUDGET WITH FUNDS WE PROBABLY...

22

23 **SHERIFF LEE BACA:** JUST NOT PULL AWAY FROM...

24

25 **SUP. YAROSLAVSKY:** OR WHATEVER, RIGHT.



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1

2 **SHERIFF LEE BACA:** RIGHT.

3

4 **SUP. YAROSLAVSKY:** AND SOME OF YOUR IDEAS, I THINK, ARE WORTH  
5 LOOKING AT AND YOUR LAST SET OF RECOMMENDATIONS, I THINK,  
6 DESERVE TO BE LOOKED AT, BUT ONE OF THE-- THE THING I DIDN'T  
7 HEAR IN YOUR RECOMMENDATIONS IS PERHAPS WE COULD RECOVER, NOT  
8 ALL, NOT EVEN A SIGNIFICANT PART, BUT A MODEST PART OF THE  
9 COSTS THAT WE ARE NOW INCURRING IN PROVIDING SERVICES TO THESE  
10 CITIES THAT WOULD-- THAT THE CITIES, EVEN IF IT'S PHASED IN  
11 OVER A PERIOD OF TWO OR THREE YEARS, WOULD BE ABLE TO ABSORB.  
12 IT WOULD MITIGATE, CUSHION, PERHAPS, SOME OF THE BURDEN, THE  
13 FINANCIAL BURDEN THAT YOU'RE BEING ASKED TO TAKE AND MAYBE  
14 MITIGATE THE NEED FOR YOU TO HAVE TO DO SOME OF THE  
15 DISTASTEFUL THINGS YOU'VE DONE AND HAD TO DO. AND, YOU KNOW,  
16 IT'S HARD FOR ME, LEE, TO-- YOU KNOW, TO-- AND YOU'RE IN A  
17 VERY TOUGH SPOT BECAUSE THESE CITIES ARE YOUR CUSTOMERS AND  
18 THAT'S PERHAPS THE FLAW IN THIS WHOLE THING, IS THAT YOU'RE IN  
19 COMPETITION IN YOUR-- AND YOUR PREDECESSOR HAD THE SAME  
20 SITUATION, I'M SURE HIS PREDECESSOR DID, TOO, YOU'RE IN  
21 COMPETITION, IF NOT IN REALITY, WHICH YOU ARE IN SOME PARTS OF  
22 REALITY, BUT ALSO IN YOUR HEAD. YOU'RE IN COMPETITION WITH  
23 YOUR-- IN TERMS OF HOW MUCH YOU CHARGE. AND SO YOU WANT TO--  
24 WITH US AND THE UNINCORPORATED AREAS, YOU'RE JUST A PLAIN OLD  
25 POLICE CHIEF DOING THIS JOB AND-- ET CETERA. IN THE CONTRACT





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1 CITIES, THEY'RE THE CUSTOMER, THEY'RE THE BOSS, YOU'RE THE--  
2 THEY'RE THE CLIENT, YOU'RE THE SERVICE PROVIDER, AND IT PUTS  
3 YOU IN A MUCH DIFFERENT POSITION. BUT I JUST DON'T NOW HOW YOU  
4 GO TO THE PEOPLE ASKING FOR A SALES TAX AT THE SAME TIME THAT  
5 YOU'RE NOT EVEN WILLING-- OR THAT WE'RE NOT EVEN WILLING,  
6 COLLECTIVELY, TO SAY DO SOMETHING TO RECOVER SOME PORTION,  
7 EVEN IF IT'S A MODEST PORTION, OF THE COST FROM THE 40-SOME-  
8 ODD CITIES THAT WE SERVICE TO. AND I KNOW THEY'RE GOING, YOU  
9 KNOW, JUST THE MENTION OF THIS CAUSES THEM TO GO CRAZY BUT,  
10 YOU KNOW, I THINK THE CONSEQUENCES TO US HERE, LOCALLY, AT THE  
11 COUNTY AND THE REGIONAL LEVEL, THIS COUNTY, MUCH MORE  
12 SIGNIFICANT THAN MANY OF THE CITIES WOULD FACE. AND I THINK WE  
13 COULD CALIBRATE THIS THING IN A WAY THAT WOULD BE ABSORBABLE.  
14 NOBODY WANTS TO SINK A CITY ANY MORE THAN WE WANT TO BE SUNK  
15 BUT, AT THE SAME TIME, YOU HOLD THAT HARMLESS, IF YOU HOLD THE  
16 CITIES HARMLESS, THEN YOU'RE ASKING EVERYBODY ELSE TO TAKE  
17 EVEN A GREATER BURDEN, INCLUDING YOUR OWN DEPARTMENT BECAUSE,  
18 AT THE END OF THE DAY, YOUR DEPARTMENT IS GOING TO TAKE A  
19 HIGHER BURDEN IF WE CAN'T GET 39 OR 50 OR 60 MILLION DOLLARS,  
20 WHATEVER IT IS...

21

22 **SHERIFF LEE BACA:** 35 POINT SOMETHING.

23

24 **SUP. YAROSLAVSKY:** THAT-- IF WE CAN'T GET SOMETHING-- THAT'S 35  
25 OR \$40 MILLION THAT YOU'RE GOING TO HAVE TO GET SOMEWHERE



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1 ELSE. AND I DON'T KNOW WHERE THAT'S GOING TO COME FROM. SO I  
2 JUST PUT IT OUT ON THE TABLE. I TALKED TO YOU ABOUT IT A FEW  
3 WEEKS AGO AND I KNOW YOU'RE IN A TOUGH SPOT ON THAT BUT WE'RE  
4 ALL IN A TOUGH SPOT. THAT'S ALL I HAVE TO SAY.

5

6 **SHERIFF LEE BACA:** THANK YOU, SUPERVISOR. TWO QUICK POINTS, IF  
7 I MAY, AND THAT IS THAT OUR SAVINGS ARE GENERATED BY  
8 CONSOLIDATING ADMINISTRATIVE AND MANAGEMENT COSTS IN CONTRAST  
9 TO OTHER LARGE POLICE DEPARTMENTS. WE HAVE ONE-MAN CARS IN OUR  
10 CITIES AND I'D LIKE TO MAKE MY POINT ON THAT, ON THE HALF CENT  
11 SALES TAX, AND THAT IS THAT THERE IS NO OTHER LARGE POLICING  
12 AGENCY IN THE UNITED STATES THAT WILL EVER PUT MEN OR WOMEN IN  
13 A ONE-MAN CAR IN SOME OF, IN FACT, THE MOST DANGEROUS STREETS  
14 IN AMERICA, AND I'M TALKING IN AREAS THAT ALL BOARD MEMBERS  
15 HERE ARE FAMILIAR WITH, WITHOUT NAMING CITIES OR COUNTY  
16 STRIPS. SO, WHEN YOU PUT PEOPLE IN ONE-MAN CARS AS OPPOSED TO  
17 TWO-MAN CARS AROUND THE CLOCK, YOU CUT COSTS SUBSTANTIALLY,  
18 AND THAT'S WHAT WE DO TO THE CONTRACT CITIES IN THE MAIN. BUT  
19 I THINK YOUR POINT IS A GOOD ONE. I DON'T THINK THAT THE TWO  
20 PIECES OF A HALF CENT VERSUS A REVISITING OF THE CONTRACT  
21 COSTS ARE MUTUALLY EXCLUSIVE. I THINK THAT ALL OF US CAN TRY  
22 TO DO SOMETHING MORE AND I HEED YOUR ADVICE ON THAT POINT AND  
23 I THINK, IN MY OTHER CONVERSATIONS WITH MY CITY MANAGERS AND  
24 SOME CITY OFFICIALS, I BELIEVE THAT THE TRAINING COSTS TO KEEP  
25 PEOPLE PROFICIENT, WHETHER IT'S COUNTY OR CONTRACT CITY, IS A



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1 PARTICULAR AREA OF INTEREST TO ME WHEN IT COMES TO GETTING  
2 MORE REVENUE COMING INTO THE ORGANIZATION BUT IT CERTAINLY  
3 ISN'T BILLIONS OF DOLLARS OR HUNDREDS OF MILLIONS OF DOLLARS  
4 BUT IT IS SOMETHING THAT I HAVE TO SERIOUSLY LOOK AT. BUT,  
5 AGAIN, IT'S THE COUNTY AUDITOR AND I'M NOT THE NUMBER WIZARD  
6 FOR THE COUNTY, I DON'T PRETEND TO KNOW WHAT THE COUNTY  
7 AUDITOR KNOWS ABOUT WHAT TRUE COST ASSESSMENTS ARE, BUT I'M  
8 HAPPY TO EXPLORE THAT ASPECT OF IT, INCLUDING WHAT YOU'VE  
9 DISCUSSED ABOUT SETTING SOME FEE STANDARDS FOR HELICOPTERS,  
10 FOR THAT MATTER. BUT I DON'T BELIEVE, IN AN EMERGENCY  
11 CIRCUMSTANCE, THAT IT'S APPROPRIATE TO SAY, "WE'RE NOT GOING  
12 IN THERE BECAUSE YOU'RE NOT PAYING US."

13

14 **SUP. YAROSLAVSKY:** I AGREE THAT, IN AN EMERGENCY, IT'S NOT  
15 APPROPRIATE BUT IN THE STANDARD PACKAGE OF SERVICE, I THINK  
16 YOU COULD FASHION IT.

17

18 **SHERIFF LEE BACA:** THANK YOU VERY MUCH.

19

20 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR BURKE, THEN SUPERVISOR  
21 MOLINA. I MEAN, I WOULD JUST ADD, TOO, THOUGH, I MEAN, I THINK  
22 SOMETHING GETS LOST IN THIS CONVERSATION ABOUT SPREADING  
23 COSTS. NOW, INDEPENDENT CITIES GET THE SAME BENEFIT OF YOUR  
24 SERVICES WITHOUT ANY REIMBURSEMENT WHATSOEVER, THOSE THAT HAVE



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1 THEIR OWN POLICE DEPARTMENT, JUST LIKE THE CITY OF L.A., GET A  
2 GREAT BENEFIT. YVONNE AND THEN GLORIA.

3

4 **SUP. BURKE:** I HAVE A CITY, COMPTON, THAT IS ADJACENT TO AN  
5 UNINCORPORATED AREA AND WE'VE HAD A LOT OF DISCUSSION ON THIS  
6 AND THERE'S NO QUESTION. IN COMPTON, THEY RECENTLY VOTED TO  
7 MAINTAIN THE SHERIFF IN COMPTON BECAUSE THEY FEEL AS THOUGH  
8 THEY GET A BETTER SERVICE AND SAFETY IS BETTER. IN THE  
9 UNINCORPORATED, HOWEVER, WE'VE HAD A CONSTANT, LOOKING AT IT  
10 TO TRY TO MAKE SURE WE HAVE THE AVAILABILITY OF DEPUTIES AND I  
11 KNOW THAT YOU HAVE RESPONDED TO THAT. BUT WHAT I REALLY WOULD  
12 LIKE TO GET A BETTER UNDERSTANDING OF IS THE CALCULATION OF  
13 THE PAYMENT BY THE CONTRACT CITIES. I KNOW THAT STATE  
14 LEGISLATION PROHIBITS CERTAIN ADMINISTRATIVE COSTS FROM BEING  
15 ALLOCATED TO CONTRACT CITIES. PERSONALLY, I THINK THAT'S VERY  
16 UNFAIR BECAUSE CERTAINLY THEY UTILIZE THAT SAME ADMINISTRATIVE  
17 SERVICES AS THE UNINCORPORATED, WHO PAYS A PORTION OF THAT AND  
18 THE REST OF THE COUNTY. BUT I HEARD, WHEN THERE WAS-- THIS  
19 DISCUSSION WAS FIRST COMING OUT, SOMETHING ABOUT THE LABS ARE  
20 NOT CALCULATED IN-- THE COST OF LABS ARE NOT CALCULATED IN  
21 TERMS OF THE COSTS THAT ARE PAID BY CONTRACT CITIES. I REALLY  
22 DON'T HAVE A FULL UNDERSTANDING OF ALL THE THINGS THAT ARE  
23 EXCLUDED. I KNOW ADMINISTRATIVE COSTS AND I'D LIKE TO KNOW  
24 ABOUT WHAT WE'RE TALKING ABOUT AND THAT ADMINISTRATIVE COST  
25 THAT IS EXEMPT FROM BEING TREATED AS A COST WHEN YOU CALCULATE



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1 IT. NOW, THE ONLY TIME I'VE REALLY HAD A CHANCE TO GET SOME  
2 COMPARISON WAS WHEN THE COMMUNITY COLLEGES WANTED TO CONTRACT  
3 WITH YOU FOR SERVICES AND WHEN M.T.A. CONTRACTS WITH THE  
4 SHERIFF'S DEPARTMENT AND THEY HAVE A LOT OF NEGOTIATIONS TO  
5 TRY TO LOOK AT THIS. SO I WOULD LIKE TO GET A BETTER NUMBER IN  
6 TERMS OF WHAT THOSE THINGS ARE THAT ARE NOT CONSIDERED BY THE  
7 CONTRACT IN CALCULATING CONTRACT CITY COSTS AS WE MOVE  
8 FORWARD. PARTICULARLY NOW, WHERE, IF WHAT WE'VE BEEN HEARING  
9 IS TRUE, AND I DON'T KNOW WHETHER OR NOT WHAT'S GOING TO COME  
10 OUT OF SACRAMENTO IS WHAT ALL THE RUMORS HAVE BEEN, I HAVEN'T  
11 SEEN IT WRITTEN DOWN, BUT I GET THE IMPRESSION THE CITIES ARE  
12 GOING TO COME OUT BETTER THAN THE COUNTY WILL IN TERMS OF SOME  
13 OF THESE CONSIDERATIONS BECAUSE, BASICALLY, I GUESS, OUR  
14 PROPERTY THERE, A LARGER PERCENTAGE OF OUR PROPERTY TAX HAS  
15 BEEN TAKEN OVER THE YEARS. SO THESE CUTS HAVE TO COME FROM  
16 SOMEWHERE AND THAT'S THE REALLY TOUGH POINT THAT WE HAVE TO  
17 FACE. THEY-- IF YOU DON'T TAKE IT, SOMEBODY ELSE HAS TO TAKE  
18 IT, AND WE HAVE TO SAY TO SOMEONE WHO COMES UP HERE TODAY THAT  
19 THEY'RE GOING TO HAVE TO TAKE THAT BURDEN AND THE BRUNT OF  
20 WHATEVER CUTS COME UP AND WHETHER OR NOT WE'RE TALKING ABOUT A  
21 \$35 MILLION ISSUE HERE THAT I'M SURE THAT THE C.A.O. WILL BE  
22 LOOKING AT ALL OF THOSE THINGS. ALSO, WE'RE IN THE DARK IN  
23 TERMS OF WHAT WORKERS' COMPENSATION SAVINGS, IF ANY, ARE GOING  
24 TO COME FROM, THE PROPOSED LEGISLATION OR THE NEW LEGISLATION  
25 IS COMING FORWARD. IN ADDITION TO THAT, YOU HAVE SOME UNIQUE





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1 SITUATIONS WITH YOUR WORKERS' COMPENSATION AS FAR AS THE  
2 PEOPLE WHO ARE INJURED AND THE PERCENTAGE, AND I KNOW THOSE  
3 HAVE COME DOWN. I SEE ON HERE THAT YOU'VE REDUCED THE NUMBER  
4 THAT-- OF THOSE WHO ARE OFF DURING-- FROM ILLNESS, FROM 800 TO  
5 ABOUT 500 WORKERS' COMPENSATION CLAIMS DURING THIS LAST YEAR  
6 OVER OTHER YEARS. I'M NOT SURE WHAT THE YEAR WAS THAT IT WAS  
7 800 BUT CAN YOU PROVIDE US WITH A REAL UNDERSTANDING AND A  
8 LIST OF THOSE THINGS THAT ARE OUT THERE THAT HAVE TO BE  
9 EVALUATED IN TERMS OF WHAT THE CONTRACT WOULD INCLUDE?

10

11 **SHERIFF LEE BACA:** BE HAPPY TO.

12

13 **SUP. BURKE:** ALL RIGHT.

14

15 **SUP. MOLINA:** SHERIFF, AS YOU KNOW, AND THIS IS THE  
16 OPPORTUNITY, THE ONLY OPPORTUNITY THAT WE REALLY HAVE IN WHICH  
17 TO BRING SOME KIND OF ACCOUNTABILITY TO SOME OF THE ISSUES  
18 WITHIN THE SHERIFF'S DEPARTMENT BECAUSE, AGAIN, AND I THINK I  
19 HAVE TO REINFORCE AND SAY TO PEOPLE THAT WE ARE NOT INVOLVED  
20 IN ANY ASPECTS OF MANAGEMENT OF THE SHERIFF'S DEPARTMENT. OUR  
21 ONLY RESPONSIBILITY, AS MEMBERS OF THIS BOARD, IS TO GIVE YOU  
22 A BUDGET AND HAVE YOU WORK WITHIN THE POLICIES AND YOUR OWN  
23 MANAGEMENT TO OPERATE ALL THAT YOU OPERATE, WHICH IS VAST AND  
24 EXTENSIVE. BUT THE REALITY IS IS THAT THIS IS MY ONLY  
25 OPPORTUNITY TO BRING ANY KIND OF ACCOUNTABILITY AND THAT IS



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1 WITHIN OUR OWN BUDGET. AND, AS YOU KNOW, MANY OF US ARE VERY  
2 CONCERNED AS TO WHAT'S GOING ON WITHIN OUR JAILS.

3

4 **SHERIFF LEE BACA:** YES.

5

6 **SUP. MOLINA:** WE CREATE MECHANISMS CONTINUOUSLY TO HAVE SOME  
7 LEVEL OF OVERSIGHT BECAUSE THE PUBLIC, FOR THE MOST PART,  
8 THINKS THAT WE'RE RESPONSIBLE FOR THEM. AT THE END OF THE DAY,  
9 TAXPAYERS ARE HAVING TO PAY FOR THE LAWSUITS AND SO ON THAT  
10 STEM FROM SOME OF THESE SITUATIONS. BUT MY CONCERN IS THAT I  
11 STILL DON'T SEE A COOPERATIVE OR A PARTNERSHIP IN WORKING WITH  
12 YOU TO GET TO THE BOTTOM OF SOME BASIC ACCOUNTABILITY. WE'VE  
13 SET UP SOME MECHANISMS ON A REGULAR BASIS, WHETHER IT BE  
14 MERRICK BOBB WHO GIVES US REPORTS, WHETHER IT BE THE O.I.R. OR  
15 WHATEVER THE SITUATION IS. BUT I CONSTANTLY FEEL AS THOUGH,  
16 YOU KNOW, I'M ONLY GOING TO BE TOLD CERTAIN INFORMATION. AND I  
17 DON'T KNOW ALL OF THE FACTS MOST OF THE TIME. I'VE GOTTEN TO  
18 THE POINT, AS YOU KNOW, WITH LAWSUITS THAT I ASK FOR  
19 CORRECTIVE ACTIONS. THAT IS, GO BACK, FIND OUT WHAT WENT  
20 WRONG, STOP THEM FROM DOING WHAT WENT WRONG AND THEN,  
21 HOPEFULLY, GET THEM TO DO THE RIGHT THING. AND, SUPPOSEDLY,  
22 THAT IS SUPPOSED TO BE PREVENTIVE AND CREATES, YOU KNOW, A  
23 BETTER SITUATION. BUT I AM FINDING THAT THE CORRECTIVE ACTIONS  
24 ARE BEING IGNORED BY YOUR PERSONNEL. AND A PERFECT EXAMPLE IS  
25 THAT, IN THE CORRECTIVE ACTION OF THE CASES OF THE DEATHS THAT



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1 WE LOOKED AT IN DECEMBER, IT CLEARLY STATED THAT WE WERE GOING  
2 TO GO THROUGH AND DO THE SECURITY CHECKS NECESSARY. THAT IS  
3 MANDATED BY LAW IN OUR JAILS. AND YET WE STILL HAVE THIS MOST  
4 RECENT INCIDENT.

5

6 **SHERIFF LEE BACA:** YES.

7

8 **SUP. MOLINA:** SO HOW DO YOU RESPOND TO ME? HOW DO I RESPOND TO  
9 THE PUBLIC? WHAT IS MY DUTY, WHAT IS YOUR DUTY, WHEN IT COMES  
10 TO THE ISSUE OF ACCOUNTABILITY?

11

12 **SHERIFF LEE BACA:** FULL DISCLOSURE AND FULL TRUTH, NO MATTER  
13 WHAT IT SAYS.

14

15 **SUP. MOLINA:** WELL, WHEN AM I GOING TO GET THE FULL DISCLOSURE  
16 AND THE FULL TRUTH, NO MATTER WHAT IT SAYS?

17

18 **SHERIFF LEE BACA:** SOON AS YOU FEEL YOU NEED IT AND I THINK, IF  
19 YOU NEED IT NOW, WE'LL GIVE IT TO YOU NOW IN THIS PRESENT  
20 FORUM.

21

22 **SUP. MOLINA:** WELL, I ASKED YOUR LIAISON YESTERDAY, YOUR  
23 CUSTODY OFFICIAL, AS TO WHY, WHEN, IN FACT, I THINK IT WAS, IF  
24 I AM NOT MISTAKEN, WAS IT IN THE HONG CASE, THIS IS THE...

25



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1   **SHERIFF LEE BACA:** I HAVE A REPORT HERE DATED JANUARY THE 24TH  
2   OF THIS YEAR THAT FULLY DESCRIBES EVERY ASPECT...

3

4   **SUP. MOLINA:** AND IF YOU'LL LOOK AT THE CORRECTIVE ACTION...

5

6   **SHERIFF LEE BACA:** ...OF THE HONG CASE, WHICH WAS PROVIDED TO  
7   YOUR OFFICE IN JANUARY OF THIS YEAR.

8

9   **SUP. MOLINA:** RIGHT.

10

11   **SHERIFF LEE BACA:** AND TO THIS POINT, THIS IS THE FIRST TIME  
12   I'VE HEARD THAT YOU HAVE NOT BEEN BRIEFED ON THIS.

13

14   **SUP. MOLINA:** NO, I DIDN'T GET THAT, BUT I DID LOOK AT IT  
15   YESTERDAY AND ONE OF THE GOOD THINGS...

16

17   **SHERIFF LEE BACA:** WELL, YOU'VE HAD IT SINCE JANUARY.

18

19   **SUP. MOLINA:** THANK YOU. AND ONE OF THE GOOD THINGS ABOUT IT IN  
20   THE CORRECTIVE ACTION SAYS IS THAT YOU ARE GOING TO MAKE SURE  
21   THAT YOUR PERSONNEL ARE FOLLOWING THROUGH. AND, FOR EXAMPLE,  
22   IF THEY WERE FOLLOWING THROUGH ON JUST THE HONG CASE ALONE,  
23   WHICH IS, AGAIN, THAT THEY ARE DOING THE SECURITY CHECKS, WE  
24   WOULDN'T HAVE HAD THIS SITUATION WITH TINAJERO.

25



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1    **SHERIFF LEE BACA:** I DON'T BELIEVE THE TWO COINCIDE.

2

3    **SUP. MOLINA:** SURE. BECAUSE, IF IF YOU HAD AN INMATE WHO WASN'T  
4    IN HIS CELL FOR FIVE HOURS, YOU THINK THAT, EVERY HOURLY  
5    CHECK, SOMEBODY WOULD HAVE MISSED HIM AND THEN, IN THE OTHER  
6    SITUATION, WITH HAVING A DEAD INMATE IN A CELL. SO I'M  
7    CONCERNED. THE QUESTION IS NOT SO MUCH THE SPECIFICS OF THE  
8    CASE, IS THAT HOW CAN I TRUST?

9

10   **SHERIFF LEE BACA:** WELL, THROUGH THE SPECIFICS OF THE CASE,  
11   SUPERVISOR, THE DIFFICULTY THAT I HAVE, AND I THINK YOU'RE  
12   RIGHT IN YOUR FRUSTRATION, AS I AM IN MINE, IS THAT I HAVE THE  
13   SAME REQUIREMENT AS YOU TO KNOW AS MUCH AS I CAN TO, IN FACT,  
14   MAKE THESE CORRECTIVE ACTIONS. AND I THINK WHAT I WOULD  
15   RECOMMEND BACK TO YOU, UNLIKE YESTERDAY, IS THAT I HAVE MY  
16   HOMICIDE BUREAU INVESTIGATIVE COMMAND STAFF COME TO YOUR  
17   OFFICE AND GIVE YOU THE FULL BRIEFING AS TO WHAT WE KNOW IN  
18   TERMS OF THE CONDITIONS AND SPECIFICITIES OF HOW THIS MURDER  
19   OCCURRED.

20

21   **SUP. BURKE:** I THINK WE'D ALL LIKE TO HEAR THAT. IF HE'S GOING  
22   TO APPEAR, I THINK IT WOULD BE CERTAINLY DESIRABLE FOR HIM TO  
23   APPEAR BEFORE THE ENTIRE BOARD BECAUSE WE ALL FEEL AS THOUGH  
24   WE'VE GOTTEN INCONSISTENT STATEMENTS.

25





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1   **SHERIFF LEE BACA:** AND I FEEL THE SAME AS YOU. PART OF THE  
2   PROBLEMS WITH ANY OF THESE INVESTIGATIONS THAT I HAVE THREE  
3   ASPECTS THAT NEED TO BE DONE. THE FIRST IS THE HOMICIDE. WE  
4   HAVE TO, FIRST OF ALL, DEAL WITH THE CRIMINAL JUSTICE PART OF  
5   THE NEED FOR ACCOUNTABILITY. SO THAT, I THINK, IS IN PLACE. WE  
6   KNOW WHAT THE SUSPECT DID, WE KNOW HOW HE ENGAGED IN WHAT HE  
7   DID. WE KNOW THERE'S FOUR VIOLATIONS OF POLICY AND WE ALSO  
8   KNOW THAT THINGS WEREN'T DONE THAT WERE REQUIRED TO BE DONE.  
9   SO WE'RE NOT DISAGREEING ON THE FACT THAT WE MADE SOME  
10   TREMENDOUS MISTAKES. BUT, ALSO, I HAVE AN OBLIGATION TO DO THE  
11   ADMINISTRATIVE INVESTIGATION, WHICH INVOLVES A WHOLE DIFFERENT  
12   PROCEDURE BECAUSE PEOPLE ARE GOING TO BE QUESTIONED AND THEY  
13   HAVE BILL OF RIGHTS REQUIREMENTS AND LABOR REQUIREMENTS AND  
14   REPRESENTATION REQUIREMENTS AND THE LIKE. BUT THEN I ALSO HAVE  
15   THE THIRD PART OF THIS, WHICH IS THE POLICY ASPECT OF HOW ARE  
16   THESE POLICIES NOT BEING TRAINED IF, IN FACT, THAT'S THE  
17   ISSUE. HOW ARE THE SUPERVISORS BEING-- REQUIRING THE  
18   ENFORCEMENT OF THE POLICY. AND SO THAT IS HOW WE DO THIS AND  
19   IT TAKES SEVERAL MONTHS IN WHICH TO DO. AND YET I CAN HONESTLY  
20   SAY THAT WE'RE ABLE TO ACCOUNT TO YOU AS FULLY AS POSSIBLE  
21   WITH THE HOMICIDE ASPECT, SO THE FAMILY KNOWS THAT, AT LEAST,  
22   IN THE APOLOGY FOR WHAT OCCURRED IN THE JAIL, THAT I'VE MADE  
23   PUBLICLY AND WILL MAKE AGAIN AND REPEATEDLY, THAT WE TAKE THE  
24   MURDER OF THIS INDIVIDUAL VERY SERIOUSLY AND THEN WE'LL  
25   BACKTRACK AND FIGURE OUT WHO'S MOST ACCOUNTABLE.



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1

2 **SUP. ANTONOVICH:** BUT THE PROBLEM THAT YOU HAVE IS THE INTERNAL  
3 AFFAIRS HAS NOT BEEN INVOLVED YET.

4

5 **SHERIFF LEE BACA:** WELL, YOU CAN'T INVOLVE THE TWO TOGETHER.

6

7 **SUP. ANTONOVICH:** WELL, FIRST OF ALL, FIRST OF ALL...

8

9 **SHERIFF LEE BACA:** ARE YOU GOING TO TELL ME HOW TO MANAGE THE  
10 SHERIFF'S DEPARTMENT OR...

11

12 **SUP. ANTONOVICH:** NO, NO. THE PROBLEM...

13

14 **SUP. MOLINA:** THAT'S THE PROBLEM, WE CAN'T TELL YOU.

15

16 **SUP. ANTONOVICH:** THAT'S THE PROBLEM BECAUSE, BECAUSE THE ISSUE  
17 IS WE KNOW A MURDER HAS BEEN COMMITTED...

18

19 **SUP. KNABE, CHAIR:** OKAY. ONE AT A TIME HERE. LET'S GO.

20

21 **SUP. ANTONOVICH:** WE KNOW A MURDER'S BEEN COMMITTED.

22

23 **SUP. MOLINA:** I GUESS I GOT INVOLVED IN MY TIME!

24



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1   **SUP. ANTONOVICH:** AND THE INTERNAL AFFAIRS IS IMPORTANT SO THAT  
2   THEY CAN INTERVIEW ALL OF THE PEOPLE THAT WERE ON DUTY AT THE  
3   TIME AND THAT THE EVIDENCE IS NOT COLD, THAT THE MEMORY,  
4   RECOLLECTIONS ARE CURRENT, AND HAVING THE TWO INTERVIEWED NEAR  
5   THE SAME TIME IN ORDER TO GET TO THE BOTTOM OF THE CASE.  
6   OTHERWISE, YOU HAVE A QUESTION, WAS THERE INEPTNESS OR  
7   COLLUSION?

8

9   **SHERIFF LEE BACA:** WELL, YOU KNOW, SUPERVISOR, I HEARD THAT  
10   COMMENT IN THE PAPER, READ IT. YOU KNOW, EITHER YOU'RE GOING  
11   TO HELP FACILITATE AN INVESTIGATION OR YOU'RE GOING TO ADD TO  
12   THE FIRE OF AN INVESTIGATION AND THAT IS TO IMPLY SOMEHOW THAT  
13   THERE'S COLLUSION HERE. THERE ISN'T ANY COLLUSION ABOUT THE  
14   DEATH OF AN INMATE, ESPECIALLY WHEN FOUR ASPECTS OF POLICY ARE  
15   VIOLATED. THE REALITY IS IS THAT MISTAKES WERE MADE BUT FOR  
16   THE IMPLICATION THAT SOMEHOW THERE'S COLLUSION AND THUS YOU'RE  
17   TELLING ME NOW, WHY WASN'T THE I.A. DONE DURING THE MURDER  
18   INVESTIGATION? IT'S VERY SIMPLE AND IF YOU GAVE ME THE  
19   OPPORTUNITY TO EXPLAIN IT TO YOU RATHER THAN MAKE THE  
20   ACCUSATION, YOU WOULDN'T HAVE MADE THE ACCUSATION OF  
21   COLLUSION.

22

23   **SUP. ANTONOVICH:** WE TRIED TO DO THAT YESTERDAY AND...

24



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **SHERIFF LEE BACA:** I'M A PHONE CALL AWAY. WE WERE IN WASHINGTON  
2   ALL LAST WEEK TOGETHER.

3

4   **SUP. ANTONOVICH:** WELL, BUT THE PERSON...

5

6   **SHERIFF LEE BACA:** THEIRS ISN'T A-- I AM NOT AN INACCESSIBLE  
7   SHERIFF. THE FIRST POINT OF ACCOUNTABILITY IS THAT ANYONE CAN  
8   PICK UP THE PHONE AND CALL ME AND I WILL SAY TO YOU EVERYTHING  
9   I KNOW AT THE POINT THAT I KNOW IT. THE INTERNAL AFFAIRS  
10   INVESTIGATION, IF WE DO THAT CONCURRENT, LABOR WILL BRING  
11   FORTH THE REPRESENTATIVES, THE DEPUTIES WILL NOT TALK WITHOUT  
12   REPRESENTATION; WHEREAS, WITH A MURDER INVESTIGATION, THERE'S  
13   NO RESTRICTIVENESS IN THEIR REQUIREMENT TO GIVE US STATEMENTS  
14   AND I NEED TO GET TO THE BOTTOM OF THE MURDER FIRST. I'VE DONE  
15   THAT AND NOW, FROM YESTERDAY ONTO THE REMAINING POINT OF THE  
16   ADMINISTRATIVE INVESTIGATION, WE ARE GOING TO GO AS YOU  
17   SUGGESTED. BUT YOU CANNOT DO THE TWO TOGETHER!

18

19   **SUP. MOLINA:** BUT, SHERIFF, WHAT ABOUT THE HONG CASE?

20

21   **SHERIFF LEE BACA:** WHAT ABOUT THE HONG CASE?

22

23   **SUP. MOLINA:** WELL, WHERE IS THAT? I MEAN, ARE YOU ALREADY  
24   DOING THE INTERNAL AFFAIRS INVESTIGATION ON THAT ONE?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SHERIFF LEE BACA:** OF COURSE, BUT HERE IS THE REPORT THAT WAS  
2   REQUIRED OF YOU.

3

4   **SUP. MOLINA:** THEN I GO BACK TO THE PREMISE OF WHERE I STARTED.  
5   YOU TELL ME YOU'VE FIXED IT AND THAT YOU'RE GOING TO FIX IT.

6

7   **SHERIFF LEE BACA:** OF COURSE.

8

9   **SUP. MOLINA:** BUT THE TINAJERO CASE CLEARLY STATES TO US,  
10   STATES TO ME JUST CLEARLY THAT...

11

12   **SHERIFF LEE BACA:** SUPERVISOR...

13

14   **SUP. MOLINA:** WAIT A MINUTE. THAT YOU DIDN'T FIX IT. I JUST  
15   STATED TO YOU THAT...

16

17   **SHERIFF LEE BACA:** LET ME TELL YOU THIS...

18

19   **SUP. MOLINA:** ...IF YOU WOULD HAVE FOLLOWED THROUGH...

20

21   **SHERIFF LEE BACA:** THAT WE'D HAVE NO MURDER? IS THAT WHAT  
22   YOU'RE SAYING? THERE'D BE NO ADDITIONAL MURDERS IN THE COUNTY  
23   JAIL?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** LOOK, IT'S LIKE ANYTHING ELSE. AGAIN, I HAVE NO  
2   IDEA IF THERE WILL BE ANY ADDITIONAL MURDERS OR NOT, BUT I CAN  
3   TELL YOU THIS. THAT IF, IN FACT, UNDER THOSE PROVISIONS, THAT  
4   CORRECTIVE ACTION, IF YOU WOULD HAVE HAD YOUR CUSTODY  
5   PERSONNEL LOOKING AT CELLS LIKE THEY'RE SUPPOSED TO AND YOU  
6   COMMITTED TO ME TO DO UNDER THAT CORRECTIVE ACTION, THIS  
7   GENTLEMAN-- NOT A GENTLEMAN, THIS PRISONER WOULD NOT HAVE BEEN  
8   ROAMING AROUND FOR FIVE HOURS IN OUR JAILS LOOKING FOR HIS  
9   VICTIM.

10

11   **SHERIFF LEE BACA:** I DON'T THINK YOU CAN SAY THAT AS  
12   CONCLUSIVELY AS YOU JUST DID IF YOU KNOW HOW...

13

14   **SUP. MOLINA:** I CAN'T SAY THAT AS CONCLUSIVELY BUT I CAN...

15

16   **SUP. KNABE, CHAIR:** LET HIM ANSWER, PLEASE. GLORIA.

17

18   **SUP. MOLINA:** I CAN MAKE THE LOGICAL CONCLUSION. AND, SIR, I'M  
19   NO DIFFERENT THAN ANY OTHER PUBLIC CITIZEN OUT HERE. I'M  
20   MAKING THE LOGICAL CONCLUSION.

21

22   **SHERIFF LEE BACA:** I THINK YOU ARE DIFFERENT. YOU ARE A  
23   SUPERVISOR AND YOU HAVE A HIGHER OBLIGATION TO REMAIN AS  
24   OBJECTIVE AS YOU POSSIBLY CAN WHILE WE'RE DOING THIS  
25   INVESTIGATION AND WAIT FOR FACTS TO EMERGE.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** SIR. I AM TRYING TO REMAIN OBJECTIVE, WHICH GOES  
3 ON TO THE NEXT SET OF QUESTIONS. I CAN'T...

4

5 **SUP. KNABE, CHAIR:** WELL, DO YOU WANT HIM TO ANSWER THE FIRST  
6 SET OF QUESTIONS?

7

8 **SUP. MOLINA:** NO, NO, BECAUSE HE'S NOT GOING TO...

9

10 **SUP. KNABE, CHAIR:** WELL, THEN WHY DID YOU ASK THEM?

11

12 **SUP. MOLINA:** EXCUSE ME. WHAT I WANT TO DO IS FIND OUT, AGAIN,  
13 IN THIS PARTNERSHIP, SHERIFF, AND, AGAIN, THAT'S WHAT I'M  
14 TALKING, MY JOB IS TO JUST GIVE YOU A BUDGET. I CAN'T MANAGE,  
15 AS YOU JUST SAID TO SUPERVISOR ANTONOVICH...

16

17 **SHERIFF LEE BACA:** NO, I'M HAPPY WITH THE, I'M HAPPY WITH THE  
18 QUESTIONS. GO AHEAD.

19

20 **SUP. MOLINA:** ALL RIGHT. MY ISSUE IS IS THAT WE PUT IN PLACE  
21 MECHANISMS OF OVERSIGHT THAT ARE HELPFUL TO US. WE HAVE A  
22 GROUP OF PEOPLE: MERRICK BOBB IS SOMEONE WHO WE HAVE TRUSTED  
23 THE REPORTS THAT HE HAS PROVIDED, THE INFORMATION BUT IF HE IS  
24 NOT BEING-- DOES NOT HAVE ACCESS TO THIS INFORMATION, FOR  
25 EXAMPLE, IN THE MEMO THAT THEY WROTE TO YOU AND THEY WROTE TO



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1 US ABOUT NOT GETTING THE INFORMATION ABOUT WHEN THEY'RE DOING  
2 THESE SEARCHES AND IN THESE QUESTIONS THAT THEY'VE ASKED,  
3 EVERY SINGLE TIME, AND ALL OF THESE SAFETY CHECKS THAT THEY'RE  
4 ASKING QUESTIONS ABOUT, THE DEPARTMENT HAS FAILED TO PROVIDE  
5 THEM THE INFORMATION. NOW, IS IT MY JOB TO GO OVER, AND YOU'RE  
6 A PHONE CALL AWAY, AND SAY TO YOU, "YOU NEED TO GET THAT TO  
7 ME?" IS THAT WHAT I NEED TO DO? OR THE PERSON THAT I HAVE PUT  
8 AS RESPONSIBLE TO DO THAT AND YOU'RE GOING TO NOT GIVE HIM  
9 ACCESS TO INFORMATION, HOW CAN I TRUST THAT INFORMATION IF  
10 YOU, YOURSELF, WON'T GIVE THEM ACCESS TO IT?

11

12 **SHERIFF LEE BACA:** MERRICK BOBB, UNLIKE THE OFFICE OF  
13 INDEPENDENT REVIEW, DOES NOT HAVE THE CONFIDENTIALITY  
14 CAPABILITY THAT THE O.I.R. DOES. THAT'S WHY WE BROUGHT THE  
15 O.I.R. IN FOR YOUR APPROVAL AND I'M GLAD YOU APPROVED IT.  
16 THERE ARE A NUMBER OF WAYS TO APPROACH THIS FOR  
17 ACCOUNTABILITY. ONE WOULD...

18

19 **SUP. MOLINA:** NO, WAIT, WAIT, WAIT, JUST A SECOND. YOU SAID  
20 SOMETHING THAT I-- IT'S THE FIRST I'VE HEARD. SO YOU ARE NOT  
21 GOING TO PROVIDE THE INFORMATION TO MERRICK BOBB?

22

23 **SHERIFF LEE BACA:** I DIDN'T SAY THAT, SUPERVISOR. I'M TRYING TO  
24 TELL YOU WHY, IN A CASE OF THIS MAGNITUDE, WE HAVE MERRICK  
25 BOBB IS AN ACCESS POINT, WE HAVE THE O.I.R. AS AN ACCESS



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1 POINT, AND I'VE TALKED TO SUPERVISOR YAROSLAVSKY, BRIEFLY  
2 YESTERDAY, ABOUT ANOTHER MECHANISM THAT WE COULD COME UP WITH  
3 THROUGH THE OMBUDSMAN'S OFFICE WITH JUDGES WHO ARE IN THAT  
4 CONTEXT OF REVIEW THAT COULD OVERSEE THE WHOLE PROCESS OF HOW  
5 WE LOOK AT THE FACTS HERE. AND WHEN YOU TALK ABOUT EVEN THIS  
6 CASE, THE HONG CASE, WHEN THINGS HAPPEN, PEOPLE FROM MEMORY  
7 SAY, "I DON'T REMEMBER." WHAT AM I GOING TO DO? INVENT THEIR  
8 ANSWER WHEN THEY SAY, "I DON'T REMEMBER CHECKING THEIR WRIST  
9 BAND"? "I DON'T REMEMBER WHEN HE GAVE ME THIS SLIP, TRYING TO  
10 GET DOWN TO THE COURT LINE"? I CAN ONLY DEAL WITH WHAT I'M  
11 TOLD AS MUCH AS YOU CAN DEAL WITH WHAT YOU'RE TOLD AND THERE'S  
12 NO PERFECT INVESTIGATION.

13

14 **SUP. MOLINA:** BUT, SHERIFF, YOU KNOW, I HAVE A KID AND, AS A  
15 CHILD, EVERY TIME THERE WAS SOMETHING WRONG, SHE SAID SHE  
16 DIDN'T DO IT. WAS THAT-- WAS I SUPPOSED TO SAY, "OH, YOU KNOW,  
17 THAT'S RIGHT, YOU DID NOT DO IT"? SO I DON'T...

18

19 **SHERIFF LEE BACA:** WE'RE NOT DEALING WITH CHILDREN HERE,  
20 SUPERVISOR.

21

22 **SUP. MOLINA:** ...I DID NOT LET HER GET AWAY WITH THAT KIND OF--  
23 MY JOB, AS A PARENT, WAS NOT TO ALLOW HER TO JUST SIT THERE  
24 AND TELL ME, "OH, I DIDN'T DO IT."

25



**The Meeting Transcript of  
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1    **SUP. YAROSLAVSKY:** VERY FAMILIAR.

2

3    **SHERIFF LEE BACA:** SUPERVISOR, THE MEN AND WOMEN WHO WORK IN  
4    THE JAILS WORK VERY HARD, THEY'RE NOT CHILDREN, AND WE...

5

6    **SUP. MOLINA:** I KNOW BUT YOU'RE GIVING ME RESPONSES THAT DON'T  
7    MAKE SENSE TO ME, SIR.

8

9    **SHERIFF LEE BACA:** YOU'RE ASKING ME QUESTIONS THAT ARE--  
10    WITHOUT ME BEING ABLE TO GIVE YOU THE ANSWERS BECAUSE I  
11    HAVEN'T FINISHED THE INVESTIGATION. I'M ASKING YOU TO BE  
12    PATIENT.

13

14    **SUP. MOLINA:** BUT IF A CUSTODY OFFICIAL HAS A RESPONSIBILITY  
15    UNDER THE LAW, UNDER PROTOCOL, UNDER POLICY, UNDER PROCEDURE  
16    TO DO SECURITY CHECKS EVERY HOUR, AND IF HE OR SHE DOES NOT DO  
17    IT, DOESN'T THEY HAVE-- DON'T THEY HAVE A PROBLEM? IT'S SORT  
18    OF LIKE THEY'RE NOT DOING THEIR JOB?

19

20    **SHERIFF LEE BACA:** IF, IF, IF-- I WOULD LIKE TO INVITE YOU TO  
21    COME TO THE JAIL SO THAT YOU CAN WALK THROUGH THE WHOLE  
22    PROCESS BECAUSE IT'S THE ABSENCE OF THE DETAILS THAT IS  
23    FRUSTRATING YOU AND, WHEN I TRY TO GIVE YOU THE DETAILS, THEN  
24    WE GO TO ANOTHER SET OF QUESTIONS ABOUT MORE LACK OF DETAILS.  
25    IT'S IN THE DETAILS.



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA:** NO, I KNOW THAT IT'S IN THE DETAILS BUT...

3

4 **SHERIFF LEE BACA:** THE INMATE GOT OUT OF HIS CELL ON THE RECENT  
5 MURDER BY TAKING A COURT LINE SLIP THAT BELONGED TO ANOTHER  
6 INMATE AND USING IT TO GET OUT OF THE CELL. NOW, IF THE  
7 OFFICER LETS HIM OUT BELIEVING HE'S DONE THE RIGHT THING, THEN  
8 ALL THESE CHECKS THAT YOU'RE ALLUDING TO ARE NON APPLICABLE  
9 BECAUSE THE OFFICER ALREADY KNOWS HE'S NOT IN THE CELL.

10

11 **SUP. MOLINA:** OH, THAT WAS THE CASE HERE?

12

13 **SHERIFF LEE BACA:** WELL, THAT'S WHY WE NEED THE BRIEFING.

14

15 **SUP. BURKE:** BUT WE HAD A BRIEFING YESTERDAY AND THAT WAS NOT  
16 SHARED WITH US AND WE WERE TOLD SOMETHING ELSE.

17

18 **SUP. MOLINA:** AND YOUR CHIEF DID NOT KNOW THAT AT THE TIME.

19

20 **SHERIFF LEE BACA:** THAT'S WHY I'D ASKED FOR THE HOMICIDE  
21 INVESTIGATION.

22

23 **SUP. BURKE:** THIS IS THE FIRST I'VE HEARD ABOUT SOMEONE ELSE'S  
24 NOTE.

25



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The Los Angeles County Board of Supervisors

1    **SUP. MOLINA:** ALL RIGHT. WELL, LOOK, AGAIN, LET'S JUST GO BACK  
2    AND I'M SPEAKING, AGAIN, IN GENERIC TERMS ABOUT  
3    ACCOUNTABILITY. YOU WERE SPEAKING ABOUT THE DETAILS OF THE  
4    TINAJERO CASE. THERE'S NO DOUBT WE'RE GOING TO HAVE TO SORT  
5    ALL OF THAT OUT. BUT MY FRUSTRATION IS THAT IT'S AN ONGOING  
6    PROBLEM. THERE MAY BE A KILLING SIX MONTHS FROM NOW OR IN THE  
7    NEXT SIX HOURS. MY CONCERN IS, IF YOU PUT CORRECTIVE ACTIONS  
8    IN PLACE AND THE DEPUTIES ARE SUPPOSED TO CARRY OUT THIS WORK,  
9    YOU'RE THE ONLY ONE CAN MAKE THEM DO IT. I CAN'T MAKE THEM DO  
10   IT. I HAVE SOCIAL WORKERS TODAY, SOCIAL WORKERS, THAT ARE  
11   SUPPOSED TO VISIT FAMILIES AND THEY DON'T DO IT AND WHEN WE  
12   FIND OUT THEY HAVEN'T DONE IT AND THERE IS A DEATH OR ANY KIND  
13   OF PROBLEM, WE CAN FIRE THEM AND HOLD THEM ACCOUNTABLE AND  
14   HOLD THE SUPERVISORS ACCOUNTABLE. WHAT I'M WORRIED ABOUT HERE  
15   IS THAT THERE ISN'T ACCOUNTABILITY BECAUSE THE ISSUE IS LIKE  
16   ANYTHING ELSE. IF, IN FACT, YOU KNOW YOU CAN GET AWAY WITH IT  
17   ALL OF THE TIME BY FORGETTING THAT YOU DON'T KNOW OR  
18   FORGETTING THAT YOU DID THAT, OR LET ME JUST TELL HER-- THEN  
19   THERE IS NO ACCOUNTABILITY. MY DAUGHTER WOULD BE IN THE SAME  
20   PLACE BECAUSE SHE COULD GET AWAY AND DO ANYTHING SHE WANTED.  
21   I'M NOT SAYING THAT THEY'RE CHILDREN; I'M JUST SAYING THAT  
22   VERY SIMILAR ATTITUDE OCCURS. THERE HAS TO BE ACCOUNTABILITY  
23   AND THAT'S WHAT I'M ASKING ABOUT NOW. MY ONLY OPPORTUNITY TO  
24   HOLD YOU ACCOUNTABLE IS THROUGH YOUR BUDGET. I AM LIKE ANY  
25   OTHER VOTER. I VOTED FOR YOU BUT THE REALITY IS THE





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1 ACCOUNTABILITY FOR ME IS ONLY THROUGH THIS MECHANISM OF A  
2 BUDGET.

3

4 **SHERIFF LEE BACA:** I'M COMFORTABLE WITH THE INQUIRIES THAT  
5 YOU'RE MAKING AND YET WHAT FRUSTRATES ME AND BACK TO YOU IS  
6 THAT, WHEN I GIVE YOU ALL THAT I KNOW AND IT IS ALL THAT I  
7 KNOW, I'M BEING AS ACCOUNTABLE AS ACCOUNTABILITY WILL ALLOW ME  
8 TO BE. AND MY FEAR-- NOT FEAR, BUT MY CONCERN IS THAT, AT SOME  
9 POINT, THAT WHAT WE CAN HUMANLY DO TOGETHER IN OUR TWO  
10 POSITIONS IS NOT GOOD ENOUGH AND I THINK THAT THAT'S WHERE WE  
11 HAVE TO STEP BACK AND ASK OURSELVES, AS A COUNTY FAMILY OF  
12 LEADERS, ALL OF US ARE ELECTED, THAT, AT WHAT POINT DO WE LOOK  
13 AT THINGS FROM THE MOST HUMAN POINT OF VIEW WHEN IT COMES TO  
14 ACCOUNTABILITY? PEOPLE SAY THINGS AS MUCH AS THEY CAN REMEMBER  
15 WHAT THEY KNOW AND I CAN'T EXACT THINGS OUT OF THEM. AND I  
16 THINK YOU'VE DONE...

17

18 **SUP. MOLINA:** AND AGAIN, SHERIFF, AND I KNOW I'M PROBABLY BEAT  
19 A DEAD HORSE HERE ON THIS WHOLE SITUATION BUT THE REALITY IS  
20 IS THAT, WHEN I HAVE TO DEAL WITH INDIVIDUALS THAT ARE HOLDING  
21 ME ACCOUNTABLE, I CAN'T SIT THERE AND JUST SAY, YOU KNOW,  
22 THERE ARE THINGS THAT HAPPEN AND WE'RE ALL A FAMILY AND LET'S  
23 WORK TOGETHER...

24

25 **SHERIFF LEE BACA:** I DON'T EXPECT YOU TO DO THAT.



**The Meeting Transcript of  
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1

2 **SUP. MOLINA:** ...BECAUSE THE REALITY IS, IT'S...

3

4 **SHERIFF LEE BACA:** PUSH ME OUT THERE.

5

6 **SUP. MOLINA:** I'M SORRY?

7

8 **SHERIFF LEE BACA:** PUSH ME OUT THERE TO THE PEOPLE THAT WANT TO  
9 HOLD YOU ACCOUNTABLE. I'M HAPPY TO TAKE A GRILLING FROM ANYONE  
10 IN THE PUBLIC, INCLUDING THOSE WHO THINK WE'RE TOTALLY AT  
11 FAULT IN ALL OF THIS.

12

13 **SUP. MOLINA:** THE ISSUE IS THAT, AGAIN, YOU KNOW, THERE ARE A  
14 LOT OF PEOPLE WHO CAN PUSH THE BUCK ALL OVER THE PLACE BUT THE  
15 REALITY IS IS THAT WE ARE JUST AS ACCOUNTABLE. MY CONSTITUENTS  
16 RELY ON ME TO GET TO THE BOTTOM OF THIS-- SOME OF THESE  
17 THINGS. I HAVE A RESPONSIBILITY. I JUST HAVE A MORAL  
18 RESPONSIBILITY TO FIND OUT. THE QUESTIONS THAT I'M ASKING  
19 ABOUT IS WHETHER, IN FACT, THERE IS A RESPECT, A RESPECT FOR  
20 TRYING TO PURSUE A SERIES OF POLICIES, A SERIES OF REFORMS, A  
21 SERIES OF CORRECTIVE ACTIONS. BELIEVE ME, YOU AND I TALKED ON  
22 THE PHONE AND, BETWEEN YOU AND ME, YOU COULD NOT PRODUCE, YOU  
23 COULD NOT PRODUCE THE NAMES OF THOSE OFFICERS THAT DID THE  
24 ILLEGAL STRIP SEARCHES AND I'M NEVER GOING TO FORGET THAT. I'M  
25 NEVER GOING TO FORGET THAT.



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1

2 **SHERIFF LEE BACA:** WELL, WHY DON'T YOU NOT FORGET SHERMAN BLOCK  
3 AS WELL? YOU KNOW, I MEAN, THIS CAN GO ALL THE WAY BACK UNTIL  
4 PETER PITCHES WAS PART OF THE SYSTEM. YOU KNOW, IF THEIR ISSUE  
5 OF ACCOUNTABILITY IS IF YOU DON'T KNOW, YOU DON'T KNOW AND YOU  
6 SAY YOU DON'T KNOW.

7

8 **SUP. MOLINA:** BUT WE DO KNOW. YOU KNOW.

9

10 **SHERIFF LEE BACA:** DO WE?

11

12 **SUP. MOLINA:** YES, WE DO.

13

14 **SHERIFF LEE BACA:** I DON'T KNOW.

15

16 **SUP. MOLINA:** YOU KNOW WHO YOUR COMMANDER WAS WHEN THOSE STRIP  
17 SEARCHES WERE DONE. YOU KNOW WHO DID THE STRIP SEARCHES  
18 BECAUSE YOU CANNOT...

19

20 **SHERIFF LEE BACA:** I DON'T KNOW WHO DID THE STRIP SEARCHES.  
21 WE'VE TRIED TO FIND THAT OUT, AS YOU KNOW, AND, YOU KNOW, WHEN  
22 YOU GO BACK YEARS...

23

24 **SUP. MOLINA:** THAT'S WHAT MY DAUGHTER SAID. SHE NEVER KNEW WHO  
25 DID IT.



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The Los Angeles County Board of Supervisors

1

2 **SHERIFF LEE BACA:** WELL, I'M AT A NEW LEVEL. YOUR DAUGHTER AND  
3 I ARE TOGETHER. [ LAUGHTER ].

4

5 **SUP. BURKE:** MR. CHAIRMAN, JUST ON THIS POINT...

6

7 **SUP. KNABE, CHAIR:** OKAY. YOU KNOW, WE'RE SORT OF WAVERING FROM  
8 THE BUDGET HERE BUT...

9

10 **SUP. BURKE:** I'LL BE JUST ONE SECOND. I JUST HAVE ONE SECOND.

11

12 **SUP. KNABE, CHAIR:** GOING BACK IN TIME.

13

14 **SUP. BURKE:** I THINK THAT I WOULD LIKE THIS. RIGHT. AND YOU  
15 KNOW, THIS IS EXACTLY THE PROBLEM. THE TIME IS SO LONG BETWEEN  
16 THE TIME THE INCIDENT HAPPENS AND THE TIME WE HAVE AN  
17 OPPORTUNITY TO ASK A QUESTION. AND THAT'S WHY EVERYONE HERE IS  
18 CONCERNED. WE'RE BEING TOLD, NO ONE CAN GET ALL THE  
19 INFORMATION UNTIL HOMICIDE FINISHES. THEN, AFTER HOMICIDE  
20 FINISHES, THEN, PROBABLY, INTERNAL AFFAIRS HAS TO FINISH, AND,  
21 AS A RESULT, BY THAT TIME, THE PEOPLE ARE GONE, THEY'VE  
22 FORGOTTEN, NO ONE KNOWS, OR IF WHATEVER THEY SAID IS NOT  
23 NECESSARILY AVAILABLE. WHAT WE'RE TRYING TO DO AND, AS THE  
24 PUBLIC IS VERY AWARE, IF THIS GETS COLD, PEOPLE WILL NOT  
25 REMEMBER AND THEY WILL-- OF COURSE, THEY WON'T REMEMBER IT TWO



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1 YEARS AND THREE YEARS FROM IT, WHICH WAS THE TIME WHEN THESE  
2 QUESTIONS CAME UP. NO ONE EVEN KNEW WHO WAS ASSIGNED, THREE OR  
3 FIVE YEARS LATER, AT THAT-- IN TERMS OF THE STRIP SEARCHES.  
4 THEY COULDN'T EVEN DETERMINE WHO WAS THERE WORKING AND THAT  
5 SAME THING WILL HAPPEN UNLESS, IMMEDIATELY, SOME OF THIS  
6 INFORMATION IS MADE AVAILABLE, INCLUDING ALL OF THOSE PEOPLE.  
7 NOW, IT SEEMS TO ME, IF SOMEONE HAS A SLIP TO GO TO COURT,  
8 THERE'S SOME SYSTEM WITHIN THE COURT AND WITHIN THE JAIL THAT  
9 YOU GO TO COURT. YOU DON'T GO DOWNSTAIRS AND GO IN SOMEONE  
10 ELSE'S CELL. SO I REALLY THINK THERE'S SO MANY THINGS THAT WE  
11 JUST NEED TO UNDERSTAND. I DON'T NECESSARILY THINK THIS IS THE  
12 PLACE TO DO IT BUT I DO THINK THAT, AS SUPERVISORS, WHO,  
13 ULTIMATELY, WE ARE GOING TO BE RESPONSIBLE IN THE EVENT  
14 THERE'S A LAWSUIT. WE'RE GOING TO HAVE TO PAY AND YOU'RE GOING  
15 TO HAVE TO PAY. SO WE DO NEED TO GET AS MUCH INFORMATION SO WE  
16 CAN HAVE A BETTER UNDERSTANDING OF THIS.

17

18 **SHERIFF LEE BACA:** I AGREE.

19

20 **SUP. ANTONOVICH:** MR. CHAIRMAN, ARE WE GOING TO CONTINUE  
21 YESTERDAY'S DISCUSSION WITH CS-3?

22

23 **SUP. KNABE, CHAIR:** I THINK WE JUST DID IT BUT...

24

25 **SUP. BURKE:** OH, I HAVE ONE OTHER THING...



**The Meeting Transcript of  
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1

2 **SUP. ANTONOVICH:** NO, I HAVE-- WE HAVE A LOT MORE QUESTIONS.

3

4 **SUP. BURKE:** ...SORRY. TYRONE BAKER, I'D ALSO LIKE. I  
5 UNDERSTAND HE DIED IN THE JAIL NIGHT BEFORE LAST? I'D LIKE TO  
6 GET MORE INFORMATION ON THAT, TOO.

7

8 **SHERIFF LEE BACA:** ALL RIGHT. TYRONE BAKER.

9

10 **SUP. ANTONOVICH:** THE QUESTION IS, ARE WE GOING TO ASK COUNTY  
11 COUNSEL ABOUT CS-3, TO CONTINUE THIS DISCUSSION...

12

13 **SUP. KNABE, CHAIR:** I MEAN, I DON'T KNOW WHAT ELSE...

14

15 **SUP. ANTONOVICH:** WELL, I HAVE OTHER QUESTIONS.

16

17 **SUP. KNABE, CHAIR:** OKAY. I MEAN, IT'S UP TO MY COLLEAGUES IF  
18 YOU'D LIKE TO ADJOURN TO CLOSED SESSION. I WOULD LIKE TO HAVE,  
19 BEFORE WE DO THAT, IF THAT'S THE WILL OF THE BOARD, I'D HAVE  
20 DAVE RESPOND TO THE PROP 172 ISSUE. SORT OF BRING THIS BACK TO  
21 WHY WE'RE ALL HERE.

22

23 **C.A.O. JANSSEN:** THANK YOU, MR. CHAIRMAN. THE SHERIFF'S  
24 ARGUMENT ON PROP 172 IS THAT, SOMEHOW, THE COUNTY IS NOT  
25 PROVIDING NET COUNTY COSTS TO THE LEVEL THAT WE DID IN





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1 1993/'94, WHICH IS WHEN THE STATE TRANSFERRED ALMOST \$900  
2 MILLION OF PROPERTY TAX OUT OF L.A. COUNTY AND GAVE IT TO THE  
3 SCHOOLS IN LOS ANGELES COUNTY. YOU REALLY HAVE TO ADD THE 684  
4 MILLION NET COUNTY COSTS AND THE 458 MILLION IN PROP 172  
5 REVENUE TO MEASURE THE LEVEL OF COUNTY SUPPORT FOR THE  
6 SHERIFF'S DEPARTMENT. THAT'S \$1.1 BILLION AND, FOCUSING JUST  
7 ON THE 682, 84, AND IT'S LESS THAN 775, IS REALLY NOT A FAIR  
8 PORTRAYAL OF WHAT HAS HAPPENED IN CALIFORNIA IN THE LAST 10  
9 YEARS. WE HAVE TRANSFERRED, I THINK IT'S ALMOST \$12 BILLION TO  
10 THE SCHOOLS OVER THE LAST 10 YEARS. WE'VE BEEN REIMBURSED LESS  
11 THAN SIX BILLION OF THAT. SO IT'S NOT A SURPRISE THAT WE DON'T  
12 HAVE NET COUNTY COSTS BUT ALL OF THE PROP 172 DOLLARS WE DO  
13 HAVE, DO GO INTO THE SHERIFF'S BUDGET, AS WE'RE LEGALLY  
14 REQUIRED TO DO. IF YOU LOOK AT THIS CHART, AS WELL, FOR TWO  
15 YEARS, 2001, TWO 2002, THREE, THE REVENUE ACTUALLY WAS DOWN  
16 ABOUT \$40 MILLION OVER THAT TWO-YEAR PERIOD. WE DIDN'T ASK THE  
17 SHERIFF'S DEPARTMENT TO EAT THAT. WE MADE THAT UP OUT OF THE  
18 GENERAL FUND SO THAT WE DIDN'T HAVE TO MAKE MORE CUTS IN THE  
19 SHERIFF'S DEPARTMENT. SO I HEAR WHAT HE'S SAYING. IT'S NOT A  
20 NEW ARGUMENT. IT'S ONE THAT'S BEEN AROUND IN LOCAL GOVERNMENT  
21 FOR MANY, MANY YEARS BUT THE SUPPORT OF THE COUNTY IS STILL  
22 OVER \$260 MILLION ABOVE WHAT WE'RE REQUIRED TO DO BY THE LAW.  
23 I THINK IT'S 281 MILLION THAT WE'RE PUTTING INTO THE SHERIFF'S  
24 DEPARTMENT ABOVE WHAT'S REQUIRED BY LAW.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** BUT YOU'RE TALKING ABOUT THE 172 LAW?

2

3    **C.A.O. JANSSEN:** I'M TALKING ABOUT THE 172, JUST 172 HERE.

4

5    **SUP. KNABE, CHAIR:** BUT, I MEAN, THE 172 LAW...

6

7    **C.A.O. JANSSEN:** JUST 172.

8

9    **SUP. KNABE, CHAIR:** I MEAN, THERE ARE THOSE OF US THAT BELIEVE  
10 THE 172 IS A TOTALLY DIFFERENT ISSUE, THAT IT'S NOT A MATTER  
11 OF BACKFILLING. I MEAN, THAT WAS TO BE A SUPPLEMENT. I MEAN,  
12 THAT'S THE WAY IT WAS PRESENTED BUT, I MEAN, THAT'S, AGAIN,  
13 YOU KNOW...

14

15    **C.A.O. JANSSEN:** THAT'S-- I'M HAPPY TO DEBATE THAT ISSUE AS  
16 WELL BECAUSE THAT IS NOT WHAT HAPPENED.

17

18    **SUP. KNABE, CHAIR:** MEANWHILE, YOU'D PUT THE 281 MILLION, WE'D  
19 HAVE TO PUT THE 281 MILLION IN IF WE DIDN'T HAVE 172.

20

21    **C.A.O. JANSSEN:** WELL, IF YOU DIDN'T HAVE 172, HIS BUDGET WOULD  
22 BE FAR SMALLER THAN IT IS TODAY BECAUSE YOU WOULD NOT HAVE THE  
23 MONEY TO GIVE HIM.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** YOU KNOW, ON THE ISSUE OF CS-3, COULD WE  
2   CONTINUE THIS DISCUSSION? I MEAN...

3

4   **SUP. KNABE, CHAIR:** IS IT THE WILL OF THE BOARD TO GO INTO  
5   CLOSED SESSION, THEN? OKAY. WE WILL ADJOURN TO CLOSED SESSION  
6   CS-3.

7

8   **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
9   REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
10   SUPERVISORS WILL CONVENE THE ADJOURNED REGULAR MEETING OF MAY  
11   11TH, 2004, TO DISCUSS ITEM CS-3, CONFERENCE WITH LEGAL  
12   COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, ONE  
13   CASE, AS INDICATED ON THE POSTED AGENDA AND ADJOURNMENT  
14   NOTICE.

15

16   **SHERIFF LEE BACA:** THANK YOU VERY MUCH, BOARD. OKAY. THANK YOU.

17

18

19   **[NOTE: THE BOARD ADJOURNED TO CLOSED SESSION HERE FOR ABOUT**  
20   **14 MINUTES]**

21

22

23   **SUP. KNABE, CHAIR:** IN THE SHORT PERIOD OF TIME, ONCE THE  
24   REMAINING SPEAKERS ARE-- PEOPLE THAT NEED TO BE INVOLVED IN  
25   THE MEETING, ARRIVE. I'D LIKE TO CALL UP STEVE REMIGE, VICE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PRESIDENT, ASSOCIATION, L.A. DEPUTY SHERIFF'S, AND MARGARET  
2 TODD, OUR COUNTY LIBRARIAN. LET'S SEE. CALLED TWO, GOT FOUR.  
3 WHAT'S UP?

4

5 **BRIAN BROOKS:** MY NAME IS BRIAN BROOKS AND I'M SPEAKING IN  
6 SUPPORT OF THE A.L.A.D.S. I FILLED OUT A SLIP AWHILE AGO. OR I  
7 WOULD LIKE TO SPEAK IN SUPPORT OF.

8

9 **SUP. KNABE, CHAIR:** OKAY. GO AHEAD, STEVE.

10

11 **BRIAN BROOKS:** WITH STEVE'S PERMISSION.

12

13 **SUP. KNABE, CHAIR:** NO. PARDON ME? ARE YOU GOING TO-- STEVE,  
14 ARE YOU GOING TO SPEAK?

15

16 **STEVE REMIGE:** YES, I AM, BUT, IF YOU DON'T MIND, I'D LIKE HIM  
17 TO JUST REAL SHORTLY SPEAK.

18

19 **SUP. KNABE, CHAIR:** ALL RIGHT. I NEED-- WE DON'T HAVE ANYTHING  
20 ON...

21

22 **SUP. ANTONOVICH:** THEY JUST WANT TO REVERSE THEIR ORDER, WHO  
23 SPEAKS FIRST.

24

25 **SUP. KNABE, CHAIR:** HE'S NOT ON THE LIST. GO AHEAD.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1  
2 **BRIAN BROOKS:** THANK YOU VERY MUCH. AS I SAID, I'M BRIAN  
3 BROOKS, EVALUATION ENGINEER OF PUBLIC WORKS AND, THEREFORE,  
4 ONE OF YOUR EMPLOYEES. I AM ALSO THE ELECTED MEMBER TO THE  
5 LACERA BOARD OF RETIREMENT. I'M NOT HERE FOR THAT PURPOSE.  
6 FINALLY, I'M THE ELECTED LAYERED OF C.A.P.E., THE EMPLOYEE  
7 ASSOCIATION THAT REPRESENTS PROFESSIONAL EMPLOYEES IN COUNTY  
8 OF LOS ANGELES. I'LL KEEP MY COMMENTS VERY BRIEF. APPRECIATE  
9 THE OPPORTUNITY. I'M HERE TODAY SPEAKING BEFORE YOUR  
10 DISTINGUISHED BOARD BECAUSE I CONSIDER IT MY RESPONSIBILITY TO  
11 CONVEY OUR DEEP CONCERNS WITH THE BUDGET CUTS PROPOSED FOR THE  
12 SHERIFF'S DEPARTMENT. C.A.P.E. REPRESENTS A NUMBER OF  
13 EMPLOYEES IN THE SHERIFF'S DEPARTMENT, INCLUDING PROJECT  
14 MANAGERS, COMMUNICATION ENGINEERS, DEPARTMENTAL FACILITY  
15 PLANNERS AND OTHERS AND WE WANT TO MAKE SURE THEY HAVE THE  
16 SUPPORT AND PROPER STAFFING TO COMPLETE THEIR IMPORTANT WORK.  
17 SECOND, AND PERHAPS EVEN MORE IMPORTANT, OUR ASSOCIATION IS  
18 DEEPLY CONCERNED ABOUT THE IMPACT YOUR PROPOSED CUTS WILL HAVE  
19 ON THE LEVEL OF SAFETY IN THE COMMUNITIES OUR MEMBERS WORK SO  
20 HARD TO SERVE. OUR ENGINEERS, INSPECTORS, AND TECHNICIANS  
21 OVERSEE AND FACILITATE MAJOR BUILDING AND CONSTRUCTION  
22 PROJECTS THROUGHOUT LOS ANGELES COUNTY, ENSURING THAT THEY ARE  
23 COMPLETED SAFELY, LEGALLY, AND ON SCHEDULE. C.A.P.E. MEMBERS  
24 TAKE PRIDE IN PROVIDING A WIDE RANGE OF PROFESSIONAL AND  
25 TECHNICAL SERVICES INTENDED TO IMPROVE THE QUALITY OF LIFE FOR



**The Meeting Transcript of  
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1 RESIDENTS AND BUSINESS OF LOS ANGELES COUNTY. THAT IS OUR  
2 MISSION. BY CUTTING THE LEVEL OF SAFETY IN THE COMMUNITIES OUR  
3 MEMBERS SERVE IS IN DIRECT CONFLICT WITH THAT MISSION. THE  
4 COUNTY SHERIFF'S DEPARTMENT IS ALREADY WORKING WITH REDUCED  
5 STAFFING AND FURTHER CUTS WILL ALMOST CERTAINLY HAVE DIRECT  
6 IMPACT ON THE SAFETY OF THE CONSTITUENTS WE ALL WORK SO HARD  
7 TO SERVE. FOR THOSE REASONS, ON BEHALF OF THE NEARLY 3,000  
8 COUNTY EMPLOYEES REPRESENTED BY C.A.P.E., I URGE YOU TO REJECT  
9 THE PROPOSED CUTS AT THIS TIME AND I ASK THAT YOUR BOARD  
10 CONTINUE TO EXERCISE RESTRAINT IN DECIDING WHETHER TO ACCEPT  
11 ANY PROPOSED CUTS, AT LEAST UNTIL SAID TIME AS THE STATE HAS A  
12 BUDGET AND WE KNOW THE TRUE IMPACT THEIR BUDGET WILL HAVE ON  
13 COUNTY REVENUES. THANK YOU VERY MUCH FOR YOUR TIME.

14

15 **SUP. KNABE, CHAIR:** THANK YOU. ALL RIGHT. THERE YOU GO, STEVE.

16

17 **STEVE REMIGE:** MEMBERS OF THE BOARD, GOOD MORNING. MY NAME IS  
18 STEVE REMIGE AND I SERVE AS VICE PRESIDENT OF THE ASSOCIATION  
19 FOR LOS ANGELES DEPUTY SHERIFFS, A.L.A.D.S., THE CERTIFIED  
20 BARGAINING REPRESENTATIVE FOR 8,000 DEPUTY SHERIFFS AND  
21 DISTRICT ATTORNEY INVESTIGATORS. I'M HERE ON BEHALF OF ALL  
22 DEDICATED A.L.A.D.S. MEMBERS TO REITERATE OUR LONGSTANDING AND  
23 DEEPLY HELD BELIEF THAT PUBLIC SAFETY MUST BE MAINTAINED AND  
24 FULLY FUNDED AT ALL COSTS. THE PROPOSED ACROSS THE BOARD  
25 CUTBACKS, ESPECIALLY IN THE AREA OF PUBLIC SAFETY, WILL INCUR





**The Meeting Transcript of  
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1 SEVERE DAMAGE TO THE QUALITY OF SERVICE THE SHERIFF'S  
2 DEPARTMENT PROVIDES TO LOS ANGELES COUNTY RESIDENTS AND WILL  
3 IMPACT THE SAFETY OF ALL DEPUTY SHERIFFS. LAST FRIDAY, I  
4 ATTENDED THE CALIFORNIA PEACE OFFICER'S MEMORIAL IN  
5 SACRAMENTO. THIS EVENT PAYS HOMAGE TO CALIFORNIA PEACE  
6 OFFICERS WHO HAVE PAID THE ULTIMATE PRICE FOR PROTECTING THE  
7 PEOPLE OF OUR GREAT STATE. THIS YEAR, THE NAMES OF 17 POLICE  
8 OFFICERS WERE (VOICE WAVERING) ADDED [ CLEARING THROAT ]  
9 EXCUSE ME, WERE ADDED TO THE MEMORIAL. ONE OF THOSE NAMES,  
10 DEPUTY STEPHEN SORENSEN. A LOS ANGELES COUNTY DEPUTY SHERIFF  
11 WAS ON THAT LIST. YOUR 2004/2005 BUDGET DOCUMENTS INDICATE  
12 THAT THE SHERIFF'S DEPARTMENT WILL INCUR ANOTHER \$34.8 MILLION  
13 IN CUTS. THESE CUTS COME ON TOP OF THE PAST BUDGET REDUCTIONS  
14 OF OVER \$150 MILLION, REDUCTIONS WHICH HAVE DIMINISHED THE  
15 NUMBERS OF DEPUTY SHERIFFS AND DISTRICT ATTORNEY INVESTIGATORS  
16 BY ROUGHLY 1,200. ALL OF THESE REDUCTIONS HAVE OCCURRED WITHIN  
17 THE LAST TWO AND A HALF YEARS. DEPUTY SORENSON WAS A VICTIM OF  
18 THOSE BUDGET REDUCTIONS, FORCED TO WORK IN A REMOTE AREA OF  
19 PALMDALE WITHOUT PROPER STAFFING LEVELS. DEPUTY SORENSEN DID  
20 HIS JOB KNOWING THAT HIS LIFE WAS JEOPARDY EVERY DAY, WHILE  
21 WE, AS DEPUTY SHERIFFS AND DISTRICT ATTORNEY INVESTIGATORS  
22 KNOW THE DANGERS OF THE JOB AND ACCEPT THEM, THE CITIZENS OF  
23 LOS ANGELES COUNTY SHOULD NOT BE PLACED IN THE SAME DANGER.  
24 THE ADDITIONAL REDUCTIONS OF THE SHERIFF'S BUDGET WILL FORCE  
25 YOUR EMPLOYEES, DEPUTY SHERIFFS AND DISTRICT ATTORNEY



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1 INVESTIGATORS, TO WORK WITH LESS THAN ADEQUATE EQUIPMENT,  
2 BELOW MINIMUM STAFFING LEVELS, AND CONTINUE THE RELEASE OF  
3 CONVICTED CRIMINALS BACK INTO THE NEIGHBORHOODS WITHOUT  
4 SERVING THEIR ALREADY MINIMAL SENTENCES. I APPLAUD YOUR  
5 COUNTERPARTS IN THE CITY OF LOS ANGELES WHO, IN PRESENTING AN  
6 EQUALLY BLEAK BUDGET, MANAGED TO FULLY FUND PUBLIC SAFETY.  
7 THEIR DETERMINATION TO KEEP THE CITIZENS OF LOS ANGELES SAFE  
8 TOOK PRIORITY OVER OTHER FUNDING CHOICES. WHILE THESE WERE  
9 HARD DECISIONS TO MAKE, LOS ANGELES CITY COUNCIL TOOK THE TIME  
10 AND EFFORT NEEDED TO MAKE THOSE TOUGH CHOICES. I URGE YOUR  
11 BOARD, ON BEHALF OF LOS ANGELES COUNTY'S RANK AND FILE SWORN  
12 PERSONNEL TO RESTORE FUNDING TO PROPER AND SAFE LEVELS OF  
13 DEPLOYMENT FOR OUR PERSONNEL AND THE PUBLIC SAFETY. WHEN WE  
14 CAN'T BE SAFE, WE CAN'T KEEP LIVES AND PROPERTIES PROTECTED  
15 WHEN FORCED, BY YOUR BOARD, TO WORK WITH FEWER PERSONNEL YEAR  
16 AFTER YEAR. THANK YOU FOR YOUR TIME.

17

18 **SUP. KNABE, CHAIR:** THANK YOU.

19

20 **SUP. MOLINA:** MR. CHAIRMAN?

21

22 **SUP. KNABE, CHAIR:** YES?

23

24 **SUP. MOLINA:** I CAN'T LEAVE THAT STATEMENT AS IS. I REALLY WISH  
25 IT WERE JUST THE CUTS THAT HURT THE SAFETY OF THAT BECAUSE YOU



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1 COULD SAY LET'S JUST RESTORE IT, THAT MAKES EVERYTHING SAFE.  
2 THAT IS NOT THE CASE AT ALL. AND WHILE YOU MIGHT APPLAUD WHAT  
3 HAS GONE ON IN THE CITY, THE REALITY IS, WE ARE TRYING TO KEEP  
4 AS MANY BALLS UP IN THE AIR AS POSSIBLE. BUT I'M PARTICULARLY  
5 CONCERNED, AND WHEN I TALKED TO THE SHERIFF EARLIER ABOUT THE  
6 PARTNERSHIP THAT WE HAVE TO HAVE ON THE ISSUE OF  
7 ACCOUNTABILITY, I THINK THERE'S A PARTNERSHIP THAT WE NEED TO  
8 STRIKE WITH YOU ALL AS WELL. I'M VERY CONCERNED, AS YOU KNOW,  
9 THAT THERE ARE BAD APPLES WITHIN OUR SHERIFF'S DEPUTIES, AND  
10 YOU KNOW THAT AS WELL, AND I'M-- CERTAINLY THAT IS NOT A  
11 CONDEMNATION OF ALL THE DEPUTIES BECAUSE WE PROBABLY HAVE SOME  
12 OF THE BEST AND STRONGEST AND I KNOW THAT, IN MY AREA, I'M  
13 VERY PROUD OF THE DEPUTIES THAT ARE SERVING IN MY COMMUNITY.  
14 BUT SOMETIMES I COME ACROSS SOME OF THESE SITUATIONS THAT ARE  
15 JUST IMPOSSIBLE TO BELIEVE AND THAT DEPUTIES GET AWAY WITH  
16 THINGS THAT A NORMAL CITIZEN COULD NOT HAVE GOTTEN AWAY WITH.  
17 MORE RECENTLY, WE HAD A DEPUTY THAT WAS DISMISSED BY THE  
18 DEPARTMENT FOR OUT AND OUT THEFT. AND YOU ALL FOUGHT TO GET  
19 HIM BACK ON THE FORCE.

20

21 **STEVE REMIGE:** AS A UNION, THAT'S OUR JOB. WE TAKE THE FACTS OF  
22 THE CASE, OUR LEGAL STAFF PRESENTS THEM TO...

23

24 **SUP. MOLINA:** BUT YOU GOT HIM BACK ON A TECHNICALITY, SIR, NOT  
25 ON THE FACTS OF THE CASE. YOU KNOW THAT.



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1

2 **STEVE REMIGE:** WELL, THE INDIVIDUAL CASE YOU'RE REFERRING TO,  
3 I'M NOT FAMILIAR WITH, BUT, YOU KNOW, I MEAN, WE HANDLE  
4 OVER...

5

6 **SUP. MOLINA:** I MEAN, HOW MANY DEPUTIES DO WE DISMISS ANNUALLY?  
7 MY CONCERN IS THIS...

8

9 **STEVE REMIGE:** A LOT MORE THAN YOU WOULD PROBABLY BELIEVE.

10

11 **SUP. MOLINA:** I KNOW BUT WHEN, IN FACT, SOMEBODY IS, YOU KNOW,  
12 GUILTY OF THEFT, THAT IS NOT THE GUY YOU WANT AS YOUR PARTNER.  
13 THAT IS NOT THE GUY YOU WANT SECURING YOUR NEIGHBORHOOD.

14

15 **STEVE REMIGE:** ABSOLUTELY. I AGREE WITH YOU A HUNDRED PERCENT.

16

17 **SUP. MOLINA:** BUT HE'S BACK ON.

18

19 **STEVE REMIGE:** LIKE I SAID, I DON'T KNOW THE PARTICULARS OF  
20 THIS CASE, YOU KNOW. OUR OFFICE HANDLES...

21

22 **SUP. MOLINA:** I DO KNOW THE PARTICULARS OF THE CASE AND IT WAS  
23 APPALLING TO ME AND IT CONCERNS ME. AND, YOU KNOW, I AM  
24 WILLING, IN EVERY STEP OF THE WAY, IN TRYING TO PROVIDE  
25 PROTECTIONS FOR OUR DEPUTIES, TRYING TO FIND WAYS THAT WE CAN



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1 END THE KIND OF PROBLEMS THAT ARE GOING ON. RIGHT NOW IN  
2 POMONA, WE HAVE BEEN OFFERING OUR BELINDA MODEL TO THE CITY OF  
3 POMONA BECAUSE THAT LITTLE CREEP THAT STEPPED UP BEHIND THAT  
4 C.H.P. OFFICER AND SHOT HIM IN THE HEAD, THE ONLY WAY TO  
5 PREVENT IT IS TO PREVENT GANGS FROM CONTINUING TO THRIVE  
6 THROUGHOUT THE CITY OF POMONA. AND IT ISN'T JUST MORE COPS OUT  
7 ON THE STREET. IT IS WATCHING EVERY ASPECT. IT'S GETTING YOUR  
8 PROBATION DEPARTMENT TO WORK, IT GETTING YOUR SCHOOLS TO BE  
9 HELD ACCOUNTABLE. IT'S HOLDING PARENTS ACCOUNTABLE. IT'S  
10 MAKING SURE THAT WE KNOW THE HOT SPOTS IN THAT AREA AND IT  
11 ISN'T JUST SENDING OUT THE DEPUTY EVERY TIME. IT'S COMBINING  
12 ALL OF THESE SERVICES AND MAKING THEM WORK. BUT IT HAS TO BE  
13 IN PARTNERSHIP WITH YOU ALL AS WELL.

14

15 **STEVE REMIGE:** ABSOLUTELY.

16

17 **SUP. MOLINA:** SO I'M NOT GOING TO LET YOU LEAVE IT WITH THAT,  
18 THAT WE ARE PUTTING DEPUTIES IN HARM'S WAY BECAUSE OF THESE  
19 CUTS. ALL OF THESE CUTS ARE VERY DRAMATIC, WHETHER THEY BE IN  
20 THE EMERGENCY ROOM AT L.A. COUNTY U.S.C., WHETHER IT'S THE  
21 INABILITY TO PROVIDE A BED FOR A QUADRIPELEGIC THAT NEEDS  
22 SERVICES. ALL OF THESE THINGS ARE ALL VERY SERIOUS AND THE  
23 REALITY IS TRYING TO FIND MIDDLE GROUND. BUT I ALSO SEE, IN  
24 THE DEPARTMENT, AS WE ARE SAYING TO THE SHERIFF NOW, THESE  
25 LAWSUITS ARE GOING TO COST US A FORTUNE. WHAT WE PAID IN THE



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1 STRIP SEARCH CASE ALONE, IN THE OVER- DETENTION CASE, MUCH  
2 MORE THAN WHAT WE'RE TAKING OUT OF THIS DEPARTMENT THIS YEAR.  
3 THAT'S SHAMEFUL.

4

5 **STEVE REMIGE:** WELL, AS FAR AS THE SHERIFF'S MANAGEMENT OF HIS  
6 DEPARTMENT, I CAN'T REALLY SPEAK TO THAT, YOU KNOW, THAT'S NOT  
7 MY JOB. YOU KNOW, I MEAN, I MANAGE THE UNION, YOU KNOW, WHICH  
8 IS A PRETTY GOOD TASK IN ITSELF. BUT, YOU KNOW, ANY TIME YOU  
9 HAVE 1,200 LESS PERSONNEL DEALING WITH A PROBLEM, WHETHER IT'S  
10 GANGS, JUVENILE-RELATED INCIDENTS, WHATEVER IT IS, THERE'S A  
11 DEFINITE IMPACT.

12

13 **SUP. MOLINA:** THERE IS NO DOUBT AND I UNDERSTAND THAT AND WHEN  
14 YOU HAVE \$200 MILLION LESS IN YOUR BUDGET, SIR, IT HAS A  
15 DEFINITE IMPACT. YES, WE'RE ON THE SAME SIDE ON THAT ISSUE AND  
16 I RECOGNIZE THAT BUT I JUST CAN'T LEAVE IT BECAUSE I WOULD  
17 FEEL-- I KNOW THESE CUTS ARE GOING TO HURT AND WE HAVE TO FIND  
18 A WAY AND THAT'S THE IDEA OF THESE-- BUT IT IS THAT  
19 PARTNERSHIP. AND I THINK WE NEED THAT PARTNERSHIP OF FINDING  
20 OUT AND MAKING SURE THAT WE HAVE THE BEST OUT IN OUR  
21 COMMUNITIES AND IN OUR NEIGHBORHOODS. WE DON'T WANT TO PROTECT  
22 SLUGS IN OUR DEPARTMENT AND YOU GOT SOME, AND, LET'S FACE IT,  
23 WE FIND THEM OUT EVERY SO OFTEN. WE GET RID OF THEM. THEY  
24 COULD GET BACK INTO OUR SYSTEM AND THAT SCARES ME AN AWFUL  
25 LOT. BUT THE REALITY IS WE NEED THAT PARTNERSHIP, JUST LIKE I





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1 SAID TO THE SHERIFF. WE NEED TO HAVE THAT PARTNERSHIP OF HOW  
2 WE'RE GOING TO MAKE IT ALL WORK. AND JUST LEAVING ON OUR  
3 DOORSTEP THAT THESE CUTS ARE GOING TO BRING ABOUT MORE DEATHS  
4 WITHIN OUR DEPUTIES, I JUST CAN'T LEAVE THAT AT THAT POINT  
5 BECAUSE THE REALITY IS THAT WE ALSO HAVE A LOT OF DEPUTIES  
6 THAT ARE NOT DOING THEIR JOB. THEY'RE CREATING LIABILITY  
7 ISSUES FOR US THAT WE'RE HAVING TO PAY OUT, THAT, IF WE COULD  
8 EQUAL IT OUT AS WELL, WOULD BE A DIFFERENT SITUATION. SO YOU  
9 NEED TO HELP US FIND THOSE BAD APPLES AND GET THEM OUT OF THE  
10 SYSTEM BECAUSE MY JOB IS TO PROVIDE RESOURCES TO THE DEPUTIES  
11 TO DO THE BEST JOB POSSIBLE, TO TRAINING AND COMPENSATION AND  
12 ALL OF THOSE ISSUES BUT WE HAVE TO HAVE THAT PARTNERSHIP.

13

14 **STEVE REMIGE:** AND I AGREE WITH YOU A HUNDRED PERCENT,  
15 SUPERVISOR. UNFORTUNATELY, IT'S NOT THE UNION'S POSITION OR  
16 JOB WHEN IT COMES TO FINDING THE CANDIDATES THAT APPLY FOR THE  
17 SHERIFF'S DEPARTMENT. YOU KNOW, WE DON'T HAVE ANY PROCESS IN  
18 THE BACKGROUND OF THESE INDIVIDUALS AND, WHEN WE USE THE HUMAN  
19 RACE AS OUR POOL OF CANDIDATES, YES, YOU KNOW, THERE ARE GOING  
20 TO BE BAD APPLE EVERY NOW AND THEN THAT SLIPS BY.

21

22 **SUP. MOLINA:** BUT I WOULD TELL YOU THAT SOMEONE WHO COMMITS  
23 THEFT IS NOT ENTITLED TO ANY ASSISTANCE FROM YOUR UNION AND  
24 DEFENDING HIM TO GET HIM BACK ON THE JOB. THEY SHOULD KEEP HIM  
25 OUT.



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1

2 **SUP. KNABE, CHAIR:** I DON'T THINK THE UNION HAS A LOT OF CHOICE  
3 IN THAT. ZEV?

4

5 **SUP. YAROSLAVSKY:** YEAH, I WAS INTERESTED IN YOUR COMMENTS, MR.  
6 REMIGE, BECAUSE I SHARE YOUR CONCERN THAT IT'S IMPORTANT THAT  
7 WE MAXIMIZE THE NUMBER OF POLICE OFFICERS THAT WE HAVE OUT IN  
8 THE FIELD RESPONDING TO CRIME AND I THINK IT'S REMARKABLE  
9 THAT, UNDER THE CIRCUMSTANCES ACTUALLY CRIME IN THE COUNTY HAS  
10 BEEN REDUCED AND I THINK, ACTUALLY, BY A SIGNIFICANTLY LARGER  
11 PERCENTAGE THAN IN THE CITY OF LOS ANGELES. SO WHATEVER THE  
12 SHERIFF IS DOING, HE MUST BE DOING SOMETHING RIGHT. BUT I DID  
13 WANT TO ASK YOU TO RECONCILE FOR ME, AND MAYBE FOR THE PEOPLE  
14 OF LOS ANGELES COUNTY, YOUR COMMENTS ABOUT HAVING ADEQUATE  
15 DEPLOYMENT OF PERSONNEL FOR THE PEOPLE OF THE COUNTY AND  
16 PROTECTING THE SAFETY OF THE PEOPLE OF THE COUNTY. HOW DO YOU  
17 RECONCILE THAT WITH THE HUNDREDS AND HUNDREDS OF POLICE-- OF  
18 DEPUTY SHERIFFS WHO ENGAGED IN AN ORGANIZED SICK-OUT UNDER THE  
19 AUSPICES, OSTENSIBLY, APPARENTLY, THE AUSPICES OF YOUR UNION?  
20 HOW DO YOU RECONCILE THE SICK-OUT THAT WAS NOT A SICK-OUT FOR  
21 MORE POLICE, WAS NOT A SICK-OUT FOR TWO-MAN, TWO-PERSON POLICE  
22 CARS, IT WASN'T A SICK-OUT BECAUSE PUBLIC SAFETY WAS IN  
23 JEOPARDY; IT WAS A SICK-OUT FOR SIGNIFICANTLY INCREASED  
24 PENSIONS WHICH WOULD HAVE COST THIS COUNTY UPWARDS OF A HALF A  
25 BILLION DOLLARS UP FRONT AND THEN SOMEWHERE BETWEEN 50 AND A



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1 HUNDRED MILLION DOLLARS ANNUALLY? HOW DO YOU RECONCILE SICK-  
2 OUTS, WHICH ARE ILLEGAL, AS YOU WELL KNOW, IF YOU DIDN'T THEN,  
3 YOU CERTAINLY DO BY NOW, HOW DO YOU RECONCILE THE SICK-OUTS,  
4 WHICH WERE ILLEGAL, WITH YOUR STATEMENT THAT THIS BOARD IS NOT  
5 DOING EVERYTHING IT CAN TO MAXIMIZE DEPLOYMENT OF DEPUTY  
6 SHERIFFS IN THE FIELD? WHATEVER WE'VE DONE, WE'VE DONE, BUT  
7 HOW DO YOU EXPLAIN YOUR SICK-OUT PROGRAM, YOUR ILLEGAL SICK-  
8 OUT PROGRAM, WHICH, ARGUABLY, PUT THE PEOPLE OF THIS COUNTY IN  
9 GREATER JEOPARDY OF BEING VICTIMIZED BY CRIME? POLICE OFFICERS  
10 WERE-- 70, 80% OF THE POLICE OFFICERS IN A STATION SHOWED UP--  
11 DIDN'T SHOW UP TO WORK. SHERIFF HAD TO BACKFILL THEM WITH  
12 PEOPLE ON OVERTIME, WHICH COST THE TAXPAYERS A LOT MORE MONEY,  
13 WHICH FORCED US TO RETRENCH EVEN FURTHER. SO, IN FACT, YOUR  
14 UNION REALLY COLLABORATED TO DIMINISH PUBLIC SAFETY. HOW DO  
15 YOU RECONCILE THAT? I'D JUST LIKE TO HEAR YOUR COMMENTS.

16

17 **STEVE REMIGE:** WELL, I'D HAVE TO DISAGREE WITH YOU WITH THAT.  
18 AT NO TIME DID OUR UNION EVER CONDONE OR ORCHESTRATE ANY SICK-  
19 OUTS IN LOS ANGELES COUNTY.

20

21 **SUP. YAROSLAVSKY:** I SEE.

22

23 **STEVE REMIGE:** AS A MATTER OF FACT, THERE'S NUMEROUS TIMES  
24 WHERE WE WERE QUOTED IN THE PRESS AS SAYING JUST THAT.

25



**The Meeting Transcript of  
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1   **SUP. YAROSLAVSKY:** AND SO EXPLAIN TO ME ONE THING, THEN. IT'S  
2   INTERESTING THAT YOU SHOULD SAY THAT. WHY DID THE UNION GET  
3   SANCTIONED AND THE UNION AGREE TO PAY \$100,000 TO THE COUNTY  
4   OF LOS ANGELES? I DON'T GIVE A DAMN IF IT HAS TO BE DISCLOSED  
5   OR NOT. IT'S BEING DISCLOSED NOW.

6

7   **STEVE REMIGE:** I BELIEVE WHAT YOU'RE REFERRING TO IS ACTUALLY A  
8   CONFIDENTIAL SETTLEMENT AGREEMENT.

9

10   **SUP. YAROSLAVSKY:** I MUST HAVE MADE A MISTAKE, THEN. I DIDN'T  
11   REALIZE IT WAS CONFIDENTIAL. I BLURTED IT OUT BUT NOW IT'S OUT  
12   THERE. SO TELL ME...

13

14   **STEVE REMIGE:** ABSOLUTELY. SURE. WE ELECTED TO PAY A FINE  
15   LEVIED BY THE COURT, BROUGHT AT THIS BOARD'S DIRECTION,  
16   AGAINST THE UNION. THAT FINE WAS TO, BASICALLY, KEEP DEPUTY  
17   SHERIFFS FROM BEING ARRESTED FOR CONTEMPT OF COURT. THE JUDGE  
18   IN THAT MATTER WAS BENT ON PLACING DEPUTY SHERIFFS BEHIND  
19   BARS.

20

21   **SUP. YAROSLAVSKY:** WHY WOULD A JUDGE ASK YOU TO PAY THAT KIND  
22   OF A FINE IF YOU HAD NOTHING TO DO WITH IT, WITH THE SICK-  
23   OUTS?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **STEVE REMIGE:** WE FELT IT WAS FAR CHEAPER FOR US TO REPRESENT  
2   OUR MEMBERS IN THAT WAY THAN FOR THEM TO FACE THE POSSIBILITY  
3   OF LOSING THEIR JOBS FOR, YOU KNOW, BEING CONVICTED OF A  
4   CRIME.

5

6   **SUP. YAROSLAVSKY:** WELL, YOU COULD HAVE DEFENDED THE INDIVIDUAL  
7   OFFICERS AS YOU DEFENDED THAT OFFICER THAT MS. MOLINA WAS JUST  
8   TALKING ABOUT.

9

10   **STEVE REMIGE:** ABSOLUTELY, WE COULD HAVE. YOU KNOW, WE COULD  
11   HAVE. COSTS WOULD HAVE BEEN EXTREMELY STAGGERING.

12

13   **SUP. YAROSLAVSKY:** WHY WOULD YOU DEFEND AN OFFICER WHO BROKE  
14   THE LAW BY CALLING IN SICK WITHOUT HAVING YOUR SANCTION TO DO  
15   SO? WHY WOULD YOU DEFEND HIM?

16

17   **JOHN REECE:** MR. CHAIRMAN, CAN I RESPOND TO MR. YAROSLAVSKY'S  
18   QUESTION?

19

20   **SUP. YAROSLAVSKY:** YEAH, COULD YOU IDENTIFY YOURSELF?

21

22   **JOHN REECE:** YES, SIR. JOHN REECE, EXECUTIVE DIRECTOR OF THE  
23   ASSOCIATION FOR LOS ANGELES DEPUTY SHERIFFS. I WAS ACTUALLY  
24   HOPING I COULD HAVE HAD AN OPPORTUNITY TO HAVE WEIGHED IN THIS  
25   POINT THAT SUPERVISOR MOLINA BROUGHT UP A FEW MINUTES AGO.



**The Meeting Transcript of  
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1    THERE IS A-- FOR-- STANDPOINT OF ADMINISTRATIVE DISCIPLINE IN  
2    ANY ORGANIZATION, PUBLIC OR PRIVATE SECTOR, UNIONS, WHETHER  
3    IT'S A.L.A.D.S., WHETHER IT'S UNITED FOOD AND COMMERCIAL  
4    WORKERS, WHOEVER, THEY HAVE A RESPONSIBILITY, JUST LIKE THE  
5    COUNTY HAS, TO PROVIDE LEGAL AID TO THE INDIGENT. IF THEY  
6    DON'T HAVE AN ATTORNEY, THEY'RE GOING TO SEE TO IT THAT HAVE--  
7    THAT THEY GO TO THE PUBLIC DEFENDER. A UNION, IN THE SUPREME  
8    COURT OF THE UNITED STATES, HAS ALREADY HELD THAT ALL UNIONS  
9    HAVE WHAT'S KNOWN AS A DUTY OF FAIR REPRESENTATION. WE, THAT  
10   IS, ANY UNION, DOES NOT HAVE THE ABILITY TO DECIDE WHICH CASES  
11   IT'S GOING TO DEFEND ITS MEMBERS ON, ANY MORE THAN THE COUNTY  
12   HAS THE ABILITY TO SAY, "WE ARE NOT GOING TO DEFEND SOMEONE  
13   WHO IS INDIGENT BECAUSE WE HAVE IT ON VIDEOTAPE THAT THEY HAVE  
14   DONE THIS OR THERE ARE A HUNDRED EYEWITNESSES OR THE MATTER IS  
15   SO INCENDIARY THAT WE JUST CAN'T HANDLE IT." WE DON'T HAVE  
16   THAT OPTION. AND, IN FACT, THE SUPREME COURT HAS SAID THAT  
17   UNION MEMBERS MAY SUE THEIR UNION FOR NOT DEFENDING THEM,  
18   REGARDLESS OF WHAT THE MERITS ARE. SO, SIR, WE JUST DON'T HAVE  
19   THE OPTION. AND THERE ARE, LIKE, CASES THAT THE COUNTY HAS TO  
20   PAY THE TAB ON. THERE ARE CASES THAT WE LOOK AT FROM TIME TO  
21   TIME AND GO [ HEAVY SIGH ] OKAY, WE'RE JUST GOING TO GO  
22   THROUGH AND WE'RE GOING TO GIVE THE BEST LEGAL DEFENSE THAT WE  
23   CAN BECAUSE THAT IS OUR OBLIGATION. WE DON'T HAVE A CHOICE.  
24





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1   **SUP. YAROSLAVSKY:** YOU CERTAINLY HAD A CHOICE AS TO WHETHER TO  
2   PAY A HUNDRED THOUSAND DOLLAR SANCTION IMPOSED BY THE COURT  
3   IN-- YOU CERTAINLY HAD THE CHOICE TO DO THAT OR DEFEND YOUR  
4   INDIVIDUAL MEMBERS. AND, I MEAN, WHAT-- I'M JUST TRYING TO  
5   RECONCILE BECAUSE I UNDERSTAND YOUR CONCERN, YOUR STATED  
6   CONCERN, ABOUT THE LACK OF PERSONNEL DEPLOYED IN THE FIELD.  
7   AND IF YOU REALLY ARE CONCERNED ABOUT THAT, I IMAGINE YOU  
8   WOULD HAVE WANTED TO SEND A MESSAGE TO YOUR MEMBERS THAT WAS  
9   STRONGER THAN A PERFUNCTORY ONE SENTENCE AND SEND A MESSAGE TO  
10   THE MEMBERSHIP THAT THIS WON'T BE TOLERATED. ONE OF THE WAYS  
11   YOU SEND THAT MESSAGE TO THE MEMBERSHIP IS NOT TO DEFEND THEM  
12   WHEN THEY DO SOMETHING THAT IS SO PATENTLY ILLEGAL. EVEN IF IT  
13   WASN'T UNDER YOUR AUSPICES, ESPECIALLY IF IT WASN'T UNDER YOUR  
14   AUSPICES.

15

16   **JOHN REECE:** AND I THINK I JUST TOLD YOU THAT THE UNION DOES  
17   NOT HAVE A CHOICE. WE DO NOT HAVE A CHOICE, ANY MORE THAN YOU  
18   HAVE THE ABILITY TO SAY, "WE, THE COUNTY, WILL NOT PROVIDE  
19   LEGAL AID TO THE INDIGENT." I DON'T BELIEVE THAT YOU HAVE THAT  
20   ABILITY. I'M TELLING YOU, WE DON'T HAVE THE ABILITY TO DO WHAT  
21   YOU SAID. IT'S JUST THAT SIMPLE AND IT MAY BE VERY  
22   UNPALATABLE, SIR, BUT THAT IS THE LAW.

23

24   **SUP. YAROSLAVSKY:** WELL, I DON'T NECESSARILY-- I'M NOT A LAWYER  
25   AND I'M NOT GOING TO...



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1

2 SUP. KNABE, CHAIR: THAT'S GOOD. I'M GLAD YOU'RE NOT A LAWYER.

3

4 SUP. YAROSLAVSKY: BUT I DO-- OH, YOU'RE HAPPY FOR THAT?

5

6 SUP. KNABE, CHAIR: YEAH, I'M VERY HAPPY.

7

8 SUP. YAROSLAVSKY: I DO JUST TRY TO RECONCILE-- I UNDERSTAND. I  
9 JUST WANT TO RECONCILE THE STATEMENTS THAT WERE EARLIER MADE  
10 BECAUSE I THINK WHAT I HEARD WAS THAT THIS BOARD WAS HELD  
11 RESPONSIBLE FOR DEPUTY SORENSEN'S DEATH. THAT'S WHAT I THINK I  
12 HEARD.

13

14 SUP. KNABE, CHAIR: I DIDN'T HEAR THAT.

15

16 SUP. YAROSLAVSKY: I THINK THAT'S WHAT I HEARD. AND I THINK  
17 THAT'S WHAT HE SAID AND, IF IT WASN'T WHAT HE SAID, IT'S WHAT  
18 HE IMPLIED. AND I THINK THAT THAT'S FAIR. IT'S A FREE COUNTRY.  
19 YOU CAN MAKE WHATEVER STATEMENT YOU LIKE BUT YOU NEED TO BE  
20 HELD ACCOUNTABLE ON ALL FRONTS FOR THE WHOLE PICTURE. AND, IF  
21 WE'RE GOING TO ENGAGE IN THAT KIND OF POLEMIC, THEN EVERYTHING  
22 IS FAIR GAME.

23

24 SUP. KNABE, CHAIR: ANYTHING ELSE? I WAS JUST SEEING IF  
25 EVERYBODY WAS IN THE BACK YET. THANK YOU. DO YOU HAVE ANYTHING



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1 TO ADD? OKAY. ALL RIGHT. THANK YOU. MARGARET? IT'S MY  
2 UNDERSTANDING, MARGARET, YOU MAY BE THE LAST UP TO TESTIFY FOR  
3 A FEW MINUTES. I THINK THE OTHERS ARE IN THE PROCESS OF  
4 ARRIVING. [ INDISTINCT CONVERSATION ]

5

6 **MARGARET TODD:** MR. CHAIR, I WOULD BE GLAD TO WAIT...

7

8 **SUP. KNABE, CHAIR:** THAT'S FINE. JUST BRING EVERYBODY UP, THEN,  
9 I DON'T KNOW WHO...

10

11 **SUP. MOLINA:** ALL RIGHT BECAUSE THERE ARE ELECTED OFFICIALS  
12 FROM THE...

13

14 **SUP. KNABE, CHAIR:** DO I HAVE GORDON STEFENHAGEN, MAYOR JUAN  
15 NOGUEZ, MAYOR MARIBEL DE LA TORRE.

16

17 **MARGARET TODD:** AND, SUPERVISOR, WE ALSO HAVE COUNCILWOMAN WEST  
18 FROM THE CITY OF SANTA CLARITA THAT IS SIGNED UP FOR LATER. IF  
19 WE COULD BRING HER UP. THE CHAIR OF THE COMMISSION, MR.  
20 STEFENHAGEN, HAD A FAMILY EMERGENCY THIS MORNING SO HE IS NOT  
21 HERE BUT I'LL SUBMIT HIS WRITTEN COMMENTS. MR. CHAIRMAN,  
22 MEMBERS OF THE BOARD, I'M MARGARET DONLIN TODD. I'M THE COUNTY  
23 LIBRARIAN. IN THE PAST SEVEN YEARS, DUE TO THE ACTIONS OF THE  
24 STATE, THE COUNTY OF LOS ANGELES PUBLIC LIBRARY, LIKE MOST  
25 COUNTY LIBRARIES IN CALIFORNIA, HAVE ENDURED REVENUE



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1 REDUCTIONS FAR BEYOND WHAT CAN BE DESCRIBED AS A FAIR SHARE.  
2 ONCE AGAIN, I FEAR THAT WHATEVER BUDGET COMPROMISE IS REACHED  
3 IN SACRAMENTO, THE RESULT WILL BE REDUCED FUNDING FOR THE  
4 COUNTY LIBRARY. AS THE BOARD IS AWARE, THE COUNTY LIBRARY  
5 STRUGGLES TO DELIVER BASIC SERVICES. THE COMMUNITY LIBRARIES  
6 ARE STAFFED IN A MINIMAL LEVEL IN COMPARISON TO OUR NEIGHBOR  
7 JURISDICTIONS. THE LIBRARY'S MATERIAL BUDGET IS LESS THAN 50%  
8 OF THE NATIONAL AVERAGE FOR LARGE URBAN LIBRARIES. FURTHER,  
9 THE LIBRARY HAS SERIOUS INFRASTRUCTURE NEEDS THAT MUST BE  
10 ADDRESSED, INCLUDING THE REPLACEMENT OF A 20 YEAR OLD LIBRARY  
11 AUTOMATION SYSTEM AND THE NEEDED REPLACEMENT OF MANY OF OUR  
12 COMMUNITY LIBRARY BUILDINGS. IN SPITE OF THESE CHALLENGES,  
13 LIBRARY USE CONTINUES TO INCREASE. OVER THE PAST THREE YEARS,  
14 LIBRARY USE HAS INCREASED APPROXIMATELY 9% WITH AN OVER 200%  
15 INCREASE IN COMPUTER USE. FOR THAT REASON, ANY REDUCTION IN  
16 FUNDING WILL BE DISASTROUS AND MUST RESULT IN A COMBINATION OF  
17 REDUCED HOURS AND CLOSED FACILITIES. AS THE LIBRARY STAFF  
18 PREPARES THE NUMBER OF CURTAILMENT SCENARIOS FOR THE BOARD'S  
19 REVIEW DURING DELIBERATIONS, IT IS CLEAR THAT THERE ARE NO  
20 EASY CHOICES. OUR LIBRARY SUPPORTERS, MY STAFF AND I CLEARLY  
21 RECOGNIZE THAT THE BOARD OF SUPERVISORS HAVE CONTINUALLY  
22 PROVIDED STRONG SUPPORT FOR THE LIBRARY. THE CRISIS THAT THE  
23 LIBRARY FACES IS NOT THE RESULT OF THE ACTIONS TAKEN BY THE  
24 BOARD OF SUPERVISORS BUT, RATHER, THE RESULT OF THE ACTIONS BY



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1 THE STATE. I KNOW THAT THE BOARD WILL DO EVERYTHING POSSIBLE  
2 TO MAINTAIN COUNTY LIBRARY SERVICE.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. WHO IS GOING TO GO NEXT?

5

6 **JUAN NOGUEZ:** I'LL GO NEXT. GOOD MORNING, MEMBERS OF THE BOARD  
7 OF SUPERVISORS. MY NAME IS JUAN NOGUEZ, I'M THE MAYOR OF THE  
8 CITY OF HUNTINGTON PARK. AND THANK YOU SO MUCH FOR HEARING OUR  
9 PLEA FOR THE SERVICES OF THE LIBRARY THIS MORNING. VERY  
10 IMPORTANT. IF YOU'VE NOT BEEN TO HUNTINGTON PARK, I DEFINITELY  
11 INVITE YOU, ALTHOUGH IT'S NOT IN SOME OF YOUR JURISDICTIONS.  
12 WE HAVE A VERY HEAVILY TRAFFICKED LIBRARY. WE HAD OVER 181,000  
13 RESIDENTS INTO SOUTHEAST HOUSTON COMMUNITIES AND THAT'S NOT  
14 181,000 RESIDENTS IN HUNTINGTON PARK. WE ONLY HAVE 67,000.  
15 THAT'S THE EASTERN PART OF THE SOUTH LOS ANGELES DISTRICT, THE  
16 UNINCORPORATED AREA OF WALNUT PARK, THE CITY OF VERNON, THE  
17 CITY OF BELL, SOUTHGATE, MAYWOOD, WE ARE ALL NEIGHBORS AND WE  
18 ALL WORK TOGETHER. AND, IN THAT ENDEAVOR, WE HAVE THE LIBRARY,  
19 THE LARGEST LIBRARY IN THE DISTRICT, FOR THEM, AND WE'RE VERY  
20 PROUD OF THAT LIBRARY AND WHAT IT HAS AND WHAT IT'S ABLE TO  
21 SERVE. THE CITY OF HUNTINGTON PARK WAS EVEN ABLE TO REFUND OR,  
22 I SHOULD SAY, ONCE AGAIN HELP WITH THE C.D.B.G. FOR THE AFTER  
23 SCHOOL WORK PROGRAM FOR THE KIDS. IN MANY RESPECTS, SOME OF  
24 OUR STUDENTS DON'T HAVE ANY OTHER TABLES TO WORK ON OTHER THAN  
25 THE LIBRARY TABLES BECAUSE MOM IS WORKING TO GET THE FAMILY



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1 MEAL PREPARED FOR DINNER AND THE ABILITY OF OUR STUDENTS TO  
2 HAVE THE PROPER DESKS AVAILABLE TO THEM IS VERY DIFFICULT IF  
3 NOT FOR THE LIBRARY. SO WE'RE HERE URGING YOU AND ASKING YOU  
4 TO ASSIST US. WE HAVE CRITICAL PROGRAMS THAT INCORPORATE NOT  
5 ONLY THE SPANISH LANGUAGE BUT THE E.S.L. COMPONENT TO OUR  
6 COMMUNITIES, ADULT CITIZENS. WE ARE VERY PROUD THAT WE, IN  
7 HUNTINGTON PARK, ARE ABLE TO PROVIDE THIS NOT ONLY FOR  
8 HUNTINGTON PARK BUT ONCE AGAIN FOR THE SOUTHEAST COMMUNITIES.  
9 WE'RE THERE FOR THAT. THE LITERACY CENTER IS VERY IMPORTANT TO  
10 US, WHERE ALL FOREIGN LANGUAGE SPEAKERS CAN COME AND ACTUALLY  
11 TAKE ADVANTAGE OF THAT. LAST YEAR, WE WERE ABLE TO, ONCE  
12 AGAIN, ASSIST THAT PROGRAM IN THE CITY OF HUNTINGTON PARK. IN  
13 OUR UPSTAIRS AREA, WE HAVE THE COMPUTERS AND THE TABLES THAT  
14 ARE CONTINUOUSLY LINE FILLED, BECAUSE WE JUST DON'T HAVE  
15 SUFFICIENT COMPUTERS. WE'RE HERE BEGGING, BASICALLY, TO HAVE  
16 THE FUNDING FOR THE LIBRARY INTACT AND, WITH THAT, I WILL TURN  
17 IT OVER TO OUR COUNTERPARTS.

18

19 **SUP. KNABE, CHAIR:** THANK YOU.

20

21 **MAYOR MARIBEL DE LA TORRE:** GOOD MORNING, SUPERVISORS. GOOD  
22 MORNING, CHAIRMAN. MY NAME IS MARIBEL DE LA TORRE AND I AM THE  
23 MAYOR OF THE CITY OF SAN FERNANDO AND WE'RE IN THE NORTHEAST  
24 VALLEY AND FALL UNDER THE THIRD DISTRICT, UNDER ZEV  
25 YAROSLAVSKY, SUPERVISOR YAROSLAVSKY. AND UNDERSTANDING THE





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1 BUDGET CRISIS IN THE STATE, I AGREE WITH THE COMMENTS MADE  
2 EARLIER BY SUPERVISOR YAROSLAVSKY THAT WE ARE NOT HAPPY WITH  
3 THE SITUATION THAT THE STATE IS IN BUT WE, TOGETHER, MUST LOOK  
4 AT WAYS TO PARTNER AND TO LEVERAGE OUR DOLLARS TO MAKE SURE  
5 THAT THE PROGRAMS AND SERVICES WE DELIVER TO OUR RESIDENTS IN  
6 OUR DISTRICT BE MAINTAINED AS CLOSELY TO THEIR CURRENT LEVELS  
7 AS POSSIBLE. A \$100 MILLION COUNTY HIT AND A HALF A MILLION  
8 DOLLAR HIT TO THE CITY OF SAN FERNANDO WILL HAVE AN IMPACT ON  
9 VITAL SOCIAL PROGRAMS. WE MUST PRIORITIZE. TODAY, I AM HERE TO  
10 REQUEST THAT, WHEN YOU MAKE THE DECISIONS TO CUT OR FREEZE  
11 PROGRAMS, THAT YOU MAINTAIN LIBRARY FUNDING AT ITS CURRENT  
12 LEVEL AND NOT CUT STAFFING, SERVICES, OR THE PROGRAMS OFFERED  
13 BY THE LIBRARIES. YOU KNOW AND UNDERSTAND THAT LIBRARIES ARE  
14 MORE THAN JUST A PLACE TO GO AND CHECK OUT A BOOK. LIBRARIES  
15 HAVE BECOME A SAFE HAVEN, PLACES THAT NURTURE OUR CHILDREN. IN  
16 THE NORTHEAST SAN FERNANDO VALLEY, AN AREA OF ALMOST HALF A  
17 MILLION PEOPLE, THERE CURRENTLY EXISTS POOR HOUSING CONDITIONS  
18 WHERE MANY PEOPLE, INCLUDING CHILDREN, LIVE UNDER DEPLORABLE  
19 HOUSING STANDARDS. A SINGLE FAMILY HOME, FOR INSTANCE, MAY BE  
20 A PLACE WHERE TWO TO THREE FAMILIES LIVE. AND WHERE GARAGE  
21 CONVERSIONS ARE NOW AN EPIDEMIC. THEREFORE, MANY FAMILIES FIND  
22 THEMSELVES AT A LOSS FOR OPEN SPACE, OPEN SPACE FOR OUR  
23 CHILDREN AND COLLEGE STUDENTS TO STUDY. LET IT BE KNOWN THAT  
24 THE LIBRARY IS AN OPPORTUNITY TO FULFILL THE OPEN SPACE NEEDS  
25 FOR THOSE CHILDREN AND YOUNG ADULTS TO STUDY AND TO DO THEIR



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1    HOMEWORK. IT IS A SAFE, QUIET ENVIRONMENT; A SAFE, QUIET  
2    HAVEN. YOU ALSO MUST UNDERSTAND THAT, IN OUR SCHOOL DISTRICT,  
3    L.A.U.S.D. SCHOOL DISTRICT B, OUR ELEMENTARY SCHOOLS ARE  
4    IMPROVING WITH LIBRARIES BEING A RESOURCE AND A FACTOR TO  
5    THOSE IMPROVEMENTS. MANY TIMES, OUR PRIORITIES ARE SKEWED  
6    WHERE WE CHOOSE TO INVEST IN SUPPRESSION OF THE ILLS IN OUR  
7    SOCIETY AND NOT ENOUGH IS BEING DONE IN THE PREVENTION AND  
8    INTERVENTION OF THE SOCIAL ILLS. IN THE BIGGER PICTURE,  
9    LIBRARIES ARE PREVENTION AND INTERVENTION IN OUR SCHOOLS AND  
10    FOR OUR CHILDREN WHO ARE IMPROVING NOT ONLY IN THEIR  
11    EDUCATION, BUT ALSO IN THE DECLINE OF THOSE SOCIAL ILLS.  
12    LIBRARIES ARE A FACTOR. WE MUST CONTINUE TO SUPPORT THE  
13    POSITIVE PROGRAMS. SOMETIMES, WE TEND TO THROW MONEY AT  
14    PROGRAMS, SUCH AS GANG SUPPRESSION, JAILS, JUVENILE  
15    FACILITIES, AND WE NEGLECT THOSE PROGRAMS THAT ARE NOT  
16    QUANTIFIABLE. WE MUST INVEST IN OUR COMMUNITIES AND CONTINUE  
17    TO INVEST IN THEM. THE COUNTY, THE CITY OF SAN FERNANDO, AND  
18    THOSE OTHER CITIES THAT SIT HERE AT THIS TABLE TODAY AND THE  
19    STATE SHAPE THE SUCCESS IN OUR LOCAL COMMUNITIES. AND WE MUST-  
20    - AND I URGE YOU TO HELP ME SHAPE A POSITIVE NORTHEAST SAN  
21    FERNANDO VALLEY THROUGH OUR LIBRARIES, OUR LIBRARY SERVICES,  
22    OUR READING PROGRAMS, OUR HOMEWORK PROGRAMS. LET US WORK  
23    TOGETHER TO MAKE LIBRARY CUTS AND FREEZES AS MINIMAL AT  
24    POSSIBLE. THANK YOU.

25



**The Meeting Transcript of  
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1    **SUP. KNABE, CHAIR:** THANK YOU.

2

3    **LAURENE WESTE:** GOOD MORNING, CHAIRMAN KNABE AND MEMBERS OF THE  
4    BOARD OF SUPERVISORS, I AM COUNCILMEMBER LAURENE WESTE FROM  
5    THE CITY OF SANTA CLARITA AND I REALLY GREATLY APPRECIATE THE  
6    OPPORTUNITY TO ADDRESS THE BOARD THIS MORNING. I'M HERE TODAY  
7    AT THE REQUEST OF MY FELLOW CITY COUNCIL COLLEAGUES TO SPEAK  
8    TO YOU ON SOME SPECIFIC ISSUES OF CONCERN TO THE CITY OF SANTA  
9    CLARITA ON ANIMAL CARE AND CONTROL SERVICES, OUR LIBRARIES AND  
10   THE PLACERITA NATURE CENTER. WE UNDERSTAND THAT THE BOARD OF  
11   SUPERVISORS MAY NEED TO CONSIDER THE CLOSURE OF THE CASTAIC  
12   ANIMAL SHELTER. THE CITY OF SANTA CLARITA IS STRONGLY OPPOSED  
13   TO SUCH ACTION, AS WE BELIEVE IT IS A SUBSTANTIAL NEED IN OUR  
14   COMMUNITY FOR THESE CRITICAL SERVICES. WHILE THE SERVICE  
15   REQUESTS IN THE CITY OF SANTA CLARITA ARE UP A MODEST 5% FROM  
16   THE FISCAL YEAR 2003 AND PHYSICAL YEAR '03/'04, ANIMAL  
17   PLACEMENTS IN NEW HOMES HAS JUMPED ALMOST 12%. A GREAT DEAL OF  
18   THIS GOES TO YOUR NEW DIRECTOR'S QUALIFICATIONS. SHE'S DOING A  
19   WONDERFUL JOB. DURING THIS SAME PERIOD, THESE SUCCESSES WILL  
20   NOT BE SUSTAINED SHOULD THE CASTAIC ANIMAL SHELTER BE CLOSED  
21   AND ANIMAL CARE AND CONTROL SERVICES FOR THE SANTA CLARITA  
22   VALLEY BE TRANSFERRED TO THE LANCASTER SHELTER, WHICH IS  
23   ALREADY OVERCROWDED. THE CITY OF SANTA CLARITA SUPPORTS  
24   SUPERVISOR ANTONOVICH'S EFFORTS TO RETAIN THE CASTAIC ANIMAL  
25   SHELTER AND FIND ALTERNATIVE METHODS OF SAVINGS FOR ANIMAL



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1 CARE AND CONTROL. WE CAN'T HAVE DEAD ANIMALS LEFT ON THE  
2 STREET. WE CAN'T HAVE DUMPED ANIMALS, WHICH WILL CERTAINLY  
3 OCCUR. PEOPLE WILL NOT DRIVE FROM OUR VALLEY TO THE ANTELOPE  
4 VALLEY AND WE WILL HAVE MORE ISSUE OF ANIMALS LEFT RUNNING  
5 LOOSE, WHICH IS A SEVERE SAFETY ISSUE ON OUR BUSY STREETS. THE  
6 SHELTERS CANNOT BECOME DOG POUNDS. I WANT TO COMPLIMENT THIS  
7 BOARD ON THE WONDERFUL JOB YOU HAVE DONE OVER THE LAST 15  
8 YEARS. WE HAVE GONE FROM BEING DOG POUNDS TO BEING REAL  
9 RESCUES AND REAL SHELTERS. IT IS A DANGEROUS SITUATION TO NOT  
10 HAVE THE ANIMAL CONTROL OFFICERS OUT THERE DEALING WITH ISSUES  
11 OF ABUSE, RABIES, THE HEALTH ISSUES, DUMPED ANIMALS, AND  
12 CERTAINLY KEEPING THE RISK OF DANGEROUS ANIMALS OFF THE  
13 STREET. THE SANTA CLARITA CITY COUNCIL REMAINS VERY CONCERNED  
14 ABOUT OUR LIBRARY SERVICES IN OUR COMMUNITY. WE UNDERSTAND THE  
15 BOARD OF SUPERVISORS WILL BE IN A BETTER POSITION TO ASSESS  
16 THESE AND OTHER COUNTY SERVICES AND PROGRAMS AFTER THE  
17 GOVERNOR RELEASES THE MAY REVISE TOMORROW. WE BELIEVE THAT THE  
18 SPECIAL LIBRARY TAX GENERATED BY THE RESIDENTS OF THE SANTA  
19 CLARITA VALLEY IS SUFFICIENT TO KEEP OUR THREE LIBRARIES OPEN  
20 AND OPERATING WITHOUT ANY SERVICE REDUCTIONS. AS YOU KNOW, THE  
21 VALENCIA LIBRARY IS THE BUSIEST LIBRARY IN THE ENTIRE COUNTY  
22 LIBRARY SYSTEM. LIMITING LIBRARY SERVICES HITS THE PEOPLE WHO  
23 NEED IT MOST. IT HITS AT-RISK YOUTH, IT HITS THE LOWER INCOME  
24 AND THOSE WHO NEED THE EDUCATIONAL FACILITY TO PREPARE  
25 THEMSELVES FOR JOBS FOR TOMORROW, WHICH I KNOW IS A VERY HIGH



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1 PRIORITY BY THIS BOARD. THE SANTA CLARITA CITY STAFF HAS BEEN  
2 WORKING WITH THE COUNTY LIBRARIAN TO REFINE THE SPECIAL TAX  
3 REVENUES AND LIBRARY EXPENDITURE NUMBERS. WE DO LOOK FORWARD  
4 TO WORKING WITH THE COUNTY LIBRARIAN ON THESE IMPORTANT  
5 ISSUES. FINALLY, WE WOULD LIKE TO COMPLIMENT THE BOARD AND THE  
6 COUNTY DEPARTMENT OF PARKS AND RECREATION IN KEEPING AND  
7 RECOMMENDING THE PLACERITA NATURE CENTER TO REMAIN OPEN AND WE  
8 APPLAUD SUPERVISOR ANTONOVICH'S EFFORTS IN THIS PART. THANK  
9 YOU, SUPERVISORS. WE REALLY APPRECIATE YOU.

10

11 **SUP. KNABE, CHAIR:** THANK YOU. WE ARE GOING TO ADJOURN...

12

13 **SUP. MOLINA:** MR. CHAIRMAN? PLEASE? FIRST OF ALL, I WANT TO  
14 THANK THE COUNCIL PEOPLE FOR BEING HERE. I THINK IT'S VERY  
15 IMPORTANT. AS I KEEP SAYING THE WORD PARTNERSHIP BUT, BOY,  
16 THERE ISN'T A BETTER PARTNERSHIP THAT WE NEED TO HAVE THAN  
17 WITH OUR LOCAL CITIES AND, FOR ME, IN THE CITY OF HUNTINGTON  
18 PARK, I HAVEN'T HAD A BETTER PARTNERSHIP AND I WANT TO THANK  
19 YOU. AND I THINK THAT'S TRUE OF ALL OF US. AS LOCAL ELECTED  
20 OFFICIALS, YOU CERTAINLY UNDERSTAND THE SIGNIFICANCE OF THESE  
21 VERY SIGNIFICANT SERVICES IN THE COMMUNITY AND I'M HOPING,  
22 AGAIN, MS. TODD, THAT YOU CAN COME UP WITH A SCENARIO AS TO  
23 HOW WE'RE GOING TO MOVE FORWARD IN LIGHT OF THESE CUTS. BUT I  
24 DO WANT TO BRING A MOTION IN, AND I WILL BRING THAT IN, THAT  
25 WE NEED TO RESTORE THIS BUDGET. IT'S GOING TO BE TOUGH TO TRY



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1 AND GET THE VOTES AND TO FIND THE MONEY AND THE RESOURCES HERE  
2 BUT I JUST WANT TO GO ON RECORD AND SAY THAT WE CANNOT CUT  
3 THESE LIBRARIES ANY FURTHER. THE ROLE THEY PLAY IN THE  
4 COMMUNITY, AS YOU SAID, WAS SO SIGNIFICANT AND VERY IMPORTANT,  
5 AND THE CITIES HAVE WORKED HARD TO FIND THOSE WAYS TO  
6 SUPPLEMENT IT THROUGH C.D.B.G. FUNDS, THROUGH OTHER KINDS OF  
7 WAYS AND CERTAINLY MANY EFFORTS IN THEIR OWN VOLUNTEER EFFORTS  
8 AS WELL AS THEIR OWN FUNDRAISING EFFORTS. I THINK EVERYBODY  
9 RECOGNIZES HOW PRECIOUS THESE RESOURCES ARE AND SO WE NEED TO  
10 PUT IT-- IT'S A LOT OF MONEY FOR THE LIBRARY, IT'S GOING TO  
11 HAVE A HUGE IMPACT ON THE LIBRARY. WHEN YOU LOOK AT OUR  
12 BUDGET, AS BIG AS IT IS, IT IS A DROP IN THE BUCKET TO RESTORE  
13 THIS AMOUNT OF MONEY BACK INTO OUR BUDGET, INTO OUR LIBRARIES,  
14 AND WE NEED TO FIND A WAY TO DO THAT. SO I'M GOING TO BRING IN  
15 A MOTION TO DO SO. I'D LIKE TO ENLIST YOUR SUPPORT AND YOUR  
16 HELP IN TRYING TO GET MY COLLEAGUES TO JOIN WITH ME IN  
17 RESTORING THOSE DOLLARS BACK INTO OUR LIBRARIES AND FINDING  
18 THOSE WAYS. IT'S NOT GOING TO BE EASY. I MEAN, I'M NOT SAYING  
19 I CAN EXACTLY FIND THE WAY, BUT WE'VE GOT TO DO SO. AND THEN  
20 WE NEED TO CONTINUE TO BUILD ON THAT PARTNERSHIP AS TO HOW WE  
21 CAN GET THE STATE AND EVERYONE TO RECOGNIZE HOW VALUABLE A  
22 RESOURCE OUR LIBRARY IS, PARTICULARLY-- AND THAT'S PROBABLY  
23 ACROSS THE BOARD BUT IN THE INNER CITY, YOU KNOW, WHEN YOU  
24 LIVE IN A CROWDED HOME AND THERE'S JUST NO PLACE TO DO YOUR  
25 HOMEWORK, THESE CHILDREN, IT'S THE ONLY PLACE THEY HAVE, THE





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1 ONLY PLACE THEY HAVE A COMPUTER AND THE RESOURCES NECESSARY.  
2 AND, IF WE DON'T WANT OUR CHILDREN IN OUR JAILS THAT WE PAY SO  
3 MUCH MONEY FOR AND CERTAINLY NOT ENOUGH, BECAUSE THEY'RE  
4 ALWAYS COMPLAINING THERE ARE NOT ENOUGH RESOURCES THERE, WE  
5 REALLY NEED TO EDUCATE THEM. WE REALLY NEED TO BE A PART OF  
6 THAT PARTNERSHIP. SO I'LL BE BRINGING IN THAT MOTION AND I  
7 HOPE THAT, YOU KNOW, WHEN WE CUT-- WHEN WE START NEGOTIATING  
8 THROUGH THIS BUDGET AND, HOPEFULLY, AS WE CONTINUE, HOPEFULLY,  
9 TO ENCOURAGE THE GOVERNOR, AS WELL, TO BE MUCH MORE ATTENTIVE  
10 TO TRY AND SECURE THE STATE FUNDS NECESSARY TO ASSIST US IN  
11 KEEPING OUR LIBRARIES MORE ACCESSIBLE, MORE OPEN, AND GETTING  
12 TO THE STATE-OF-THE-ART AND, PARTICULARLY, MORE NEW BOOKS AND  
13 MORE MATERIALS.

14

15 **SUP. KNABE, CHAIR:** THAT'S GREAT. I'M GLAD TO HEAR THAT,  
16 GLORIA, BECAUSE THOSE OF US ARE CONCERNED YOU'RE TRYING TO  
17 PUNISH THOSE CITIES WHO ARE TRYING TO BE ASSERTIVE AND  
18 ASSISTIVE TO THE LIBRARY SYSTEM BUT PLEASE BE ASSURED THAT, AT  
19 LEAST FROM THIS PERSPECTIVE HERE, THAT I STRONGLY SUPPORT  
20 LIBRARIES, TOO, AND THEIR REINSTITUTION OF FUNDING, SO I THINK  
21 THAT OUR HATS ARE OFF TO...

22

23 **SUP. MOLINA:** YEA, BUT SOME OF THEM AREN'T BOLD ENOUGH TO PUT  
24 THAT INITIATIVE ON THE BALLOT.

25



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1    **SUP. KNABE, CHAIR:** WELL, THAT-- INITIATIVE OR NO INITIATIVE,  
2    THERE HAVE BEEN MANY COMMUNITIES OUT THERE WHO HAVE PUT A LOT  
3    OF MONEY INTO THEIR LIBRARIES, FROM INFRASTRUCTURE  
4    IMPROVEMENTS, FROM PAINTING AND NEW CARPET TO WHATEVER IT MAY  
5    BE WITHOUT PUTTING SOMETHING ON THE BALLOT. AND THE FRIENDS OF  
6    THE LIBRARIES OUT THERE IN THE VARIOUS CITIES HAVE BEEN GREAT  
7    SUPPORTERS OF OUR LIBRARIES AND I THINK WE SHOULD DO ANYTHING  
8    WE CAN POSSIBLY CAN, I TOTALLY AGREE, TO RESTORE THE  
9    LIBRARIES. SO WITH THAT, EVERYBODY IS HERE NOW, SO WE ARE  
10   GOING TO ADJOURN...

11

12   **SUP. YAROSLAVSKY:** MR. CHAIRMAN?

13

14   **SUP. KNABE, CHAIR:** YES?

15

16   **SUP. YAROSLAVSKY:** I'D JUST LIKE TO THANK MY MAYOR OUT IN THE  
17   CITY OF SAN FERNANDO FOR THE GREAT JOB THEY'VE DONE WITH THEIR  
18   LIBRARY. IT'S A REAL ASSET TO THE COMMUNITY. I ALSO WANTED TO  
19   SAY, MR. CHAIRMAN, JUST BEFORE WE RECESS INTO CLOSED SESSION,  
20   THAT I HAVE CHECKED WITH THE COUNTY COUNSEL. THERE IS NO  
21   CONFIDENTIALITY AGREEMENT ON THE AGREEMENT THAT WAS REACHED ON  
22   THE SANCTIONS...

23

24   **SUP. KNABE, CHAIR:** SO YOU FEEL BETTER NOW, HUH?

25



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1    **SUP. YAROSLAVSKY:** I DON'T FEEL BETTER. I FEEL BETTER THAT IT'S  
2    OUT IN THE OPEN AGAIN AND I THINK, AS YOU NOW KNOW, MR.  
3    CHAIRMAN, THE STATEMENT THAT I SAID THAT I HEARD WAS MADE. AND  
4    I FIND THAT REPREHENSIBLE AND WHEN WE START TALKING ABOUT...

5

6    **SUP. KNABE, CHAIR:** OKAY, OKAY, WE'VE HEARD IT.

7

8    **SUP. YAROSLAVSKY:** WELL, NO, MR. CHAIRMAN, I JUST WANT TO BE  
9    REAL CLEAR.

10

11   **SUP. KNABE, CHAIR:** I THINK YOU MADE YOUR POINT.

12

13   **SUP. YAROSLAVSKY:** THANK YOU.

14

15   **SUP. KNABE, CHAIR:** OKAY. WE-- THERE'S BEEN A QUESTION RAISED  
16   BY SOME PEOPLE THAT ARE GOING TO TESTIFY IF THEY HAVE TIME TO  
17   GET A BITE TO EAT. I THINK WITH THE TIME RIGHT NOW, MAYBE WE  
18   CAN COME BACK AT 1:00 OR... 1:00 O'CLOCK?

19

20   **SUP. MOLINA:** YES.

21

22   **SUP. KNABE, CHAIR:** OKAY.

23

24

25



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1 [NOTE: THE CHAIR CALLED A LUNCH BREAK OF 75 MINUTES AT THIS  
2 TIME. ]

3

4

5 SUP. MOLINA: OKAY. WE'RE GOING TO PROCEED WITH THE REST OF OUR  
6 BUDGET HEARINGS. NEXT WE HAVE MR. GALLAGHER, THE DIRECTOR OF  
7 PARKS AND REC. PLEASE.

8

9 TIM GALLAGHER: GOOD AFTERNOON, SUPERVISORS. MAKE REAL BRIEF  
10 COMMENTS TO YOU REGARDING THE BUDGET OF '04/'05. I WANT TO  
11 REITERATE QUITE A BIT WHAT YOU'VE HEARD A LOT THIS MORNING  
12 THAT, FOR THE PAST FEW YEARS, AS YOU WELL ARE AWARE, THE STATE  
13 HAS CONTINUED TO RAID THE BUDGET OF CITIES AND COUNTIES  
14 THROUGHOUT CALIFORNIA AND THE RESULT IS LIBRARIES AND PARKS  
15 ARE ALWAYS ON THE CHOPPING BLOCK. THE PROBLEM IS AND, I'VE  
16 SAID THIS TO YOU MANY TIMES, IS, WITH THE DEPARTMENT OF PARKS  
17 AND RECREATION FOR THE COUNTY OF L.A., WE'RE AT A SITUATION  
18 NOW WHERE THERE IS NOTHING LEFT TO CUT. ANY FURTHER CUTS WILL  
19 RESULT IN CLOSURE OF FACILITIES, AS YOU ARE WELL AWARE. WHAT  
20 THE '04/'05 BUDGET DOES IS IT RESTRUCTURES A LOT OF OUR  
21 OPERATIONS SO THAT WE ARE IN A SITUATION WHERE WE CAN MAINTAIN  
22 AND START TO IMPROVE THE INFRASTRUCTURE THAT WE HAVE WITHIN  
23 THE SYSTEM. WE'VE DONE AN EFFORT IN WORKING AT REORGANIZING  
24 OUR DEPARTMENT. WE'VE LOOKED CLOSELY AT FEES AND TRIED TO  
25 ENHANCE REVENUE, WE'RE DEVELOPING ADOPT-A-PARK PROGRAMS AND



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1 ENCOURAGING MORE VOLUNTEERS. WE'VE HAD REDUCTIONS IN MID  
2 MANAGEMENT AND UPPER MANAGEMENT THROUGHOUT THE DEPARTMENT AND  
3 OUR PROPOSED BUDGET TO THE C.A.O. ALSO INCLUDES-- INCLUDED  
4 ANOTHER REORGANIZATION OF MID MANAGEMENT AND ADDITIONAL  
5 REDUCTION OF STAFF. THE INTENT OF ALL THAT IS TO PROVIDE MORE  
6 MONEY FOR THE FOLKS THAT ARE ON THE GROUNDS MAINTAINING THE  
7 PARKS AND INFRASTRUCTURE THAT WE CURRENTLY HAVE. ALSO, OVER  
8 THE PAST YEAR, WE'VE WORKED VERY CLOSELY WITH THE BOARD  
9 OFFICES ON DEVELOPING A PLAN FOR SPENDING THE CAPITAL PROJECT  
10 MONEY WE HAVE FROM PROP A, PROP 12, PROP 40, AND OTHER GRANT  
11 FUNDING SOURCES. YOUR OFFICE HAS BEEN WILLING AND OFFERED TO  
12 DEDICATE THE MAJORITY OF THOSE FUNDS FOR RENOVATION OF  
13 EXISTING FACILITIES, SUCH AS ROOF REPAIRS, PLAYGROUNDS, AND  
14 SWIMMING POOLS. IF YOU SAW THE ARTICLE IN THE L.A. TIMES THIS  
15 MORNING REGARDING THE L.A. CITY SITUATION WHERE THEY'RE  
16 TALKING ABOUT THEIR POOLS CRUMBLING AND NOT EVEN OPENING, I  
17 WOULD SAY THAT YOU COULD TAKE CREDIT FOR THE FACT THAT, OF OUR  
18 SWIMMING POOLS, THE VAST MAJORITY, ALMOST EVERY SINGLE ONE ARE  
19 SCHEDULED FOR CAPITAL PROJECT RENOVATION AND WE'RE WORKING  
20 WITH OFFICE ON THE DESIGN OF THAT. SO, RATHER THAN SITTING  
21 THERE LOOKING FOR MONEY AND TRYING TO CLOSE FACILITIES, YOU'VE  
22 MOVED FORWARD TO ACTUALLY PUT THESE POOLS BACK INTO GOOD SHAPE  
23 FOR THE PUBLIC. WHAT WE ANTICIPATE, AND I'M SURE YOU'RE AWARE,  
24 I'M JUST REITERATING, IS THAT, FOR THE NEXT FEW YEARS, MAYBE  
25 THE NEXT THREE, FOUR YEARS, WE'RE GOING TO CONTINUE TO HAVE A



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1 TIGHT BUDGET. SO OUR TASK AT HAND IS NOT TO BUILD NEW  
2 FACILITIES UNLESS WE HAVE A FUNDING SOURCE TO PAY FOR THE  
3 OPERATION AND MAINTENANCE OF THOSE, BUT TO MAINTAIN AND  
4 IMPROVE THE FACILITIES WE HAVE, TO MAINTAIN AND IMPROVE THE  
5 LEVEL OF SERVICE TO THE PUBLIC, THE CONDITIONS OF THE PARKS,  
6 THE CONDITION OF THE INFRASTRUCTURE AND TO IMPROVE THE  
7 RECREATION PROGRAMMING THAT WE OFFER AT THE FACILITIES. WE'VE  
8 ALREADY SEEN AN INCREASE IN THE NUMBER OF REC PROGRAMMINGS  
9 THAT WE HAVE IN MANY OF THE INCORPORATED AREAS OF THE COUNTY,  
10 SIMPLY BY RECOUPING SOME OF OUR COSTS AND USING THOSE FUNDS TO  
11 OFFER NEW PROGRAMS FOR THE PUBLIC. WE CAN CONTINUE TO IMPROVE  
12 BUT WE NEED TO DO MORE TO MAINTAIN. OVER THE PAST FEW YEARS,  
13 UNFORTUNATELY, THE DEPARTMENT HAS NOT PAID ATTENTION TO THE  
14 INFRASTRUCTURE. THE INFRASTRUCTURE IS ONE OF THE WORST IN THE  
15 STATES. LOTS OF MONEY IS NEEDED TO KEEP IT GOING ON A DAILY  
16 BASIS. LOTS IS NEEDED TO RESTORE IT. OUR CALCULATIONS THAT WE  
17 HAVE PRESENTED TO THE BOARD IN OUR UNMET NEEDS FOR THIS  
18 CURRENT BUDGET YEAR IS THAT, IF YOU WERE TO INCREASE OUR  
19 BUDGET BY LESS THAN FIVE PERCENT OF OUR BUDGETED AMOUNT, WE  
20 COULD MAINTAIN OUR INFRASTRUCTURE AT A LEVEL HIGHER THAN WHAT  
21 IT IS NOW, SAVING THE COUNTY MONEY IN THE LONG RUNS. THESE  
22 NEEDS THAT WE HAVE ARE NOT ONLY IN CONSTRUCTION, GROUNDS  
23 MAINTENANCE, BUT TREE TRIMMING, WHICH WE DO NOT DO IN ANY OF  
24 OUR PARKS NOW UNLESS ONE OF THE BOARD OFFICES, SUCH AS THE  
25 FIRST DISTRICT, HAS PROVIDED FUNDING FOR TRIMMING OUR TREES.





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1 CONTRACT OPERATIONS, CONCESSION OPERATIONS. AGAIN, THESE ARE  
2 THE INFRASTRUCTURE NEEDS THAT WE HAVE RIGHT NOW TO IMPROVE THE  
3 SYSTEM AND MAINTAIN WHAT WE HAVE. THE TRICK, OVER THE NEXT FEW  
4 YEARS, IS REALLY TO USE THIS OPPORTUNITY TO PREPARE FOR THE  
5 FUTURE. IF WE PAY ATTENTION TO THE FACILITIES WE HAVE, IF WE  
6 DO NOT LET THEM DEGRADE ANY FARTHER, THEN YOU'LL BE IN A  
7 SITUATION IN THE FUTURE TO REALLY MOVE FORWARD WHEN FUNDING  
8 DOES, HOPEFULLY, RECOVER FROM THE STATE SITUATION AND YOU'RE  
9 ABLE TO PUT SOME ASSETS INTO THE FUTURE OF THIS COUNTY. WITH  
10 THAT, I'LL CONCLUDE MY REMARKS AND BE GLAD TO ANSWER ANY  
11 QUESTION THE BOARD MEMBERS MAY HAVE.

12

13 **SUP. MOLINA:** ANY QUESTIONS FROM MEMBERS? YVONNE?

14

15 **SUP. BURKE:** NO.

16

17 **SUP. MOLINA:** I DO. I'M CONCERNED ABOUT-- THAT, YOU KNOW, YOU  
18 DON'T CONSIDER THE SURFACE REDUCTIONS IN RECREATIONAL AREAS TO  
19 BE CUTS IN PROGRAMS BECAUSE YOU-- YOU'RE JUST-- WHY IS THAT?

20

21 **TIM GALLAGHER:** I'M NOT COMPLETELY UNDERSTANDING YOUR QUESTION,  
22 SUPERVISOR MOLINA.

23

24 **SUP. MOLINA:** WELL, THE ISSUE IS THAT YOU DON'T-- YOU SEEM TO  
25 SAY THAT, AGAIN, WE'RE MAINTAINING THE STATUS QUO, BASICALLY,



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1 BUT THE REALITY IS THAT THIS BUDGET DOES HAVE AN AWFUL LOT OF  
2 SERVICE CUTS IN IT.

3

4 **TIM GALLAGHER:** THIS BUDGET DOES HAVE SOME REDUCTIONS IN THE  
5 HOURS OF OPERATIONS AT SOME OF OUR FACILITIES. FOR INSTANCE,  
6 ON THE COMMUNITY CENTERS, WE ARE CURRENTLY OPEN ON SUNDAYS. WE  
7 HAVE VERY, VERY LOW ATTENDANCE ON SUNDAYS. BY ECONOMY OF  
8 SCALE, I'M LOOKING AT WHERE WE CAN BEST UTILIZE RESOURCES. IT  
9 WAS EXAMINED AND DETERMINED THAT WE COULD TAKE THAT FUNDING  
10 THAT WE HAVE FOR THE SUNDAYS, MOVE IT INTO OTHER PROGRAMMING  
11 AND ACTIVITIES WHEN THE PUBLIC IS THERE. SOME...

12

13 **SUP. MOLINA:** BUT YOU DON'T HAVE THAT NECESSARILY IN  
14 ELIMINATING THE SWIMMING PROGRAM AT ROOSEVELT PARK OR JESSE  
15 OWENS PARK?

16

17 **TIM GALLAGHER:** THE SAME SITUATION AT ROOSEVELT AND JESSE  
18 OWENS. WE LOOKED AT THE ATTENDANCE FOR THE FOUR MONTHS THAT  
19 WE'RE PROPOSING TO CLOSE THOSE. IT'S VERY LOW. IT'S NOT COST  
20 EFFECTIVE. THOSE FUNDS COULD BE BEST UTILIZED TO KEEP OTHER  
21 OPERATIONS GOING.

22

23 **SUP. MOLINA:** WELL, YOU KNOW, THERE'S A WAY THAT YOU DO IT IS,  
24 IF YOU HAVE NO ONE THERE THAT LETS ANYBODY KNOW THAT THE POOL  
25 IS OPEN AND AVAILABLE FOR RECREATION PROGRAMS, NO ONE SHOWS.



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1 AND WE HAVE FOUND, TIME AND TIME AGAIN, PARTICULARLY IN OUR  
2 ROOSEVELT PARK AREA, THAT MOST OF THE COMMUNITY DOES NOT KNOW  
3 THAT THESE PROGRAMS ARE AVAILABLE YEAR-ROUND AND THERE ISN'T  
4 THE OUTREACH THAT IS GOING ON. SO YOU'RE SAYING IT'S COST-  
5 EFFECTIVE TO NOT LET PEOPLE KNOW THAT THESE SERVICES ARE  
6 AVAILABLE.

7

8 **TIM GALLAGHER:** NO, THAT'S NOT WHAT I'M SAYING AT ALL. I THINK  
9 IT'S VERY COST- EFFECTIVE TO LET PEOPLE KNOW. UNFORTUNATELY,  
10 THIS DEPARTMENT DOES NOT HAVE AN ADVERTISING BUDGET AT ALL.  
11 THIS DEPARTMENT HAS VERY FEW BROCHURES.

12

13 **SUP. MOLINA:** BUT EVEN A WORTHWHILE RECREATION LEADER THAT  
14 MIGHT THINK OF PUTTING UP A SIGN, ONE SIMPLE SIGN, THAT THE  
15 POOL IS OPEN AND READY TO TAKE ON, YOU KNOW, FOR LESSONS.  
16 THERE IS NO SIGN, SIR, NOT ONE. DOESN'T TAKE A WHOLE LOT.

17

18 **TIM GALLAGHER:** WELL, I CAN'T TELL YOU IF THERE ARE SIGNS OR  
19 NOT. APPARENTLY, YOU'VE BEEN OUT THERE AND FOUND THERE ARE  
20 NONE.

21

22 **SUP. MOLINA:** WELL, IF YOU'VE BEEN OUT THERE, YOU'D KNOW THERE  
23 IS NO SIGN. WHEN DO THEY REGISTER...

24

25 **TIM GALLAGHER:** THE POOLS DO NOT OPEN UNTIL JUNE 19TH.



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1

2 **SUP. MOLINA:** I UNDERSTAND BUT THERE IS NOTHING IN THE WHOLE  
3 AREA THAT ALLOWS PEOPLE TO KNOW THAT THAT MIGHT BE AVAILABLE.  
4 SO YOUR RATIONALE OF SAYING THERE'S VERY LITTLE USE...

5

6 **TIM GALLAGHER:** NO, THE POOLS ARE HEAVILY USED DURING THE  
7 SUMMERTIME. DURING THE WINTER PERIOD, THEY'RE VERY LIMITED  
8 USE.

9

10 **SUP. MOLINA:** AGAIN, BUT IT'S NOT BECAUSE PEOPLE-- MOST OF THE  
11 TIME, BECAUSE PEOPLE DON'T KNOW ABOUT THE PROGRAM. I THINK  
12 THAT'S THE BIGGEST ISSUE OUT THERE.

13

14 **TIM GALLAGHER:** WELL, WE'LL EXPLORE THAT.

15

16 **SUP. MOLINA:** THANK YOU. I'M INTRODUCING A MOTION, AND THIS IS  
17 FOR DELIBERATIONS DURING THE-- DURING OUR BUDGET, THE PARKS  
18 AND RECREATION DEPARTMENT OPERATES FACILITIES THAT FREQUENTLY  
19 HOST ORGANIZATIONS' SPECIAL EVENTS. THESE DIVERSE  
20 ORGANIZATIONS PROVIDE COMMUNITY BENEFIT TO RESIDENTS  
21 THROUGHOUT THE COUNTY. THEIR EVENTS RAISE FUNDS AND AWARENESS  
22 ABOUT A RANGE OF ISSUES FROM ENVIRONMENTALISM, MENTAL HEALTH,  
23 PUBLIC SAFETY, ATHLETICS AND CULTURAL PROGRAMS. TO ENCOURAGE  
24 USE OF COUNTY PARK FACILITIES BY CIVIC GROUPS AND NONPROFIT  
25 ORGANIZATIONS, FEE WAIVERS ARE SOMETIMES REQUESTED. THESE FEE



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1 WAIVERS ARE COMPROMISED-- COMPRISED OF THREE COSTS: PARKING  
2 FEES, FACILITY RENTAL FEES, AND STAFF COSTS. GIVEN THE CURRENT  
3 BUDGET SITUATION, PARK STAFF RECOMMENDS ADOPTING A POLICY  
4 WHERE BOARD OFFICES ENCOURAGE GROUPS TO FUND THEIR OWN PARKING  
5 FEES AND THE COSTS FOR COUNTY STAFF OR TO CHARGE THEIR  
6 VOLUNTEERS DIRECTLY, YET OFFER CIVIC AND NONPROFIT  
7 ORGANIZATIONS ASSISTANCE BY WAVING RENTAL CHARGES, INCLUDING  
8 THE BANDWAGON FEES. I, THEREFORE, MOVE THAT THE BOARD ADOPT A  
9 FEE WAIVER POLICY THAT SUPPORTS THE DEPARTMENT'S EFFORTS TO  
10 INCREASE REVENUES AND REDUCE COSTS BY WAIVING RENTAL OR  
11 FACILITY FEES BUT REQUIRING ORGANIZATIONS TO PAY FOR THEIR OWN  
12 PARKING FEES AND ESPECIALLY THE COST OF COUNTY STAFF. SO  
13 THAT'S FOR OUR DELIBERATIONS DURING THE BOARD. AS YOU KNOW,  
14 EVERY TIME WE DO THESE WAIVERS, IT TAKES AWAY FROM THE BUDGET  
15 THAT THEY HAVE TO OPERATE THE RECREATIONAL AND OTHER PARKS  
16 PROGRAMS FOR ALL OF OUR RESIDENTS. ALL RIGHT.

17

18 **SUP. BURKE:** LET ME JUST GET CLEAR. AT ONE TIME, THE PARKING  
19 FEES WERE GOING TO BE INCREASED THROUGHOUT. HAS THAT BEEN  
20 CHANGED? BECAUSE, CERTAINLY, WE WERE VERY CONCERNED THAT,  
21 DURING THE WEEK, AT THE REGIONAL PARKS, AT LEAST IN OUR  
22 REGIONAL PARKS, THAT THERE NOT BE A FEE BECAUSE THEY'RE MOSTLY  
23 SENIORS WHO UTILIZE THEM.

24



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1   **TIM GALLAGHER:** WE HAD INTERNAL DISCUSSIONS WITH THE PARK  
2   DEPUTIES FROM EACH OF THE OFFICES ABOUT SOME POTENTIAL REVENUE  
3   GENERATIONS AND WE DID TAKE A LOOK AT POTENTIALLY PARKING FEES  
4   DURING THE WEEK, AMONG SEVERAL OTHER OPTIONS, AND THAT'S NOT  
5   MOVING FORWARD.

6

7   **SUP. BURKE:** ALL RIGHT. OKAY. THANK YOU.

8

9   **SUP. MOLINA:** THANK YOU. NEXT WE HAVE JENNY BALAM, LAURA  
10   CHAVEZ, RAMON RUBALCAVA, AND LILA JOHNSON-CRENSHAW. I THINK WE  
11   HAVE ENOUGH ROOM FOR FOUR PEOPLE TO COME UP. TWO? ALL RIGHT. I  
12   DON'T HAVE THAT IN MY... [ INDISTINCT CONVERSATION ] .

13

14   **LAURA CHAVEZ THROUGH INTERPRETER:** GOOD AFTERNOON. MY NAME IS  
15   LAURA CHAVEZ. I'M COMING REPRESENTING ROOSEVELT PARK, THE  
16   COMMUNITY OF ROOSEVELT PARK. WE DON'T WANT THE POOL IN THE  
17   AREA TO CLOSE BECAUSE THERE ARE A LOT OF CHILDREN THAT NEED TO  
18   EXERCISE IN THAT POOL. AND IT'S IMPORTANT FOR THE CHILDREN TO  
19   HAVE THAT TYPE OF SPORT AVAILABLE BECAUSE THERE ISN'T MUCH  
20   ELSE AVAILABLE. AND BESIDES THE SPORT OF SWIMMING, IT'S AN  
21   OPPORTUNITY FOR THE CHILDREN TO GET TOGETHER WITH OTHER YOUTH  
22   AND IT'S GOOD FOR THEIR HEALTH AND WELLBEING. WE HOPE THAT YOU  
23   WOULD TAKE UNDER CONSIDERATION THAT THE COMMUNITY AT ROOSEVELT  
24   PARK, LIKE IN MY CASE, I HAVE A DAUGHTER THAT HAS ASTHMA. WHEN  
25   SHE DOESN'T EXERCISE IN THE WINTER, SHE GETS SICK ON ME. AND I





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1 WOULD LIKE, FOR THAT REASON, THAT YOU WOULD NOT CLOSE THE  
2 POOL, NOT JUST FOR MY INDIVIDUAL CASE, BUT THERE ARE OTHER  
3 CHILDREN, MANY CHILDREN THAT DON'T HAVE, DURING THAT SEASON,  
4 ANY OTHER SPORT THAT THEY COULD PRACTICE OR PARTICIPATE IN.  
5 THANK YOU VERY MUCH.

6

7 **JENNY BALAM:** GOOD AFTERNOON. MY NAME IS JENNY BALAM AND I'M A  
8 VOLUNTEER AT ROOSEVELT PARK POOL. I'M A MOTHER OF THREE. MY  
9 KIDS ARE 11, NINE, AND SEVEN, AND THEY'RE ALL ENROLLED IN THE  
10 AQUATICS PARK AT ROOSEVELT PARK. AS A PARENT AND CARING MOTHER  
11 WHO WANTS THE BEST FOR HER CHILDREN, I'M VERY CONCERNED WITH  
12 THE PROPOSED CLOSURE OF ROOSEVELT PARK POOL IN THE WINTER  
13 QUARTER. NOW, MANY MIGHT SAY WHAT'S ONLY THE WINTER QUARTER?  
14 BUT I AM HERE TO TELL YOU THAT MORE THAN 300 CHILDREN AND  
15 FAMILIES WHO ARE ENROLLED IN THIS QUARTER PROGRAM WILL HAVE NO  
16 OTHER SWIMMING POOL WHERE THEY COULD LEARN TO SWIM, BE ACTIVE  
17 PLAY, AND, MOST IMPORTANTLY, SPEND THEIR TIME IN A POSITIVE  
18 MANNER. I KNOW, BY EXPERIENCE, BEING AT THE POOL, WHEN I TAKE  
19 MY CHILDREN, THAT THERE ARE A LOT OF KIDS THAT ARE OVERWEIGHT  
20 THAT STRUGGLE TO GET IN THE POOL AND TO GET OUT OF THE POOL  
21 WHEN THEY START THEIR PROGRAM. AT THE END OF THE MONTH, WE SEE  
22 THE-- WE SEE ALL THE PROGRESS THAT THEY'VE MADE. WE SEE HOW  
23 IT'S EASIER FOR THEM TO GET IN AND OUT BECAUSE THEY'RE ACTIVE,  
24 THEY'RE DOING SOMETHING AND, UNLIKE OTHER COMMUNITIES, IN THE  
25 INCORPORATED AREA FROM FLORES AND FIRESTONE WALNUT PARK HAVE



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1 NO OTHER SWIMMING POOL. WE DON'T HAVE A Y.M.C.A., WE DON'T  
2 HAVE A BOYS AND GIRLS CLUB, WE DON'T HAVE ANY OTHER PLACE  
3 WHERE THE KIDS COULD GO DURING THE YEAR WHERE WE LIVE. ALL THE  
4 SCHOOLS ARE YEAR-ROUND, SO THEY'RE IN SCHOOL FOUR MONTHS AND  
5 THEY'RE OUT OF SCHOOL FOR TWO MONTHS. AND, IN THAT PERIOD OF  
6 TIME, THEY NEED SOMEWHERE TO SPEND THEIR TIME INSTEAD OF BEING  
7 OUT IN THE STREET CAUSING TROUBLE. WE'VE ALREADY SUFFERED CUTS  
8 IN JANUARY. IN DECEMBER, THEY CLOSED THE POOL BECAUSE THEY  
9 WERE GOING TO DO REPAIRS, RENOVATE IT, DO SOMETHING TO IT.  
10 THEY OPENED IN FEBRUARY. WHEN WE CAME BACK TO THE POOL, WE  
11 DIDN'T SEE ANY CHANGES IN THE POOL. AS IT IS, WE HAVE NO HOT  
12 WATER RUNNING IN THE GIRLS' LOCKER ROOM SINCE WE STARTED AND  
13 SO THE GIRLS, WHEN THEY GO INTO THE POOL, THEY GO STRAIGHT  
14 INTO THE POOL AND COME OUT BECAUSE THE WATER IS FREEZING COLD,  
15 THEY HAVE NO HOT WATER. THEY CUT DOWN THE DATES. THEY USED TO  
16 GO MONDAY THROUGH FRIDAY AND NOW THEY ONLY GO TWO DAYS A WEEK  
17 FOR HALF AN HOUR. AND I DON'T UNDERSTAND, YOU KNOW, HOW THEY  
18 SAY THERE'S NOT A LOT OF ATTENDANCE. WHEN I'M THERE, I SEE THE  
19 LINES OF PEOPLE GOING INTO THE POOL. WHEN THE REGISTRATION  
20 TIMES, WHICH IS MONTHLY, THERE'S LINES THAT GO ALL THE AROUND  
21 THE PARK POOL, THERE'S A LOT OF PEOPLE THAT CAN'T TAKE  
22 SWIMMING CLASSES BECAUSE THE CLASSES ARE FULL AND THERE'S ONLY  
23 TWICE A WEEK. YOU GET TO SELECT TWO DAYS THAT YOU WANT TO GO.  
24 SO I THINK IT'S VERY IMPORTANT, YOU KNOW, FOR OUR POOLS TO BE  
25 OPEN AND SO, WHEN YOU TAKE THE POOL FOR THE WINTER QUARTER,



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1 YOU'RE TAKING AWAY A LOT FROM THE KIDS FROM THE COMMUNITY,  
2 BECAUSE WE REALLY NEED THE POOL OPEN. TODAY, I MISSED SCHOOL  
3 BECAUSE I WANTED TO BE HERE. THIS IS EXTREMELY IMPORTANT FOR  
4 ME. MY DAUGHTER OVERHEARD ME LAST NIGHT SPEAKING WITH MY  
5 HUSBAND ABOUT THE POOLS AND SHE WAS IN TEARS, SHE WAS TELLING  
6 ME, "MOM, THEY CAN'T CLOSE THE POOL," AND THIS IS ALL THEY  
7 HAVE. SHE WANTS TO BE A JUNIOR LIFEGUARD. SHE GOES-- EVERYBODY  
8 AT THE POOL, THEY'RE GREAT STAFF, THEY WORK TOGETHER WITH  
9 KIDS, THEY MOTIVATE KIDS. IT WOULD BE A SHAME IF THEY CLOSE  
10 OUR POOL. FOR THAT REASON. THANK YOU AND THANK YOU FOR GIVING  
11 US THE OPPORTUNITY TO BE HERE AND TELL YOU GUYS WHAT WE THINK.

12

13 **LILA JOHNSON-CRENSHAW:** GOOD MORNING. MY NAME IS LILA JOHNSON-  
14 CRENSHAW. I'M HERE TO SPEAK ON THE PROPOSED BUDGET CUTS FOR  
15 ALL THE PARKS AND ALL THE FACILITIES THAT THE CURTAILMENTS MAY  
16 FALL ON. I REPRESENT SUNSHINE PARK. I AM THE DIRECTOR THERE.  
17 WHEN THE COMMUNITY FOUND OUT THAT THERE WAS PROPOSAL CLOSING  
18 THE DOORS, THEY WENT IN SUCH A FRANTIC THAT IT'S BEEN KIND OF  
19 TOUGH JUST TO LET THEM KNOW WHATEVER GOES ON, WE'RE GOING TO  
20 BE THERE FOR YOU, BECAUSE WE HAVE BECOME THE SURROGATE  
21 PARENTS, FROM NOT ONLY THE TINY TOTS, BUT FOR THE SENIORS,  
22 WHICH I CALL SEASONED POPULATION. WE WORK VERY, VERY HARD AT  
23 MAKING SURE WE PROGRAM ENOUGH ACTIVITIES SO THAT WE CAN WORK  
24 HAND IN HAND WITH THE LIBRARIES, WITH PROBATION, WITH ALL THE  
25 OTHER COUNTY ENTITIES THAT WE BRING IN, THE RESOURCES, SO WE



**The Meeting Transcript of  
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1 CAN HAVE A SAFE HAVEN FOR THESE CHILDREN. I THINK IN YOUR  
2 THINKING OF CUTTING BACK AS FAR AS AN EMPLOYEE'S ASPECT, IT'S  
3 GOING TO HURT EVERYBODY IN THE LONG RUN BECAUSE WE HAVE  
4 GRANDCHILDREN, WE ARE ALL BECOMING OF THE SEASONED GENERATION  
5 AND WE NEED TO BE ABLE TO HAVE PLACES WHERE WE CAN GO AND HAVE  
6 PEACE OF MIND. SO, AS FAR AS COMMUNITIES ALL ACROSS THE BOARD,  
7 NOT ONLY DO WE SERVICE, QUOTE/UNQUOTE OUR NORM-- OUR NORMAL  
8 CHILDREN, BUT WE ALSO OPEN UP OUR DOORS FOR EVERYBODY. WE HAVE  
9 DEAF CHILDREN IN OUR PROGRAM, WE HAVE DOWNS SYNDROME CHILDREN  
10 IN SOME OF OUR PARK PROGRAMS. IT'S JUST A PLACE THAT WE  
11 RECREATE TO MAKE SURE THAT EVERYBODY'S NEEDS ARE MET AND WE  
12 TAKE IT TO HEART. IT IS OUR LIFE. WE BECOME THESE KIDS'  
13 PARENTS, SURROGATES, WE BECOME THEIR FRIENDS, WE BECOME THE  
14 DAUGHTERS AND THE SONS OF THE SENIORS WHOSE KIDS MAYBE ARE TOO  
15 BUSY TO BE BOTHERED WITH THEM. SO I'M JUST HERE TO SPEAK ON  
16 BEHALF OF EVERYBODY THAT YOU RETHINK ANY CLOSURES IN ALL OF  
17 THE RECREATION DEPARTMENT BECAUSE, WITHOUT US BEING ABLE OR  
18 WITHOUT ALL OF US, AS A FAMILY, BEING ABLE TO GO SOMEPLACE TO  
19 SIT BACK AND REFLECT ON WHAT A GREAT DAY THIS IS OR WHAT A  
20 TOUGH SESSION WE HAD THIS MORNING, WE'RE GOING TO RUN INTO  
21 SOME PROBLEMS THAT WE DON'T HAVE TO HAVE BECAUSE WE HAVE  
22 FACILITIES THAT WE ALL CAN GO TO AND FEEL SAFE AND HAVE A  
23 PEACE OF MIND. THANK YOU FOR THIS OPPORTUNITY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** THANK YOU. IS TIM STILL HERE? TIM, I'D LIKE A  
2   LIST, IF YOU CAN GIVE ME, OF ALL OF OUR PARKS-- ALL OF THE  
3   PARKS THAT WE'RE INVOLVED IN, AND I'D LIKE TO KNOW THE  
4   CONTRIBUTION OF THE NET COUNTY COSTS, AND THAT'S IN ALL THE  
5   CITIES AS WELL, AND THE CONTRIBUTION TO ANY OF THE PARKS THAT  
6   WE ARE PROVIDING ANY COUNTY DOLLARS INTO OUR PARKS. COULD YOU  
7   GIVE THAT-- GET THAT TO ME BEFORE BUDGET DELIBERATIONS?

8

9   **TIM GALLAGHER:** ARE YOU TALKING ABOUT THOSE PARKS THAT ARE IN  
10   THE INCORPORATED CITIES?

11

12   **SUP. MOLINA:** IN ALL CITIES.

13

14   **TIM GALLAGHER:** OKAY. WE HAVE ABOUT 10 PARKS THAT WE PROVIDE  
15   FOR. THE RECREATION PORTION OF THAT I HAVE...

16

17   **SUP. MOLINA:** I WANT THE DOLLAR AMOUNTS, SO IF YOU COULD GET  
18   THAT TO ME, I'D APPRECIATE IT.

19

20   **TIM GALLAGHER:** 638,000 DOLLARS.

21

22   **SUP. MOLINA:** NO, FOR EACH INDIVIDUAL PARK.

23

24   **TIM GALLAGHER:** OKAY. YEAH, WE CAN BREAK THAT DOWN FOR YOU.

25



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **SUP. MOLINA:** THANK YOU. ALL RIGHT. NEXT WE HAVE RAMON  
2   RUBALCAVA AND I UNDERSTAND ANNELLE IS NOT COMING, AND SHARON  
3   DENT-BRAY. I TAKE IT THAT'S ALL THE S.E.I.U. FOLKS, RIGHT?  
4   WAIT, WAIT, OKAY. WAIT, WAIT. BEFORE YOU ALL COME UP, SLOW  
5   DOWN. ON CHILD AND FAMILY SUPPORT. THAT'S IT. NOT ON THE  
6   OTHERS. NOT ON MENTAL HEALTH, NOT ON OTHER AREAS. [ INDISTINCT  
7   VOICE ]

8

9   **SUP. MOLINA:** NOPE. SORRY. THAT'S NOT THE WAY IT WAS SIGNED UP.  
10   IT'S UNFAIR TO THE OTHER FOLKS. WE HAVE A LOT OF OTHER FOLKS  
11   WAITING, TOO. SO, RIGHT NOW, I'M CALLING UP RAMON RUBALCAVA  
12   AND SHARON DENT-BRAY ON CHILDREN AND FAMILY SERVICES. THANK  
13   YOU.

14

15   **SPEAKER:** CAN I GO?

16

17   **SUP. MOLINA:** NO. ON CHILD SUPPORT AS WELL. THAT'S IT.

18

19   **C.A.O. JANSSEN:** TANYA, I THINK, IS ON CHILD SUPPORT.

20

21   **SUP. MOLINA:** ALL RIGHT. WELL, I'M JUST WORKING FROM THE LIST  
22   YOU-ALL GAVE ME. AND THEN, AFTER THAT, WE HAVE BRUCE SALTZER  
23   AND BOBBIE WILLIAMS ON MENTAL HEALTH ISSUES. SOMEHOW I ENDED  
24   UP WITH ONE MORE PERSON.

25





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1   **TANYA AKEL:** ACTUALLY, ARLENE IS GOING TO SPEAK. SHE ACTUALLY  
2   WORKS IN CHILD SUPPORT, SO I THOUGHT YOU'D RATHER HEAR FROM  
3   HER THAN ME.

4  
5   **SUP. MOLINA:** OKAY. GOOD. THANK YOU.

6  
7   **ARLENE ABDULLAH:** GOOD AFTERNOON. MY NAME IS ARLENE ABDULLAH.  
8   I'M A CHILD SUPPORT OFFICER WITH CHILD SUPPORT AND ALSO A 660  
9   STEWARD AND I HAVE WORKED IN CHILD SUPPORT PROGRAM OVER 14  
10   YEARS. THERE WILL BE A NUMBER OF SERIOUS IMPACTS ON CHILDREN  
11   AND FAMILIES IF DOZENS OF FRONTLINE WORKERS ARE CUT FROM THE  
12   CHILD SUPPORT PROGRAM. AS OF TODAY, 86 UNFILLED POSITIONS AND  
13   32 FIELD ITEMS THAT 660 REPRESENTS ARE TO BE DELETED UNDER THE  
14   PROPOSED BUDGET, WHICH MEANS LAYOFFS AND DEMOTIONS OF CRITICAL  
15   STAFF. THE DEPARTMENT REQUIRES 1.5 MILLION TO AVOID LAYOFFS  
16   AND DEMOTIONS. WE KNOW THAT AT LEAST 650,000 OF THAT NEED HAS  
17   BEEN SATISFIED THROUGH E.V.T.O. PLEDGES, WHICH LEAVES 869,000.  
18   IN ORDER TO MINIMIZE THE IMPACT OF OUR CORE CHILD SUPPORT  
19   FUNCTIONS, WE BELIEVE THAT, IF THOSE ITEMS MUST BE CUT, THEN  
20   IT IS BETTER TO DELETE THE EIGHT AREA ADMINISTRATOR POSITIONS  
21   THAN THE 32 FRONTLINE WORKERS THE DEPARTMENT IS PROPOSING. IN  
22   SO DOING, FEWER WORKERS ARE IMPACTED, SO WILL FEWER CLIENTS,  
23   BECAUSE AREA ADMINISTRATORS' CORE FUNCTIONS HAVE NO DIRECT  
24   CORRELATION TO CUSTOMER SERVICE AND CAN BE EASILY HANDLED BY  
25   OTHER CLASSIFICATIONS, SUCH AS THE HEAD CHILD SUPPORT OFFICER.



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1 THE AREA ADMINISTRATOR IS ONE OF SIX LAYERS OF MANAGEMENT OVER  
2 MYSELF AND OTHER CHILD SUPPORT OFFICERS. LET ME STRESS TO YOU,  
3 THOUGH, WE ARE NOT-- WE ARE AGAINST ANY POSITIONS BEING  
4 DELETED AND ARE ALREADY EXTREMELY UNDERSTAFFED. 660 HAS BEEN  
5 FIGHTING HARD TO IMPROVE L.A. COUNTY'S CHILD SUPPORT  
6 ALLOCATION. WE HAVE BEEN MEETING WITH MEMBERS OF L.A. COUNTY  
7 DELEGATION EACH WEEK AND WE WERE SUCCESSFUL IN WINNING  
8 APPROVAL FOR 3.2 MILLION STATE FUNDS, WHICH ALSO MEANS 6.4  
9 MILLION IN FEDERALLY MATCHED DURING THE ASSEMBLY SUBCOMMITTEE  
10 HEARINGS. WE ARE PARTICIPATING IN STATE ALLOCATION COMMITTEES.  
11 WE DO NOT KNOW WHAT THE OUTCOME WILL BE BUT WE WILL CONTINUE  
12 TO FIGHT FOR AN EQUITABLE ALLOCATION FOR LOS ANGELES COUNTY  
13 UNTIL WE SUCCEED. THANK YOU.

14

15 **SHARON DENT-BRAY:** GOOD AFTERNOON. MY NAME IS SHARON DENT-BRAY.  
16 I'M THE CLERICAL ADMINISTRATOR IN CHILDREN SERVICES. I HAVE  
17 OVER 35 AND A HALF YEARS WITH THE COUNTY AND 34 YEARS AS A  
18 SUPERVISOR. I MANAGE A SUPPORT STAFF IN ONE OF OUR REGIONAL  
19 OFFICES. AS A SUPPORT STAFF MANAGER, I AM VIVIDLY AND KEENLY  
20 AWARE HOW IMPORTANT THE STAFF ARE TO SUPPORT THE SOCIAL WORK  
21 STAFF THAT WORK IN THE REGIONAL OFFICES AND IT APPEARS THAT  
22 HUNDREDS OF SUPPORT STAFF ARE BEING CURTAILED FROM A D.C.F.S.  
23 BUDGET AND THIS WILL HAVE A NEGATIVE IMPACT ON HOW WE CAN  
24 SUPPORT THE D.C.F.W.S IN ATTAINING CHILD SAFETY. AS MYSELF AND  
25 OTHER FELLOW SUPPORT MANAGERS HAVE BEEN WORKING HARD TO ENSURE



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1 THAT THE SUPPORT STAFF ARE THERE FOR THE C.S.W.S, THAT HAS  
2 REQUIRED US TO MOVE SUPPORT STAFF FROM A ONCE CRITICAL  
3 OPERATION TO A DIFFERENT CRITICAL OPERATION, AND IT'S KIND OF  
4 A BALANCING ACT EVERY DAY. SO, WITH THE CURTAILMENT, THAT  
5 DOESN'T LOOK LIKE WE'RE GOING TO HAVE ANY ITEMS FILLED ANY  
6 TIME SOON. THE PAST HIRING FREEZES HAVE CAUSED A PROBLEM AS  
7 FAR AS GETTING ALL OF OUR VACANCIES FILLED, AND WE'RE, AS WE  
8 SPEAK, THEY'RE ACTUALLY LOOKING AT SHIFTING SOME OF THE DUTIES  
9 THAT THE SOCIAL WORKERS PERFORM TO THE SUPPORT STAFF, AND WE  
10 DON'T HAVE ENOUGH SUPPORT STAFF NOW TO DO THE WORK OF OUR  
11 NORMAL DUTIES, LET ALONE WHAT THEY'RE PROPOSING THAT MAY COME  
12 UP IN THE FUTURE. SO I'D LIKE TO THANK YOU FOR THIS  
13 OPPORTUNITY OF SPEAKING TO YOU AND URGE THAT THE BOARD NOT CUT  
14 FROM THE D.C.F.S. BUDGET THE SUPPORT STAFF ITEMS AND RESTORE  
15 THEM BACK INTO THE BUDGET. THANK YOU.

16  
17 **SUP. MOLINA:** I CAN APPRECIATE YOUR TESTIMONY IN THAT REGARD  
18 BUT I'M STILL CONCERNED ABOUT WHETHER THE UNION IS GOING TO  
19 CONTINUE TO SUPPORT THE FACT THAT SOCIAL WORKERS HAVE TO START  
20 RECORDING ALL OF THE DOCUMENTATION DIRECTLY INTO THE COMPUTER.

21  
22 **SHARON DENT-BRAY:** I CAN'T SPEAK...

23  
24 **RAMON RUBALCAVA:** WE DON'T REPRESENT SOCIAL WORKERS SO I REALLY  
25 COULDN'T SPEAK FOR THEM, SUPERVISOR. OUR POINT HERE IS TO



**The Meeting Transcript of  
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1 SPEAK ABOUT THE OTHER CRITICAL FUNCTION, WHICH IS CLERICAL  
2 SUPPORT.

3

4 **SUP. MOLINA:** I UNDERSTAND YOUR POINT. IT'S JUST THAT IT'S  
5 TOUGH FOR ME TO BE SUPPORTIVE WHEN, IN FACT, I CAN'T GET THE  
6 UNION TO SUPPORT SOMETHING THAT I THINK IS SO VITAL, S.E.I.U.  
7 I'M SORRY THAT I DIDN'T RUN TO THE RIGHT DEPARTMENT.

8

9 **RAMON RUBALCAVA:** I'M SURE 535 WILL BE...

10

11 **SUP. MOLINA:** SO YOU MIGHT CONVEY IT TO WHOEVER THE BIG PERSON  
12 IS THAT RUNS THAT.

13

14 **RAMON RUBALCAVA:** THEY WERE HERE EARLIER THIS MORNING. I'M NOT  
15 SURE IF THEY'RE SIGNED UP TO SPEAK BUT I'LL BE HAPPY TO  
16 TRANSMIT YOUR COMMENTS AND I'M SURE THEY'RE WILLING TO SIT  
17 DOWN...

18

19 **SUP. MOLINA:** SO I KNOW THAT THIS IS ANOTHER UNIT OF CLERICAL  
20 WORKERS BUT I'M VERY CONCERNED THAT, AGAIN, IN A COOPERATIVE  
21 FASHION, WE NEED TO HAVE OUR SOCIAL WORKERS IMPLEMENT THEIR  
22 REPORTS AND GET DIRECTLY ONTO THE COMPUTER. I'M TIRED WILL  
23 HEARING THE FACT THAT THEY WON'T TOUCH THE COMPUTER OR GO NEAR  
24 IT. IT'S UNACCEPTABLE AND YOU KNOW THAT HAPPENS. RIGHT? THANK  
25 YOU.



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1

2 **RAMON RUBALCAVA:** THANK YOU, SUPERVISORS. GOOD AFTERNOON,

3 SUPERVISORS. MY NAME IS RAMON RUBALCAVA AND I'M SPEAKING ON

4 BEHALF OF S.E.I.U., SERVICE EMPLOYEES INTERNATIONAL UNION,

5 LOCAL 660 REGARDING THE PROPOSED BUDGET FOR THE NEW FISCAL

6 YEAR BEGINNING 2004, JULY 1. AS YOU'VE HEARD FROM UNION

7 MEMBERS TESTIFYING PRIOR TO ME, AND YOU WILL HEAR FROM BOBBIE

8 WILLIAMS FROM MENTAL HEALTH SHORTLY, COUNTY WORKERS ARE

9 BURDENED WITH THE CUTS IN COUNTY SERVICES AND PROGRAMS THAT

10 COME FROM COST INCREASES AND SOME REVENUE REDUCTIONS IN THE

11 PROPOSED BUDGET. THESE BUDGET CUTS UNDERMINE THE COUNTY

12 WORKER'S ABILITY TO PROVIDE RESPONSIVE, EFFICIENT, AND HIGH

13 QUALITY PUBLIC SERVICES, AS CALLED FOR IN THE COUNTY'S VISION

14 STATEMENT. NONETHELESS, THE 47,000 COUNTY WORKERS REPRESENTED

15 BY LOCAL 660 STRIVE TO DO THEIR BEST WITH INADEQUATE

16 RESOURCES, INCREASED WORKLOADS, AND UNYIELDING STAFFING

17 LEVELS. OUR COUNTY WORKERS ARE STRONG AND THEY'RE RESILIENT IN

18 SUPPORT OF SERVICES AND PROGRAMS THAT SUSTAIN THE PUBLIC

19 SOCIAL SERVICES FABRIC. AND, IN FACT, AS YOU'VE HEARD FROM THE

20 MEMBERS TODAY, THEY HAVE LOBBIED FOR INCREASED STATE FUNDING

21 DURING VISITS TO THE LOCAL DISTRICT OFFICES. THEY'VE TRAVELED

22 TO SACRAMENTO TO TESTIFY BEFORE VARIOUS SUBCOMMITTEES AND HAVE

23 STAGED LOCAL PRESS EVENTS IN SUPPORT TO BRING ATTENTION TO THE

24 PROGRAMS AND PROGRAMS AT RISK HERE IN THE COUNTY. AND, IN

25 CONJUNCTION WITH OUR STATE COUNCIL IN SACRAMENTO, WE HAVE



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1 ACTIVELY BEEN PROMOTING SMART SOLUTIONS TO THE STATE BUDGET  
2 CRISIS. TODAY, THE GOVERNOR IS EXPECTED TO ANNOUNCE, HE HAS  
3 ANNOUNCED A DEAL WITH THE CITIZEN COUNTIES THAT CALLS FOR AN  
4 ANNUAL 1.3 BILLION LOCAL GOVERNMENT CONTRIBUTION FOR TWO YEARS  
5 IN RETURN FOR SOME SORT OF SAFEGUARD OVER FUTURE ACCOUNTING  
6 REVENUES. THIS APPROACH, I THINK, DAMPENS THE-- OR WITHDRAWS  
7 THE DRACONIAN BUDGET CUTS THAT WERE INITIALLY PROPOSED OR  
8 PROJECTED BASED ON THE GOVERNOR'S JANUARY BUDGET. AND WHAT WE  
9 WOULD LIKE TO BRING TO YOUR ATTENTION IS PERHAPS THAT IT CALLS  
10 FOR AN OPPORTUNITY TO SET ASIDE THE TRADITIONAL COUNTY  
11 CONSERVATIVE BUDGET APPROACH AND, INSTEAD, LOOK AT NEW BUDGET  
12 OPTIONS THAT COULD SORT OF BUTTRESS AND SUPPORT SOME OF THE  
13 STRENGTH PROGRAMS IN THE SHORT TERM UNTIL THE ECONOMIC  
14 SITUATION IMPROVES. AND SOME OF THESE IDEAS WE WOULD LIKE TO  
15 BRING TO THE BOARD'S ATTENTION, IS-- LET ME BRING TWO. A  
16 TEMPORARY SUSPENSION OR DE-ACCELERATE THE MULTI-YEAR PROGRAM  
17 OF THE RETIREMENT BUY-DOWN PROGRAM. I THINK ALLOWING THE USE  
18 OF EXCESS EARNINGS TO PAY FOR THE COUNTY'S CONTRIBUTION TO  
19 LACERA WILL FREE UP ADDITIONAL GENERAL FUND MONIES, NET COUNTY  
20 COSTS THAT COULD BE USED FOR OTHER PROGRAMS. AND PERHAPS A  
21 MORE CRITICAL REVIEW AT THE REVENUES AND APPROPRIATIONS  
22 ASSIGNED TO THE RESERVES AND OTHER DESTINATION FOR BUDGETARY  
23 UNCERTAINTIES AND THINGS MAY BE IN A BETTER LIGHT. AND THIS  
24 EXERCISE MAY HAVE PROVIDED AN OPPORTUNITY TO VIEW OTHER  
25 OPTIONS THAT WILL PRESERVE AND SUSTAIN THESE PROGRAMS DURING





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1 THIS TWO-YEAR CURTAILMENT PROGRAM. WE URGE YOUR BOARD TO  
2 COMMIT TO SEEKING SMART SOLUTIONS, TO ENSURE THAT THE COUNTY  
3 DEPARTMENTS ARE PROPERLY FUNDED SO WE DO NOT SEE CURTAILMENTS  
4 IN PUBLIC LIBRARIES, IN PARKS AND RECREATION, IN CHILD SUPPORT  
5 SERVICES, MENTAL HEALTH, CHILDREN AND FAMILY SERVICES,  
6 PROBATION, AND OTHER CRITICAL PUBLIC MISSION PROGRAMS SO  
7 PRECIOUS TO THE COUNTY'S RESIDENTS' QUALITY OF LIFE. THANK  
8 YOU, SUPERVISORS.

9

10 **SUP. MOLINA:** ANY QUESTIONS OR COMMENTS? THANK YOU VERY MUCH.  
11 NEXT WE HAVE BRUCE SALTZER, BOBBIE WILLIAMS, AND GLADYS LEE.

12

13 **BRUCE SALTZER:** GOOD AFTERNOON. BRUCE SALTZER REPRESENTING THE  
14 ASSOCIATION OF COMMUNITY HUMAN SERVICES AGENCIES. THE  
15 ASSOCIATION OF COMMUNITY HUMAN SERVICES AGENCIES HAS BEEN  
16 PLEASED TO HAVE BEEN A PART OF THE COMMUNITY STAKEHOLDERS'  
17 PROCESS FOR THE DEVELOPMENT OF RECOMMENDATIONS IN THE  
18 DEPARTMENT OF MENTAL HEALTH'S BUDGETARY PRIORITIES FOR F.Y.  
19 '04/'05. THE STAKEHOLDER PROCESS HAS UNFOLDED AGAINST THE BACK  
20 DRAFT OF PERHAPS THE MOST SIGNIFICANT BUDGET CRISIS FACED BY  
21 D.M.H. IN ALMOST TWO DECADES. GIVEN THE SEVERITY OF THE  
22 DEPARTMENT'S BUDGET SITUATION AND BUDGET DEFICIT, AND THE  
23 GREAT DIFFICULTY OF THE TASKS FACING THE COMMUNITY  
24 STAKEHOLDERS, I AM PLEASED TO NOTE THAT THE PROCESS ITSELF WAS  
25 AN EXTREMELY COLLABORATIVE ONE WITH A GREAT DEGREE OF OVERALL



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1    CONSENSUS ON THE DIRECTION THAT NEEDS TO BE TAKEN BY THE  
2    DEPARTMENT. AT THE SAME TIME, I WANT TO MAKE CLEAR, UP FRONT,  
3    THAT THE BUDGETARY REDUCTIONS THAT WILL BE PROPOSED TO THIS  
4    BOARD LATER THIS MONTH WILL BE EXTREMELY PAINFUL FOR LARGE  
5    NUMBERS OF VERY VULNERABLE INDIVIDUALS WITH SERIOUS MENTAL  
6    ILLNESS. AS YOU ARE AWARE, THE PAST TWO YEARS HAVE ALREADY  
7    BEEN VERY DIFFICULT ONES FOR PERSONS WITH MENTAL ILLNESS IN  
8    THIS COUNTY, PRIMARILY THOSE WHO ARE UNINSURED. OUR COMMUNITY  
9    AGENCIES ALONE HAVE BEEN ASKED TO ABSORB ALMOST \$10 MILLION IN  
10   REDUCTIONS OVER THAT PERIOD OF TIME. SIMPLY PUT, THE COUNTY'S  
11   COMMUNITY-BASED DELIVERY SYSTEM TODAY IS UNABLE TO HANDLE THE  
12   NEEDS OF ALL OF ITS UNINSURED CLIENTS WITH SERIOUS MENTAL  
13   ILLNESS. THE COUNTY'S FINANCIAL RESOURCES ARE SIMPLY  
14   INADEQUATE. GIVEN THIS REALITY, IT IS PATENTLY CLEAR THAT THE  
15   COMMUNITY-BASED OUTPATIENT PORTION OF THE COUNTY MENTAL HEALTH  
16   SYSTEM CANNOT ABSORB ANY ADDITIONAL CURTAILMENTS FOR THOSE  
17   INDIVIDUALS WHO ARE UNINSURED. FORTUNATELY, THIS HAS BEEN  
18   RECOGNIZED BY THE MEMBERS OF THE COMMUNITY STAKEHOLDER PROCESS  
19   WHO MADE IT THEIR HIGHEST PRIORITY TO PRESERVE THESE SERVICES  
20   TO THE GREATEST DEGREE POSSIBLE. SUPPORTING THIS PRIORITY,  
21   ALONG WITH ENHANCED CONSUMER SELF-HELP PROGRAMS WITH A CLIENT  
22   COALITION STAKEHOLDERS GROUP, N.A.M.I. REPRESENTING THE  
23   FAMILIES, LAW ENFORCEMENT, THE LATINO MENTAL HEALTH COUNCIL,  
24   AND THE ASIAN/PACIFIC POLICY AND PLANNING COUNCIL, AMONG  
25   OTHERS. OF COURSE, WITH THE PROJECTED BUDGET SHORTFALL NOW



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1 EXCEEDING \$30 MILLION, PAINFUL REDUCTIONS MUST BE MADE IN  
2 OTHER AREAS, INCLUDING THE STATE HOSPITALS AND I.M.D.S. BUT  
3 DIFFICULT DECISIONS HAD TO BE MADE AND WE BELIEVE THAT THE  
4 STAKEHOLDERS' GROUP DID AN OUTSTANDING JOB IN PROTECTING THOSE  
5 SERVICES THAT ARE MOST COST EFFICIENT AS WELL AS MOST COST  
6 EFFECTIVE. A.C.H.S.A. STRONGLY ENDORSES THESE RECOMMENDATIONS  
7 AND HOPES THAT THIS BOARD WILL ULTIMATELY ADOPT THESE  
8 PRIORITIES WHEN THE BUDGET STAKEHOLDERS' PLAN IS PRESENTED TO  
9 YOU. A.C.H.S.A. IS ALSO HOPEFUL THAT ADDITIONAL FUNDING CAN BE  
10 LOCATED TO RESTORE REDUCTIONS IN THE AREAS OF MEDICATION  
11 SUPPORT, ALMOST A MILLION DOLLARS; COMMUNITY RESIDENTIAL CARE  
12 OF ABOUT HALF A MILLION DOLLARS; AND SHORT-TERM COMMUNITY  
13 INPATIENT CARE, OVER A COUPLE OF MILLION DOLLARS. IN CLOSING,  
14 A.C.H.S.A. WOULD LIKE TO EMPHASIZE THE COSTS FOR UNINSURED  
15 INDIVIDUALS WITH SERIOUS MENTAL ILLNESS IN THIS COUNTY WILL BE  
16 ABSORBED SOMEWHERE IN THE COUNTY SYSTEM. THE REAL QUESTION IS  
17 WHERE THESE COSTS WILL BE ABSORBED. WE BELIEVE THAT THIS  
18 SHOULD BE AN OUTPATIENT CARE WITHIN THE MENTAL HEALTH SYSTEM  
19 RATHER THAN IN MORE COSTLY AND CLEARLY LESS APPROPRIATE  
20 LOCATIONS, SUCH AS THE COUNTY JAILS, HOSPITALS, AND CRIMINAL  
21 JUSTICE SYSTEM. THANK YOU FOR YOUR CONSIDERATION.

22  
23 **SUP. MOLINA:** THANK YOU. GLADYS?  
24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **GLADYS LEE:** GOOD AFTERNOON, MEMBERS OF THE L.A. COUNTY BOARD  
2 OF SUPERVISORS. MY NAME IS GLADYS LEE. I AM A MEMBER OF THE  
3 BOARD OF DIRECTORS FOR THE ASIAN/PACIFIC POLICY AND PLANNING  
4 COUNCIL, MORE WELL KNOWN AS A.P.P.C.O.N, AND THE CHAIR OF ITS  
5 MENTAL HEALTH COMMITTEE. I'M ALSO THE VICE-PRESIDENT OF  
6 PACIFIC CLINICS, WHICH IS ONE OF THE LARGEST CONTRACTOR WITH  
7 L.A. COUNTY DEPARTMENT OF MENTAL HEALTH. WE WOULD LIKE TO  
8 BEGIN BY COMMENDING ALL OF YOU AND DR. SOUTHARD FOR  
9 ESTABLISHING THE STAKEHOLDER PROCESS TO INVOLVE CONSTITUENTS  
10 OF THE MENTAL HEALTH COMMUNITY, ESPECIALLY MEMBERS FROM  
11 UNDERSERVED COMMUNITIES, SUCH AS A.P.P.C.O.N., TO COME  
12 TOGETHER AND FIND RESOLUTION TO THE TERRIFIC AND HORRIFIC  
13 BUDGET CRISIS FACING THE DEPARTMENT FOR THE NEXT FISCAL YEAR.  
14 A.P.P.C.O.N. IS VERY PLEASED WITH THE STAKEHOLDER PROCESS. A  
15 LOT OF INFORMATION WAS SHARED AND THE DIALOGUE THAT WAS SHARED  
16 BY ALL STAKEHOLDER GROUPS WAS EXTREMELY PRODUCTIVE. WE ARE  
17 HERE TODAY TO SUPPORT THE BUDGET RECOMMENDATIONS FROM THE  
18 STAKEHOLDERS GROUP. THIS RECOMMENDATION SUPPORTS THE  
19 CONTINUING VISION OF A.P.P.C.O.N. TO PROVIDE SERVICES IN THE  
20 LEAST RESTRICTIVE AND MOST COST EFFECTIVE SETTING, WHICH  
21 INCLUDES COMMUNITY-BASED OUTPATIENT, RESIDENTIAL, AND  
22 INPATIENT LEVELS OF CARE. MORE IMPORTANTLY, THE RECOMMENDATION  
23 SUPPORTS A CRITICAL COMPONENT OF A CULTURALLY COMPETENT SYSTEM  
24 OF CARE, WHICH IS COMMUNITY OUTREACH SERVICES, TO ENGAGE  
25 INDIVIDUALS AND FAMILIES FROM UNDERSERVED COMMUNITIES, WHO



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1    GENERALLY HAVE A GREAT DEAL OF STIGMA ABOUT RECEIVING MENTAL  
2    HEALTH CARE. THE RECOMMENDATION ALSO SUPPORTS THE SYSTEM'S  
3    CAPACITY TO ESTABLISH BENEFITS, AN ALTERNATIVE PAYER SOURCE  
4    FOR ELIGIBLE INDIGENT CLIENTS AND THE PURSUIT OF SAVINGS IN  
5    ESCALATING MEDICATION COST. THERE'S ALSO AN INCREASE IN  
6    ALLOCATIONS FOR SELF-HELP, PEER-TO-PEER SUPPORT, WHICH  
7    A.P.P.C.O.N. DEFINITELY SUPPORTS. IN THE LATEST UTILIZATION  
8    DATA DISTRIBUTED BY THE DEPARTMENT OF MENTAL HEALTH, A.P.I.A.S  
9    REPRESENT OVER 12% OF THE L.A. COUNTY GENERAL POPULATION AND  
10    10% OF THE TOTAL COUNTY MEDI-CAL ELIGIBLE POPULATION. HOWEVER,  
11    OUR UTILIZATION OF MENTAL HEALTH SERVICES CONTINUES TO LAG AT  
12    5% OF THE TOTAL CLIENTS SERVED. WHILE A.P.P.C.O.N. SUPPORTS  
13    THE DEPARTMENT'S GENERAL PRINCIPLES OF PRESERVING SERVICES TO  
14    THE MEDI-CAL POPULATION AND CURTAILING SERVICES TO THE  
15    UNINSURED, WE URGE ALL OF YOU TO SUPPORT PRESERVING SERVICES  
16    TO INDIGENTS FROM UNDERSERVED GROUPS. THE PRESIDENT'S NEW  
17    FREEDOM COMMISSION REPORT CLEARLY NOTED THE TREMENDOUS  
18    DISPARITIES IN THE UTILIZATION OF MENTAL HEALTH SERVICES BY  
19    ETHNIC MINORITY COMMUNITIES. A.P.P.C.O.N. RESPECTFULLY  
20    REQUESTS YOUR FULL SUPPORT OF THE PRINCIPLE OF NO LONGER  
21    INCREASING THE DISPARITIES TO UNDERSERVED POPULATION AS WE  
22    DELIBERATE ON THE BUDGET FOR NEXT FISCAL YEAR. THANK YOU.

23  
24    **SUP. MOLINA:** THANK YOU.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **BOBBIE WILLIAMS:** GOOD AFTERNOON. MY NAME IS BOBBIE WILLIAMS. I  
2 WORK FOR THE DEPARTMENT OF MENTAL HEALTH AS A PSYCHIATRIC  
3 TECHNICIAN. I HAVE BEEN EMPLOYED 24 AND A HALF YEARS. MY  
4 CONCERN WITH THE DEPARTMENT-- WELL, FIRST, LET ME SAY, AS A  
5 MENTAL HEALTH PSYCHIATRIC TECHNICIAN, I AM AWARE THAT WE ARE  
6 FACING A \$44.6 MILLION REDUCTION. I'M ASKING THIS BOARD TO  
7 PLEASE PRESERVE OUR CORE PROGRAMS AND TO RESTORE OUR  
8 CURTAILMENTS. WE DO SERVE THE INDIGENT CLIENT. HOWEVER, IF WE  
9 ARE FACING THIS \$44.6 MILLION REDUCTION, THIS WILL IMPACT OUR  
10 CLIENTS, OUR CLIENTS THAT DO NOT HAVE PAYER SOURCE. I ALSO SIT  
11 ON THE STAKEHOLDER COMMITTEE AS A DELEGATE, AND I CONCUR WITH  
12 BRUCE'S STATEMENT EARLIER, WHAT HE SAID. ALSO WITH RAMON, HIS  
13 STATEMENT IN TERMS OF HOW EFFECTIVE MENTAL HEALTH WILL BE. SO  
14 I'M ASKING THIS BOARD TO PLEASE RECONSIDER THE CUTS, THE BIG  
15 CUTS IN OUR REDUCTION AND PLEASE RESTORE OUR CORE PROGRAMS.  
16 THANK YOU FOR YOUR TIME.

17

18 **SUP. MOLINA:** THANK YOU. ANY QUESTION OR COMMENTS? THANK YOU SO  
19 MUCH. NEXT, WE HAVE MIKI JACKSON, MARISSA PARSONS, ROPER  
20 SPIVY, AND LOUIS RAFTI. I HAVE TWO PEOPLE COMING UP. ALL  
21 RIGHT. IS ROPER SPIVY HERE? YES? I'M SORRY?

22

23 **SPEAKER:** HAD TO LEAVE. HAD TO LEAVE. HAD TO LEAVE.

24





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The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** OKAY. THEN COULD I ALSO HAVE MIKE NIKOLAUS? ALL  
2   RIGHT. HOW ABOUT REBEKKA ARMSTRONG? ALL RIGHT. THEN THAT'S THE  
3   END OF THE WITNESSES THAT WE HAVE FOR TODAY. UNLESS THERE'S  
4   SOME LIST THAT I'M NOT FAMILIAR WITH. PLEASE, MIKI.

5

6   **MIKI JACKSON:** HI

7

8   **KHAMBREL:** HI

9

10   **SUP. MOLINA:** HI.

11

12   **MIKI JACKSON:** YOU KNOW, I CAME TODAY TO TALK ABOUT THE CUTS IN  
13   THE AIDS BUDGET. AS YOU ALL KNOW, WE LOST \$3.3 MILLION IN  
14   FEDERAL FUNDING THIS YEAR IN THE RYAN WHITE CARE ACT, TITLE I  
15   FUNDING. SO THAT MEANS, UNLESS OTHER FUNDS ARE FOUND, THESE  
16   SERVICES ARE GOING TO HAVE TO BE CUT BY \$3.3 MILLION. THAT'S  
17   1.5 MILLION IN MEDICAL SERVICES ALONE WILL HAVE TO BE CUT. WE  
18   HAVE A BURGEONING CLIENT POPULATION AND WE'RE LOOKING AT CUTS  
19   AND WE'RE LOOKING AT HAVING TO GIVE THESE PEOPLE HEALTHCARE,  
20   AND WE'RE SAYING, HOW CAN WE DO THAT? AND WE'VE-- SOME OF OUR  
21   AGENCIES HAVE PRETTY WELL MADE ALL THE ECONOMIES THEY CAN MAKE  
22   ALREADY, HAVE MADE ALL THE CUTS THEY CAN MAKE ALREADY. ANY  
23   MORE CUTS WILL CUT DIRECTLY INTO CLIENT SERVICES AND, IF OUR  
24   CLIENT SERVICES ARE CUT, IF OUR MEDICAL SERVICES ARE CUT,  
25   PEOPLE ARE GOING TO GET SICK. THE ONLY THING THAT KEEPS PEOPLE



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1 WELL ARE THESE MEDICAL SERVICES AND SO WE'RE ASKING YOU, AS  
2 THE PROVIDER OF LAST RESORT, TO FILL THIS GAP FOR US. IT WAS  
3 DONE IN '96 WHEN WE HAD A CUT AND WE'D LIKE TO SEE IT DONE  
4 AGAIN AND WE FEEL IT'S VERY IMPORTANT. THE OTHER THING THAT WE  
5 WOULD LIKE TO BRING UP IS THE BEILENSON HEARINGS. I BELIEVE  
6 OUR ATTORNEY SPOKE ON THAT YESTERDAY, THAT CUTS IN MEDICAL  
7 CARE TRIGGER THE BEILENSON HEARINGS AND WE THINK THAT, IF  
8 THESE CUTS ARE MOVING FORWARD, THERE SHOULD BE BEILENSON  
9 HEARINGS ON THEM.

10

11 **SUP. MOLINA:** VERY GOOD. THANK YOU.

12

13 **MARISSA PARSONS:** GOOD AFTERNOON. MY NAME IS MARISSA PARSONS, I  
14 WORK WITH THE GOVERNMENT AFFAIRS DEPARTMENT, WITH A.H.F. I'M  
15 HERE TODAY REPRESENTING A.F.H. AND OUR CLIENTS IN ASKING THE  
16 BOARD OF SUPERVISORS TO RESTORE THE A.I.D.S. CUTS DUE TO THE  
17 RYAN WHITE TITLE 1 FUNDING CUTS. AS YOU WELL KNOW, L.A. COUNTY  
18 IS FACING-- IS CURRENTLY FACING A VOLATILE SITUATION IN THE  
19 PUBLIC HEALTH ARENA. THERE ARE AN ESTIMATED 50,000 PEOPLE  
20 LIVING WITH H.I.V. AND A.I.D.S. IN LOS ANGELES. THERE WILL BE  
21 AN ESTIMATED 2,000 NEW H.I.V. CASES THIS NEXT YEAR, WITH A NET  
22 GAIN OF AROUND 1,400 PATIENTS DUE TO ATTRITION WITH DEATH AND  
23 MOVING, ET CETERA. AND, IF YOU ESTIMATE THAT TWO-THIRDS OF  
24 THESE 1,400 WILL NEED PUBLICLY-FUNDED CARE, THAT IS AN  
25 ADDITIONAL TWO MILLION THAT WILL NEED TO COME INTO THE SYSTEM



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1 JUST FOR THESE NEW TREATMENT SLOTS. THIS IS CLEARLY A VERY BAD  
2 TIME FOR BUDGET CUTS. WE WOULD LIKE TO ENCOURAGE THE BOARD OF  
3 SUPERVISORS TO LOOK AT ALTERNATIVE WAYS TO FILL IN THE GAPS  
4 WITH THE RYAN WHITE FUNDING CUTS. PLEASE DO EVERYTHING  
5 NECESSARY TO AVOID CUTS IN DIRECT SERVICES, ESPECIALLY THESE  
6 ALL-IMPORTANT MEDICAL SERVICES. I WANT TO ASSURE THE BOARDS  
7 THAT A.H.F. IS ALSO WORKING AT A STATE AND FEDERAL LEVEL TO  
8 TRY TO GET THESE CUTS RESTORED. I ALSO WANT TO THANK THE BOARD  
9 OF SUPERVISORS FOR PURSUING THE RESTORATION OF THE T.M.P., THE  
10 THERAPEUTIC MONITORING PROGRAM FUNDING AT THE STATE LEVEL.  
11 A.H.F. STAFF JUST RECENTLY MET WITH DAVE MARIN AND IS  
12 CURRENTLY LOBBYING THE SENATE BUDGET HEALTH COMMITTEE TO MOVE  
13 THIS ISSUE OUT OF COMMITTEE AND TO SUPPORT THE T.M.P. MONEY  
14 COMING BACK INTO THE COUNTY AND WE JUST WANT TO ENCOURAGE YOU  
15 TO PUSH THE SENATE IN DOING THIS AS WELL. SO THANK YOU FOR  
16 YOUR TIME.

17

18 **SUP. MOLINA:** THANK YOU. IT'S MY UNDERSTANDING, WE HAVE A  
19 COUPLE MORE SPEAKERS. BRIAN BROOKS. IS MR. BROOKS HERE? NO?  
20 HOW ABOUT...

21

22 **MARISSA PARSONS:** SUPERVISOR, I'M SORRY, CAN I ALSO LEAVE A  
23 STATEMENTS FOR OUR CLIENT WHO HAD TO LEAVE?

24



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1    **SUP. MOLINA:** ABSOLUTELY. THAT WOULD BE HELPFUL. HOW ABOUT  
2    PHYLLIS LOPEZ CARUSO? CAREY TEMPLE? ALL RIGHT. WE WANT TO  
3    ENCOURAGE THOSE THAT MAYBE DID NOT-- WERE NOT ABLE TO COME AND  
4    TESTIFY, YOU CAN PROVIDE WRITTEN TESTIMONY TO US AND WE'LL  
5    RESPOND DURING THE BUDGET DELIBERATIONS ON SOME OF THESE  
6    ISSUES AND IT'S MY UNDERSTANDING THAT OUR NEXT SERIES OF  
7    BUDGET SPEAKERS WILL BE ON TUESDAY OF NEXT WEEK. SO... [  
8    INDISTINCT VOICE ]... TODAY'S BUDGET HEARING IS CONTINUED TO  
9    TUESDAY, MAY 18TH, AT 1:00. AT THAT TIME, THE BOARD WILL HEAR  
10   TESTIMONY FROM THE DISTRICT ATTORNEY AND OTHERS REGARDING THE  
11   2004/2005 PROPOSED BUDGET. IN ADDITION, TO ALLOW MAXIMUM  
12   PUBLIC INPUT, ADDITIONAL WRITTEN TESTIMONY REQUESTS CAN BE  
13   FILED THROUGH THE CLOSED-- THROUGH THE CLOSE OF BUSINESS ON  
14   FRIDAY, MAY THE 21ST. THE BOARD'S NEXT REGULAR MEETING IS  
15   SCHEDULED FOR TUESDAY, MAY 18TH AT 9:30. THANK YOU SO MUCH.  
16   AND SO, WITH THAT, WE WILL ADJOURN. THANK YOU.

17  
18  
19  
20  
21  
22  
23  
24  
25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Wednesday, May 12, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 20th day of May, 2004.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR